

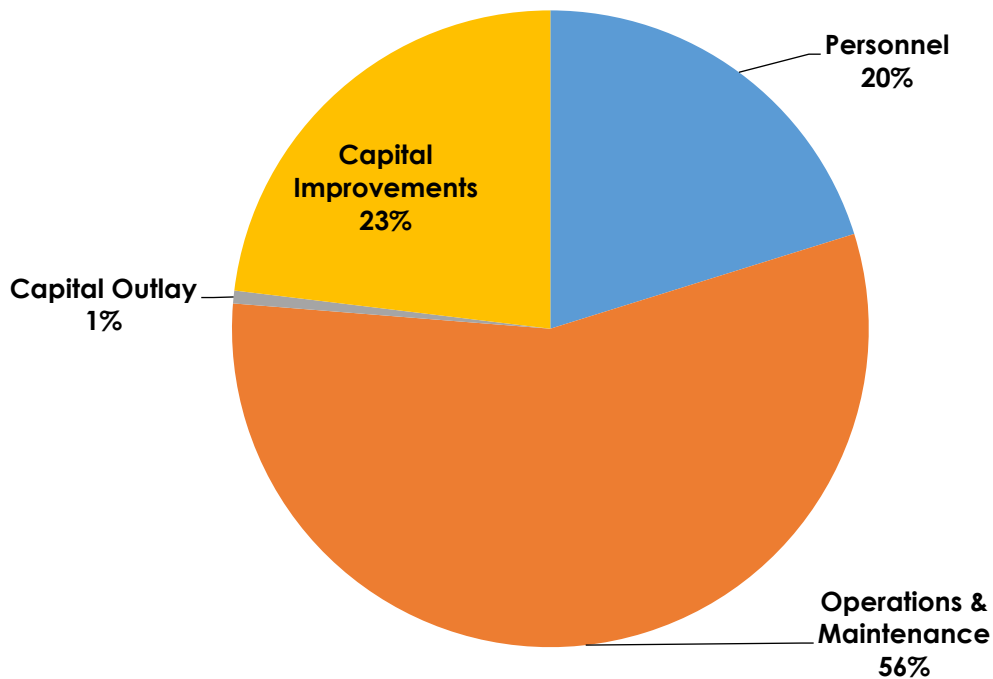
BUDGET OVERVIEW

Citywide Budget Expenditure Summary

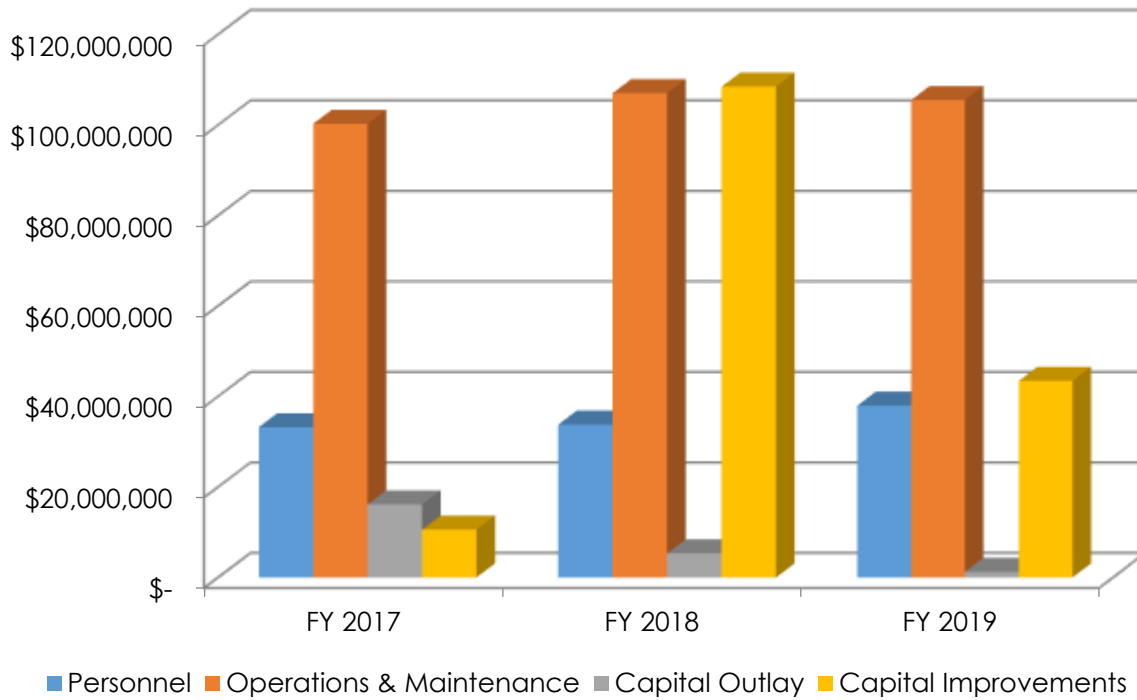
*excludes transfers between funds

| By Category | Actuals | Year End | Adopted |
|--------------------------|-----------------------|-----------------------|-----------------------|
| | FY 2017 | Estimates FY 2018 | FY 2019 |
| Personnel | \$ 33,199,813 | \$ 33,780,735 | \$ 37,975,405 |
| Operations & Maintenance | 100,270,380 | 107,023,357 | 105,852,574 |
| Capital Outlay | 15,960,860 | 5,343,503 | 1,219,355 |
| Capital Improvements | 10,569,076 | 108,468,958 | 43,427,077 |
| SUM | \$ 160,000,129 | \$ 254,616,553 | \$ 188,474,411 |

Adopted FY 2019 Expenditures by Category



Expenditure Overview by Category

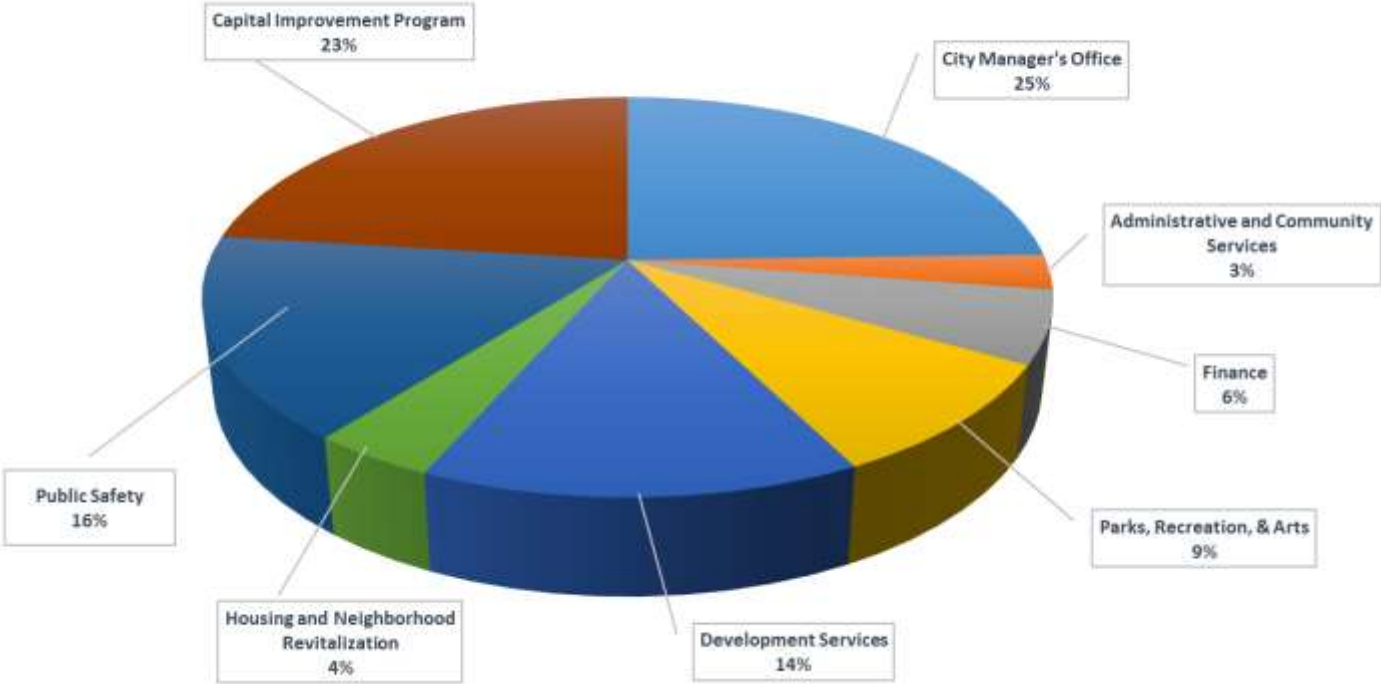


Expenditures by Department/Function

*excludes transfers between funds

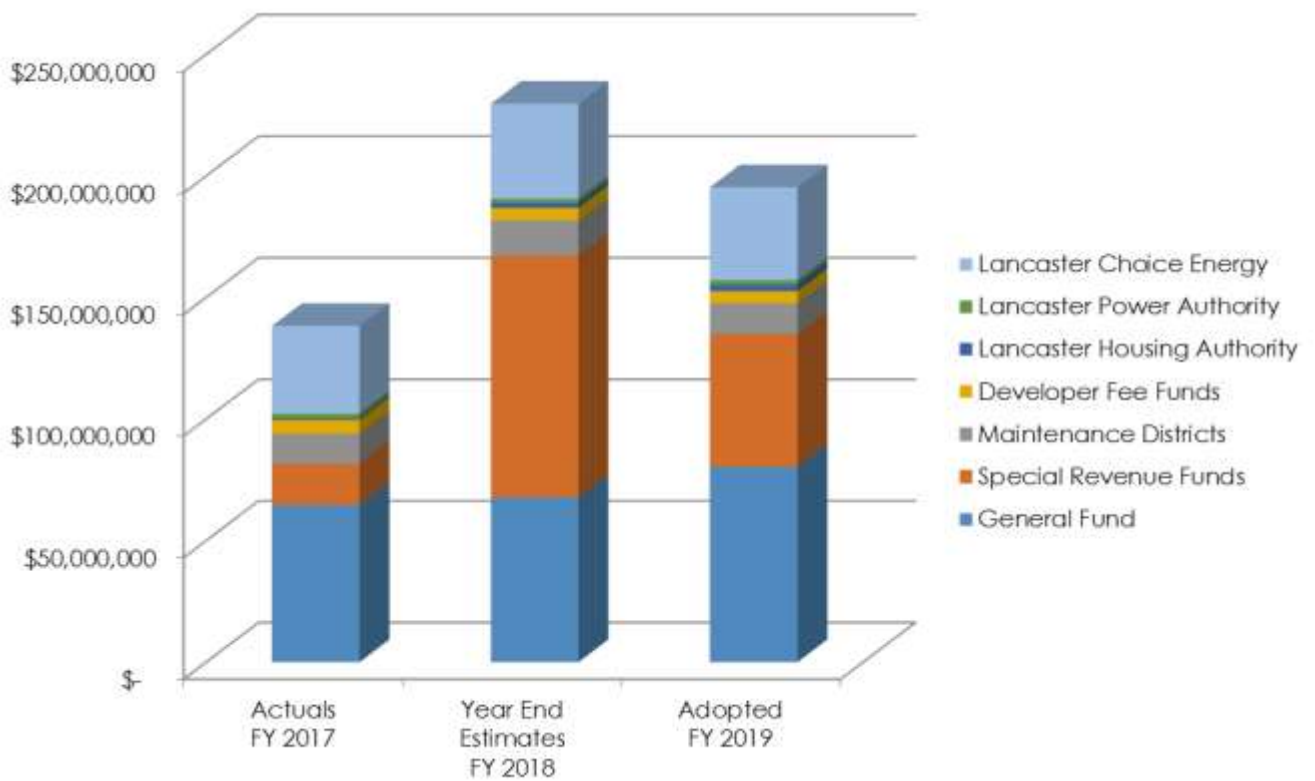
| By Department | Year End | | |
|---|-----------------------|-----------------------|-----------------------|
| | Actuals FY 2017 | Estimates FY 2018 | Adopted FY 2019 |
| City Manager's Office | \$ 45,201,902 | \$ 50,023,821 | \$ 46,269,775 |
| Administrative and Community Services | 3,055,488 | 4,640,510 | 5,343,458 |
| Finance | 12,006,719 | 11,142,824 | 11,040,675 |
| Parks, Recreation, & Arts | 16,409,274 | 16,752,818 | 17,485,828 |
| Development Services | 38,758,687 | 28,022,068 | 26,553,393 |
| Housing and Neighborhood Revitalization | 5,597,915 | 5,826,690 | 7,513,629 |
| Public Safety | 28,401,068 | 29,738,864 | 30,840,576 |
| Capital Improvement Program | 10,569,076 | 108,468,958 | 43,427,077 |
| SUM | \$ 160,000,129 | \$ 254,616,553 | \$ 188,474,411 |

Percentage of Adopted FY 2019 Expenditures by Department



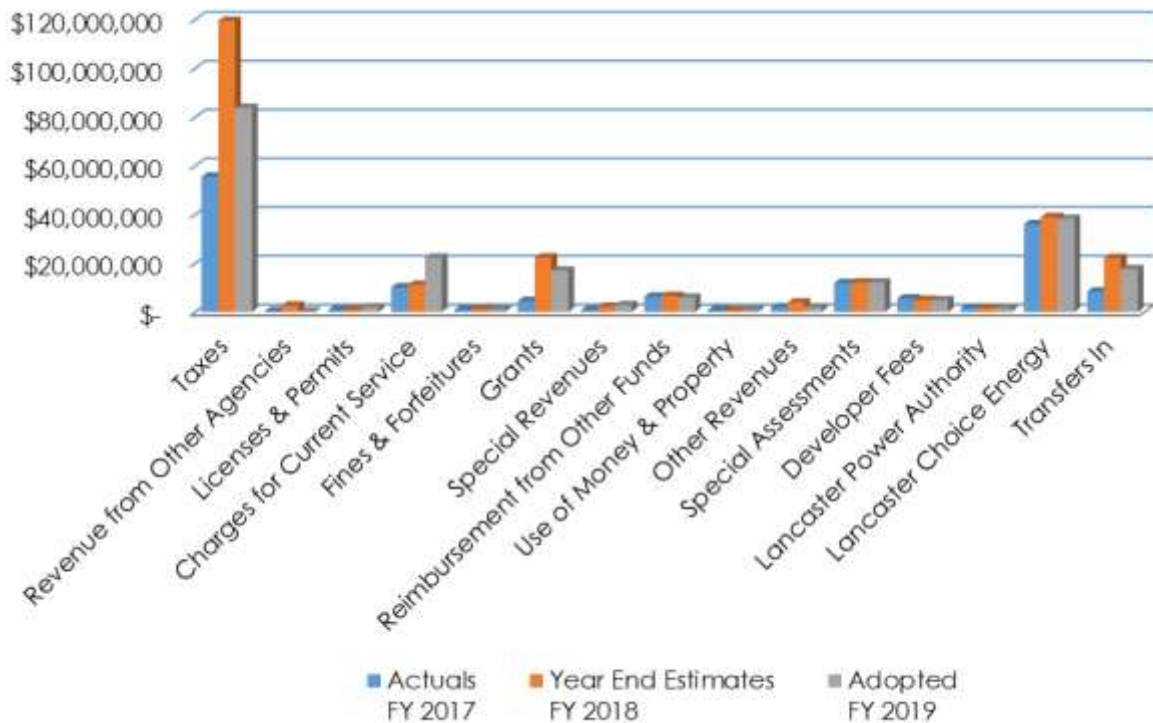
Revenue Overview

| | Actuals FY 2017 | Year End Estimates FY 2018 | Adopted FY 2019 |
|-----------------------------|-----------------------|----------------------------------|-----------------------|
| General Fund | \$ 64,805,602 | \$ 67,822,989 | \$ 80,317,091 |
| Special Revenue Funds | 16,845,020 | 99,391,701 | 54,731,160 |
| Maintenance Districts | 12,427,101 | 14,577,426 | 12,650,900 |
| Developer Fee Funds | 5,544,622 | 5,004,220 | 4,857,510 |
| Lancaster Housing Authority | 776,346 | 2,120,773 | 2,762,227 |
| Lancaster Power Authority | 1,773,794 | 1,750,000 | 1,750,000 |
| Lancaster Choice Energy | 36,101,945 | 38,992,715 | 38,254,818 |
| | \$ 138,274,430 | \$ 229,659,824 | \$ 195,323,706 |



Where the Revenue Comes From

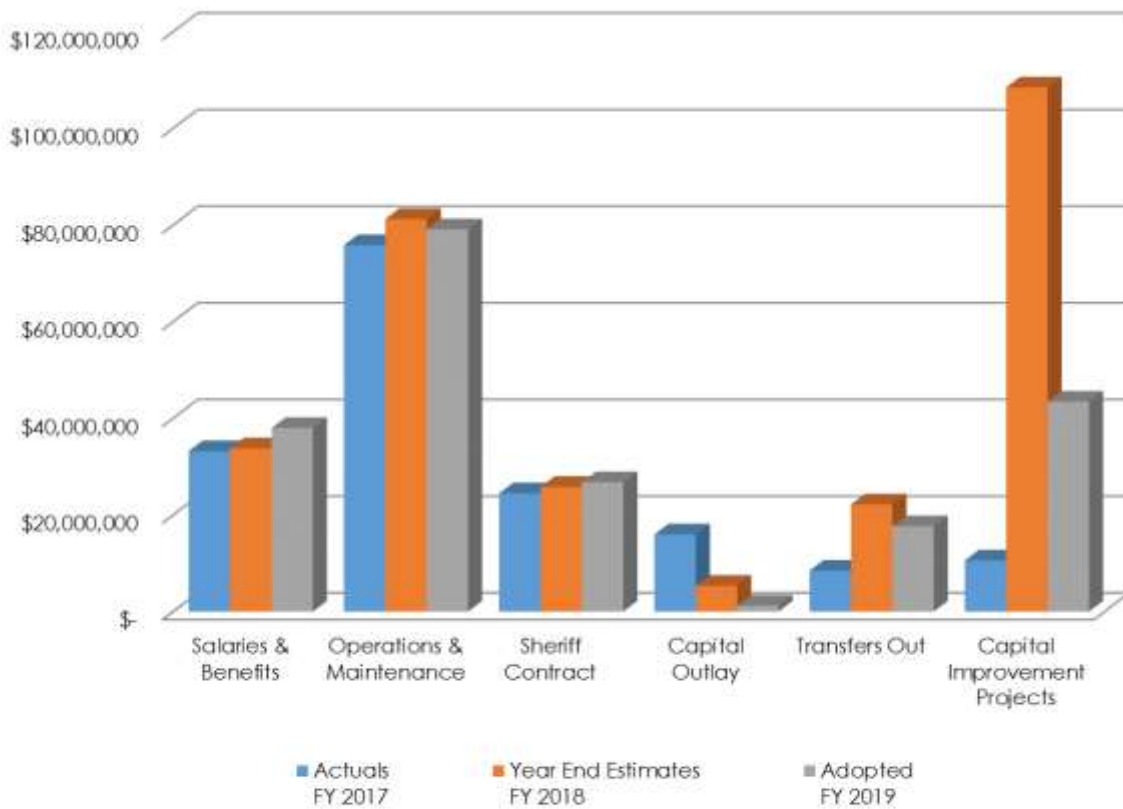
(Includes Operating Transfers)



| Revenue by Type (Includes Transfers) | Actuals FY 2017 | Year End Estimates FY 2018 | Adopted FY 2019 |
|--------------------------------------|-----------------------|----------------------------------|-----------------------|
| Taxes | \$ 55,568,449 | \$ 119,535,828 | \$ 83,850,105 |
| Revenue from Other Agencies | 411,957 | 2,685,640 | 321,120 |
| Licenses & Permits | 955,728 | 1,036,919 | 1,959,550 |
| Charges for Current Service | 10,206,789 | 11,180,640 | 22,404,400 |
| Fines & Forfeitures | 1,078,477 | 1,263,480 | 1,096,500 |
| Grants | 4,573,457 | 22,421,483 | 17,064,179 |
| Special Revenues | 893,307 | 2,210,773 | 2,852,227 |
| Reimbursement from Other Funds | 6,340,890 | 6,678,070 | 5,938,767 |
| Use of Money & Property | 881,610 | 737,005 | 861,020 |
| Other Revenues | 1,960,236 | 3,973,691 | 1,867,450 |
| Special Assessments | 11,892,235 | 12,145,160 | 12,220,160 |
| Developer Fees | 5,635,556 | 5,048,420 | 4,883,410 |
| Lancaster Power Authority | 1,773,794 | 1,750,000 | 1,750,000 |
| Lancaster Choice Energy | 36,101,945 | 38,992,715 | 38,254,818 |
| Transfers In | 8,445,750 | 22,172,020 | 17,647,650 |
| SUM | \$ 146,720,180 | \$ 251,831,844 | \$ 212,971,356 |

Where the Expenditures Go

(Includes Operating Transfers)



Expense by Type (Includes Transfers)

| | Actuals FY 2017 | Year End Estimates FY 2018 | Adopted FY 2019 |
|------------------------------|-----------------------|----------------------------------|-----------------------|
| Salaries & Benefits | 33,199,813 | 33,780,735 | 37,975,405 |
| Operations & Maintenance | 75,808,800 | 81,234,328 | 79,090,439 |
| Sheriff Contract | 24,461,580 | 25,789,029 | 26,762,135 |
| Capital Outlay | 15,960,860 | 5,343,503 | 1,219,355 |
| Transfers Out | 8,445,750 | 22,172,020 | 17,647,650 |
| Capital Improvement Projects | 10,569,076 | 108,468,958 | 43,427,077 |
| SUM | \$ 168,445,879 | \$ 276,788,573 | \$ 206,122,061 |



Citywide Three-Year Comparison

(Includes Operating Transfers)

| | FY 2017 Actual | | FY 2018 Estimated | | FY 2019 Adopted | |
|--------------------------------------|----------------|--------------|-------------------|--------------|-----------------|--------------|
| | Revenues | Expenditures | Revenues | Expenditures | Revenues | Expenditures |
| General Fund | 64,494,096 | 62,778,129 | 67,953,100 | 81,272,906 | 78,965,861 | 72,009,978 |
| Capital Replacement Fund | - | 468,754 | - | 632,655 | - | 387,655 |
| Reserves | 2,675,470 | 4,777,166 | 14,529,707 | 4,397,887 | 11,352,720 | 10,711,005 |
| Performing Arts Center Fund | 1,803,558 | 1,546,861 | 1,504,180 | 1,504,181 | 1,594,300 | 1,593,901 |
| Gas Tax Fund | 5,221,792 | 6,403,498 | 7,119,462 | 9,910,119 | 10,349,855 | 10,348,863 |
| AB 2766 Air Quality Improvement Fund | - | 43,817 | 25,525 | 176,174 | - | - |
| Proposition 1B - Transportation Fund | - | 30,944 | - | 67,704 | - | - |
| TDA Article 8 | 50,824 | 3,387,475 | 16,666,660 | 13,462,790 | 6,310,965 | 6,097,285 |
| Proposition A Funds | 2,945,810 | 2,963,766 | 2,925,200 | 4,972,885 | 3,101,970 | 4,569,187 |
| TDA Article 3 Bikeway | 1,768 | 3,091 | 363,060 | 272,970 | 106,970 | 198,727 |
| Proposition C Funds | 2,436,211 | 2,911,368 | 2,490,985 | 7,281,305 | 2,579,720 | 3,933,591 |
| Measure R Funds | 5,001,003 | 3,486,529 | 47,197,671 | 54,339,032 | 17,531,705 | 15,938,639 |
| Measure M | - | - | 1,576,025 | 1,500,000 | 2,177,890 | 2,253,915 |
| Traffic Safety Fund | 263,593 | 230,000 | 257,480 | 260,000 | 260,000 | 260,000 |
| Proposition 42 | 5,711 | 288,221 | - | 412,315 | - | - |
| LA County Reimbursement | 299,042 | 703,003 | 2,339,755 | 2,277,295 | - | - |
| MTA Grant - Local | 22,446 | 137,427 | 4,371,453 | 4,218,028 | 1,536,270 | 1,536,270 |
| MTA Grant - STPL | - | 174,492 | 1,143,705 | 1,143,705 | 673,000 | 673,000 |
| State Grant - OTS | 63,609 | 67,125 | 23,985 | 16,988 | - | - |
| State Grant Recycling Beverage | 178,360 | 521,557 | 309,392 | 186,717 | 95,938 | 78,472 |
| State Grant - Oil Recycling | 72,143 | 61,894 | 118,644 | 132,307 | - | 42,542 |
| Misc. State Grants | - | - | 959,957 | 670,800 | 5,272,000 | 5,272,000 |
| Community Development Block Grant | 1,166,587 | 1,273,120 | 1,778,327 | 1,726,821 | 1,776,841 | 1,776,841 |
| Neighborhood Stabilization Grant | 1,200,970 | 1,077,059 | 1,220,148 | 1,004,401 | 1,450,000 | - |
| Federal TEA | - | - | - | 29,263 | - | - |
| EDA Grant | - | - | - | 19,494 | - | - |

Citywide Three-Year Comparison (Continued)

(Includes Operating Transfers)

| | FY 2017 Actual | | FY 2018 Estimated | | FY 2019 Adopted | |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | Revenues | Expenditures | Revenues | Expenditures | Revenues | Expenditures |
| EDI Grant Fund | - | - | - | 139,653 | - | - |
| FEMA Grants | - | - | - | 276,825 | - | - |
| Lancaster HOME Program | 99,254 | 10,139 | 97,000 | 10,000 | 97,000 | 10,000 |
| Federal Misc. Grants | 422,035 | 672,524 | 11,594,834 | 11,169,793 | 5,066,036 | 5,066,036 |
| Reimbursable Grants Fund | - | - | - | 25,506 | - | - |
| Still Meadow Sewer Assessment District | 11,505 | 10,000 | 11,000 | 10,000 | 11,000 | 12,500 |
| Recycled Water Fund | 226,961 | 196,561 | 200,000 | 276,996 | 235,030 | 235,026 |
| Lancaster Sewer Maintenance Fund | 4,322,952 | 5,765,445 | 4,337,900 | 5,187,509 | 4,307,400 | 4,256,395 |
| Landscape Maintenance District | 1,769,273 | 1,821,304 | 1,760,800 | 2,075,018 | 1,816,500 | 2,921,698 |
| Lancaster Lighting District | 5,020,155 | 19,784,864 | 7,425,726 | 7,218,805 | 5,311,000 | 5,310,753 |
| Lancaster Drainage Maintenance District | 1,660,229 | 1,475,729 | 1,642,000 | 1,391,932 | 1,655,000 | 1,795,293 |
| Parks Development - Dwelling Unit Fee | 84,938 | 31,014 | 100,000 | 640,376 | 100,000 | 200,000 |
| Signals - Developer Fee | 497,236 | 488,164 | 282,500 | 3,744,599 | 250,000 | 548,106 |
| Drainage - Developer Fee | 1,093,394 | 154,933 | 650,000 | 2,861,810 | 670,000 | 218,311 |
| Biological Impact Fee | 538,226 | 2,176,723 | 1,323,185 | 1,840,802 | 450,000 | 45,000 |
| Urban Structure Program - Parks | 286,342 | 225,792 | 350,000 | 1,072,843 | 285,000 | 100,000 |
| Urban Structure Program - Admin | 20,362 | 34,000 | 11,000 | 34,555 | 14,000 | - |
| Urban Structure Program - Yard | 20,413 | - | 11,000 | 145,000 | 15,000 | - |
| Traffic Impact Fees Fund | 640,245 | 180,125 | 350,000 | 2,252,675 | 300,000 | 1,295,794 |
| Engineering Fees Fund | 3,030,039 | 3,039,781 | 3,946,990 | 3,946,989 | 4,485,340 | 4,485,340 |
| Community Services Foundation | - | - | - | 20,000 | - | - |
| Lancaster Housing Authority | 777,625 | 1,830,212 | 2,120,773 | 2,017,094 | 2,762,227 | 4,082,093 |
| Lancaster Power Authority | 1,773,794 | 2,089,941 | 1,750,000 | 1,574,886 | 1,750,000 | 1,428,757 |
| Lancaster Choice Energy | 36,101,945 | 35,116,688 | 38,992,715 | 36,966,165 | 38,254,818 | 36,429,088 |
| Total All Funds | \$ 146,720,180 | \$ 168,445,877 | \$ 251,831,844 | \$ 276,788,573 | \$ 212,971,356 | \$ 206,122,061 |