

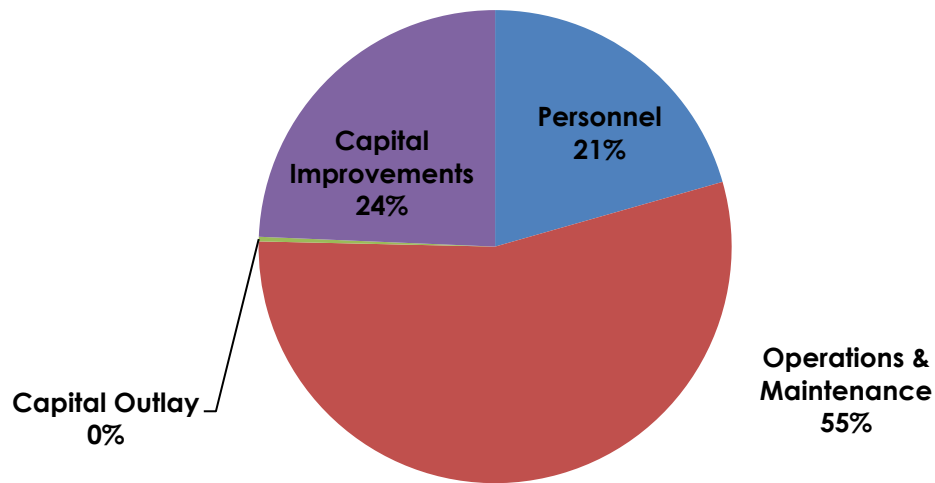
BUDGET OVERVIEW

Citywide Budget Summary

*excludes transfers between funds

By Category	Actuals FY 2016	Year End Estimates FY 2017	Adopted FY 2018
Personnel	33,028,224	36,489,445	38,635,510
Operations & Maintenance	74,320,438	106,981,754	102,785,329
Capital Outlay	220,019	14,200,160	589,855
Capital Improvements	16,853,158	74,831,055	45,675,350
SUM	\$ 124,421,839	\$ 232,502,414	\$ 187,686,044

Adopted Expenditures by Category FY 2018



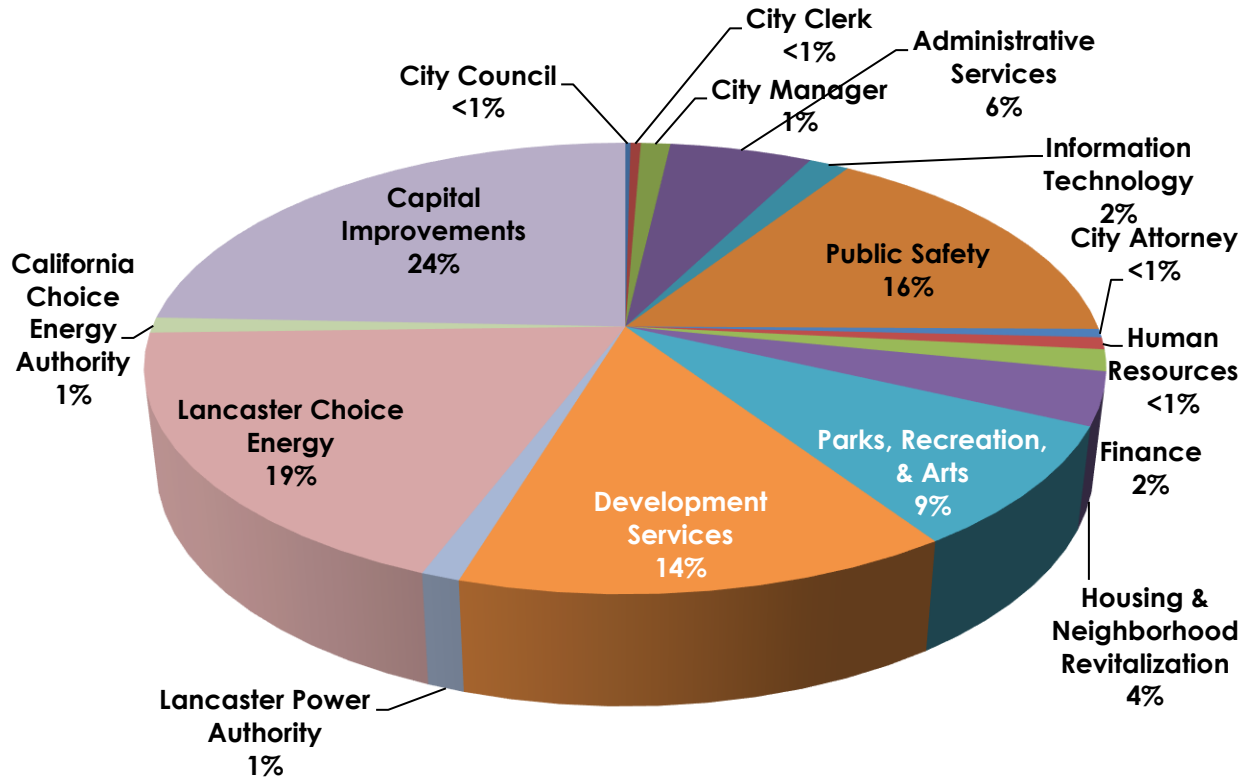
Adopted Expenditures by Dept. & Function

	Actuals FY 2016	Year End Estimates FY 2017	Adopted FY 2018
By Department			
City Council	225,495	376,475	387,019
City Clerk	561,903	741,500	777,545
City Manager	1,547,690	3,040,465	2,231,735
Administrative Services	7,425,231	11,392,599	10,751,100
Information Technology	2,098,110	2,930,055	3,023,820
Public Safety	26,217,123	28,873,954	30,076,855
City Attorney	952,396	1,020,745	1,140,300
Human Resources	2,058,875	1,294,670	1,608,235
Finance	2,271,106	2,368,705	2,881,830
Housing & Neighborhood Revitalization	6,071,736	9,417,275	7,077,235
Parks, Recreation, & Arts	15,490,481	16,703,080	16,361,095
Development Services	17,651,310	40,974,520	26,295,480
Lancaster Power Authority	3,813,020	2,272,230	2,068,820
Lancaster Choice Energy	21,184,205	36,158,420	35,252,170
California Choice Energy Authority	-	106,666	2,077,455
Capital Improvements	16,853,158	74,831,055	45,675,350
SUM	\$ 124,421,839	\$ 232,502,414	\$ 187,686,044

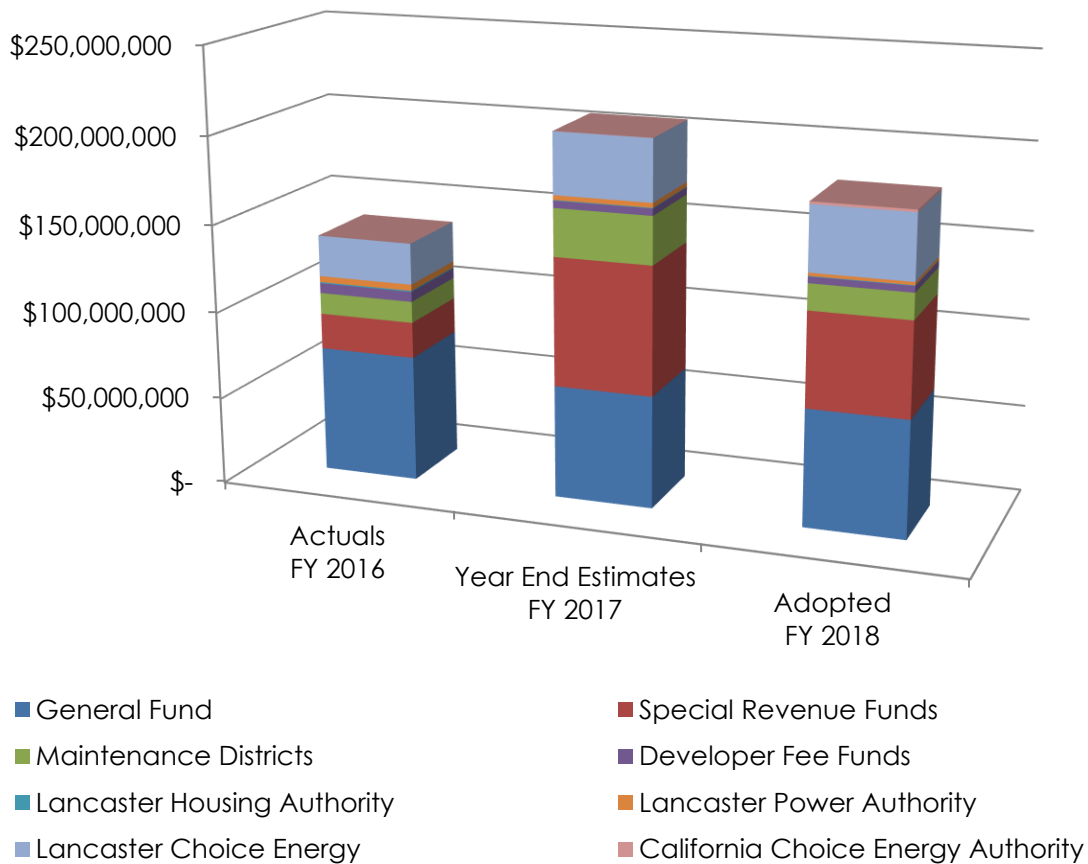
Adopted Expenditures by Dept. & Function

	Actuals FY 2016	Year End Estimates FY 2017	Adopted FY 2018
By Department			
City Council	225,495	376,475	387,019
City Clerk	561,903	741,500	777,545
City Manager	1,547,690	3,040,465	2,231,735
Administrative Services	7,425,231	11,392,599	10,751,100
Information Technology	2,098,110	2,930,055	3,023,820
Public Safety	26,217,123	28,873,954	30,076,855
City Attorney	952,396	1,020,745	1,140,300
Human Resources	2,058,875	1,294,670	1,608,235
Finance	2,271,106	2,368,705	2,881,830
Housing & Neighborhood Revitalization	6,071,736	9,417,275	7,077,235
Parks, Recreation, & Arts	15,490,481	16,703,080	16,361,095
Development Services	17,651,310	40,974,520	26,295,480
Lancaster Power Authority	3,813,020	2,272,230	2,068,820
Lancaster Choice Energy	21,184,205	36,158,420	35,252,170
California Choice Energy Authority	-	106,666	2,077,455
Capital Improvements	16,853,158	74,831,055	45,675,350
SUM	\$ 124,421,839	\$ 232,502,414	\$ 187,686,044

Adopted Expenditures by Department FY 18



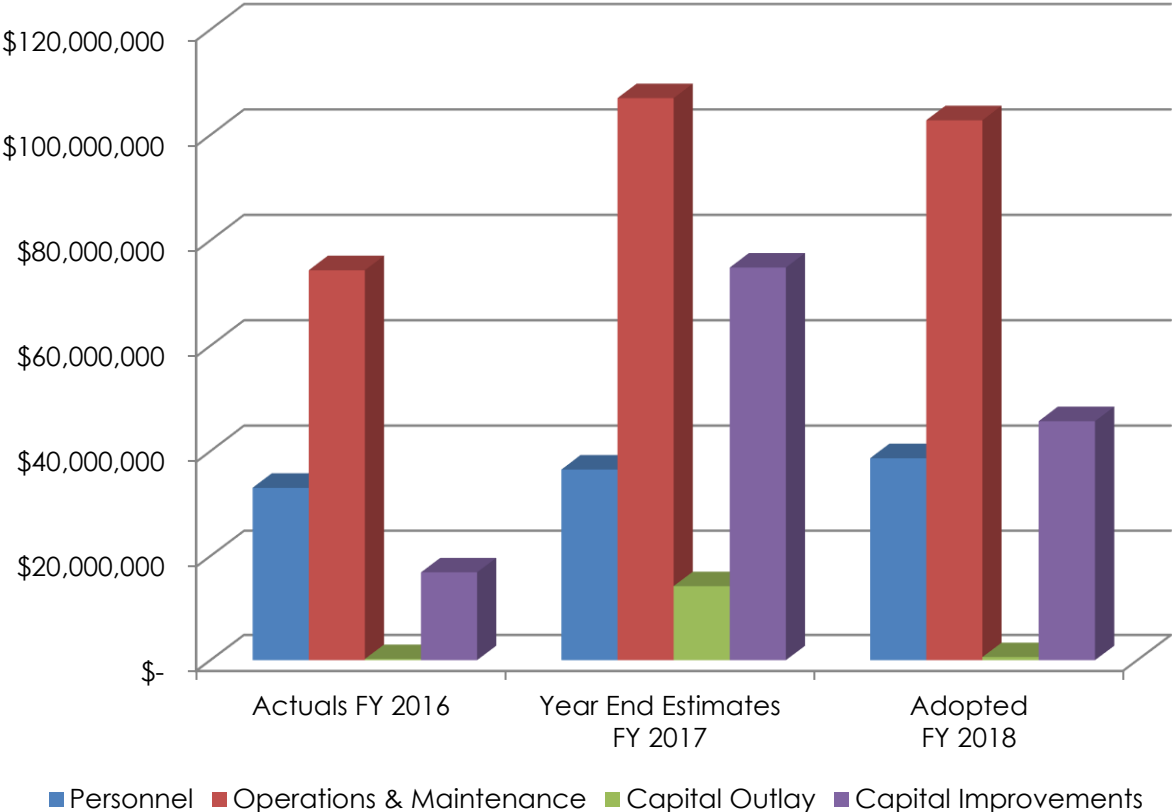
Revenue Overview



The total City of Lancaster estimated revenues for FY 2017 total \$207,459,485. FY 2018 revenues are projected to be lower at \$181,355,096. This primarily is due to one-time bond proceeds revenue received in FY 2017 in the amount of \$14.8 million. General fund revenues are expected to increase mainly due to an increase in Waste Management franchise fees. Lancaster Choice Energy revenues are projected to increase in FY 2018 due to increasing customer demand.

Sales and property tax are the two largest sources of revenue for the General fund. The General fund is the least restrictive and is used for the City's operations and maintenance expenses. Lancaster Power Authority, Lancaster Choice Energy, and California Clean Energy Authority are enterprise funds, which account for operations financed and operated similar to a business. You can read more about sales and property tax in the Revenue section of the budget.

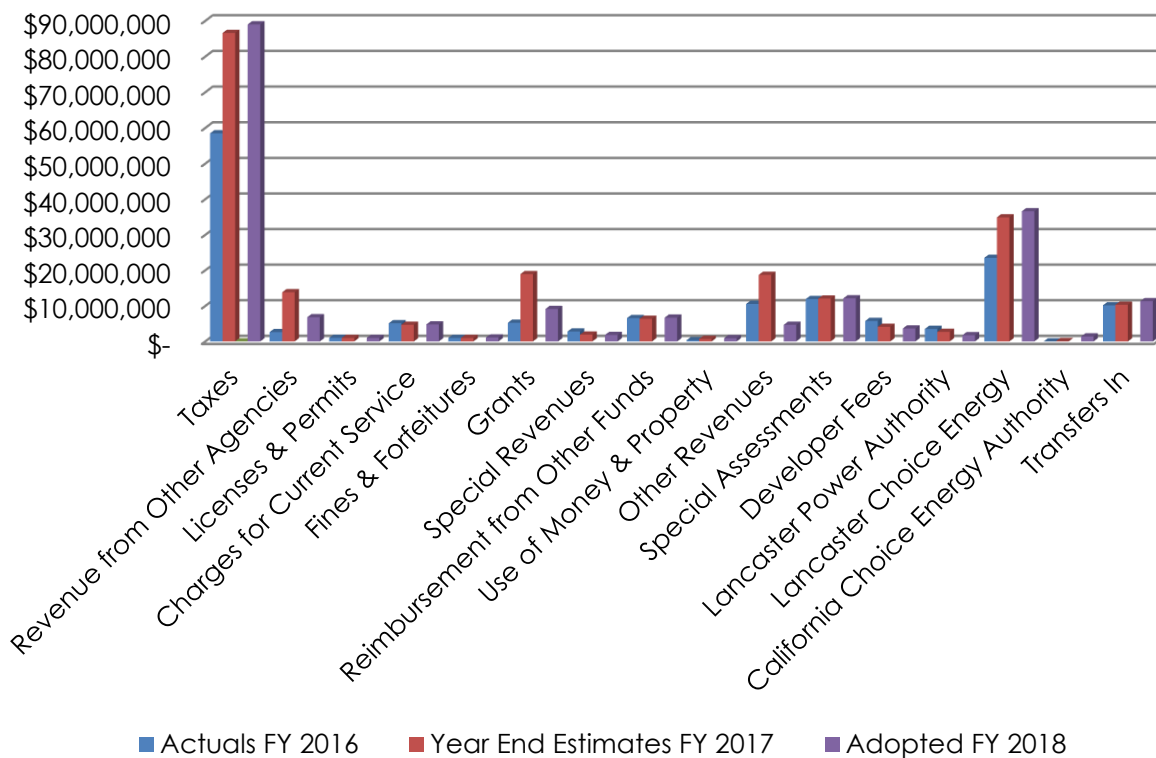
Expenditure Overview



The overall FY 2017 year end estimate totals \$232,502,414. This total decreased to \$187,686,044 for the FY 2018 proposed budget. As shown in the graph above, Capital Outlay is significantly higher in FY 2017 than in the past and in FY 2018. This is due to Lancaster's acquisition of over 18,000 streetlights from Southern California Edison and the retrofitting of those lights with LED fixtures. The purchase will be funded with revenue bonds repaid by Lighting Assessment fees. These fees are paid as part of an owner's property tax bill.

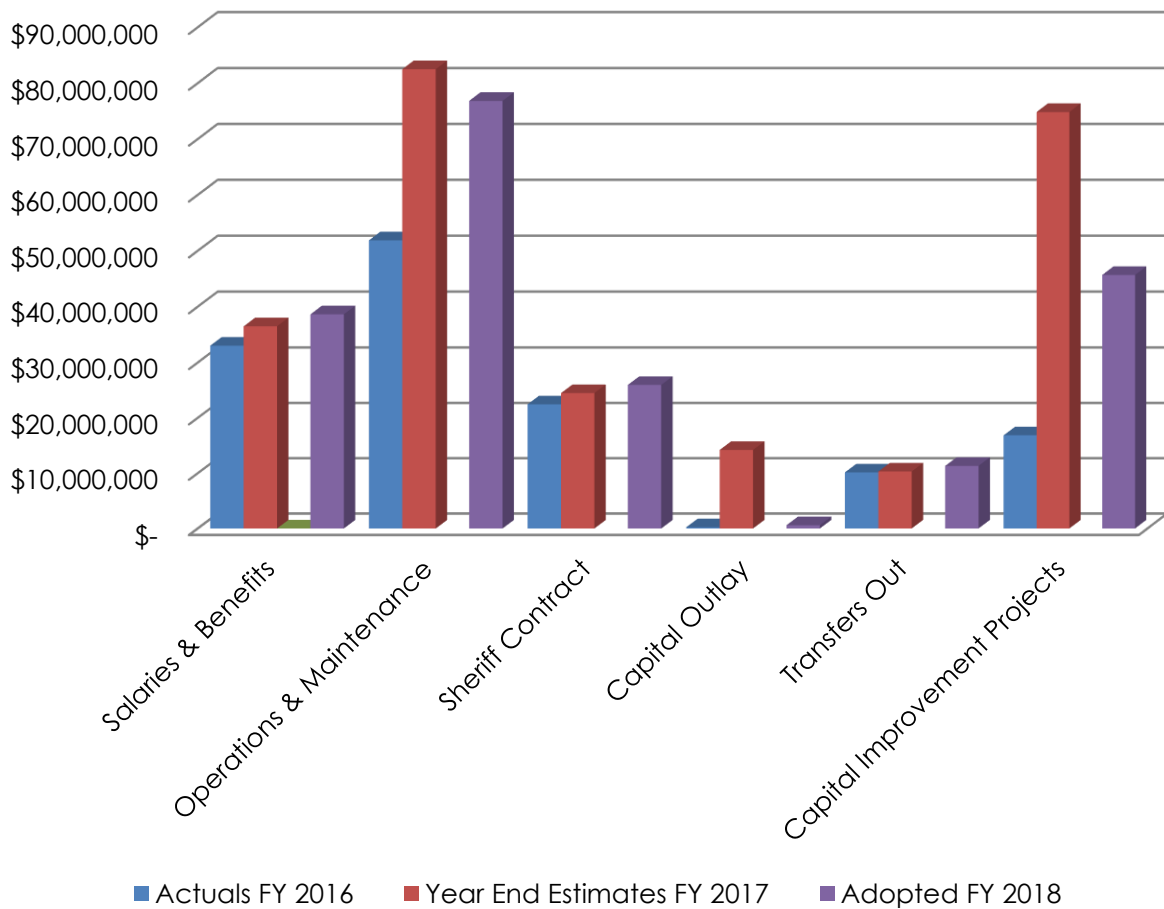
Personnel expenses will rise slightly from FY 2017 to FY 2018. Operations and Maintenance expenditures will fall between FY 2017 and FY 2018.

Where the Money Comes From



	Actuals FY 2016	Year End Estimates FY 2017	Adopted FY 2018
Revenue by Type			
Taxes	\$ 58,488,438	\$ 86,606,361	\$ 88,993,595
Revenue from Other Agencies	\$2,618,449	\$13,829,255	\$6,802,655
Licenses & Permits	\$993,506	\$958,945	\$978,050
Charges for Current Service	\$5,107,252	\$4,681,935	\$4,770,865
Fines & Forfeitures	964,692	962,500	1,096,500
Grants	\$5,259,158	\$18,905,150	\$9,132,106
Special Revenues	\$2,775,768	\$1,906,630	\$1,822,695
Reimbursement from Other Funds	6,560,533	6,352,890	6,678,070
Use of Money & Property	\$329,458	\$708,825	\$917,270
Other Revenues	\$10,549,799	\$18,714,555	\$4,666,800
Special Assessments	\$11,906,828	\$12,056,500	\$12,106,505
Developer Fees	5,746,215	4,106,274	3,641,150
Lancaster Power Authority	3,512,717	2,674,000	1,750,000
Lancaster Choice Energy	\$23,503,927	\$34,889,000	\$36,609,000
California Choice Energy Authority	\$0	\$106,665	\$1,389,835
Transfers In	10,141,584	10,310,795	11,320,360
SUM	\$ 148,458,318	\$ 217,770,275	\$ 192,675,456

Where the Money Goes



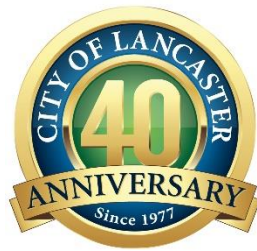
	Actuals FY 2016	Year End Estimates FY 2017	Adopted FY 2018
Expense by Type			
Salaries & Benefits	33,028,224	36,489,445	38,635,510
Operations & Maintenance	51,874,771	82,491,304	76,823,939
Sheriff Contract	22,445,667	24,490,450	25,961,390
Capital Outlay	220,019	14,200,160	589,855
Transfers Out	10,141,584	10,310,795	11,320,360
Capital Improvement Projects	16,853,158	74,831,055	45,675,350
SUM	\$ 134,563,423	\$ 242,813,206	\$ 199,006,405

Citywide Four Year Comparison

(includes Operating Transfers)

	FY 2016 Actual		FY 2017 Estimated		FY 2018 Adopted	
	Revenues	Expenditures	Revenues	Expenditures	Revenues	Expenditures
General Fund	70,927,008	58,231,695	64,641,645	65,492,526	67,629,975	67,608,794
Capital Replacement Fund	-	29,306	-	132,995	-	632,655
Legal Claims Reserve	254,000	548,449	812,000	1,050,000	500,000	500,000
Employee Benefits Reserve	2,391,735	2,605,266	2,670,470	2,927,850	2,334,135	2,777,850
Building Replacement Reserve	-	5,192	-	-	-	-
Capital Facilities Reserve	-	-	-	85,000	-	-
Technology Infrastructure Reserve	5,192	164,438	55,000	690,250	-	580,000
Performing Arts Center Fund	1,427,221	1,442,317	1,645,125	1,645,125	1,430,735	1,430,735
Gas Tax Fund	6,164,810	7,382,837	6,117,520	10,089,354	7,334,175	7,324,810
AB 2766 Air Quality Improvement Fund	100,000	56,838	30,120	178,000	-	-
Proposition 1B - Transportation Fund	106,715	74,425	-	98,648	-	-
TDA Article 8	1,944,364	5,694,940	10,485,493	10,670,290	6,376,000	6,299,780
Proposition A Funds	2,903,547	2,510,819	2,955,930	3,878,979	2,967,575	5,128,800
TDA Article 3 Bikeway	209,427	162,071	260,690	4,760	105,000	272,970
Proposition C Funds	2,392,071	1,473,043	2,461,075	8,727,068	2,467,500	2,832,095
Measure R Funds	3,245,184	3,614,027	31,887,636	30,046,886	27,581,540	27,774,770
Measure M Funds	-	-	-	-	1,500,000	1,500,000
CCA-Fairgrounds Construction	444,386	-	-	-	-	-
Roberti Zberg	338,482	-	-	-	-	-
State Park Bond Fund (Prop A)	40,410	-	-	-	-	-
Traffic Safety Fund	313,022	368,260	180,000	180,000	260,000	260,000
Proposition 42	290	188,165	-	691,173	-	-
LA County Reimbursement	266,168	264,567	2,931,577	2,576,480	-	-
LA County Park Bond	153,360	-	-	-	-	-
Private Developer Reimbursement	50,000	-	-	-	-	-
MTA Grant - Local	11,095	22,446	4,155,453	4,155,455	216,000	200,000
MTA Grant - STPL	838,523	1,210,850	569,710	177,852	932,705	932,705
State Grant - OTS	-	-	100,000	100,000	-	-
MTA Grant – Measure R	-	-	6,647	-	-	-

State Grant Recycling Beverage	218,157	321,870	666,861	585,755	40,000	-
State Grant - Oil Recycling	126,666	160,068	120,311	48,485	44,215	44,215
Misc. State Grants	187,815	85,459	1,985,580	2,054,725	70,000	-
Community Development Block Grant	1,735,815	1,735,815	1,698,000	1,519,305	1,596,545	1,596,545
Low & Moderate Income Housing	-	286,994	-	-	-	-
Neighborhood Stabilization Grant	1,261,195	788,779	1,728,000	2,155,510	1,350,000	-
HPRR Grant	2,522	-	-	-	-	-
Federal TEA	127,761	36,358	-	-	-	-
FEMA Grants	559	-	-	-	-	-
Lancaster HOME Program	85,180	6,358	110,000	10,000	110,000	10,000
Federal Misc. Grants	1,147,919	1,474,536	7,690,490	6,914,248	5,070,621	4,837,620
Still Meadow Sewer Assessment District	10,349	12,115	11,500	10,000	11,505	10,000
Recycled Water Fund	220,758	193,103	220,000	207,300	220,000	217,445
Landscape Maintenance District	1,729,891	1,779,760	1,751,630	1,975,286	1,816,284	1,851,355
Lancaster Lighting District	4,888,698	4,989,908	19,741,255	19,727,690	6,926,000	6,285,290
Lancaster Drainage Maintenance District	1,629,055	1,715,621	1,685,500	1,423,085	1,655,000	1,564,450
Lancaster Sewer Maintenance Fund	4,292,720	4,556,827	4,316,969	6,047,036	4,326,916	5,454,835
Parks Development - Dwelling Unit Fee	464,556	585,906	50,000	605,000	100,000	100,000
Signals - Developer Fee	325,285	1,170,384	250,000	3,843,067	220,000	271,000
Drainage - Developer Fee	608,229	1,451,654	590,000	2,973,244	670,000	-
Biological Impact Fee	1,846,840	20,005	1,250,000	2,280,867	450,000	40,000
Urban Structure Program - Parks	611,061	606,178	130,000	550,876	254,000	749,000
Urban Structure Program - Admin	14,436	-	18,000	34,000	14,000	5,000
Urban Structure Program - Yard	13,636	-	17,000	45,000	130,000	100,000
Traffic Impact Fees Fund	392,012	1,707,381	460,000	1,691,395	230,000	575,000
Engineering Fees Fund	2,776,901	2,849,668	3,215,000	3,054,200	3,233,350	3,262,855
Community Services Foundation	76,452	84,935	72,265	145,335	51,330	68,800
Lancaster Housing Authority	880,956	1,949,647	356,165	4,170,575	1,236,165	5,043,235
Lancaster Power Authority	3,598,761	2,766,532	2,674,000	2,272,230	1,750,000	2,068,820
Lancaster Choice Energy	23,530,764	21,238,596	34,889,000	34,763,640	36,997,865	36,328,655
California Choice Energy Authority	-	-	106,665	106,665	2,466,320	2,466,320
Total All Funds	\$ 147,331,960	\$ 138,624,406	\$ 217,770,282	\$ 242,813,210	\$ 192,675,456	\$ 199,006,404



CITY OF LANCASTER