

COMPREHENSIVE ANNUAL FINANCIAL REPORT

FISCAL YEAR ENDING JUNE 30, 2019





#### CITY OF LANCASTER – CALIFORNIA

44933 Fern Avenue Lancaster, California 93534

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Year Ended June 30, 2019

Prepared by the City of Lancaster, Finance Department Pamela Statsmann, Finance Director Tammie Holladay, Treasury Manager

For additional information please contact the Finance Department at (661) 723-6033

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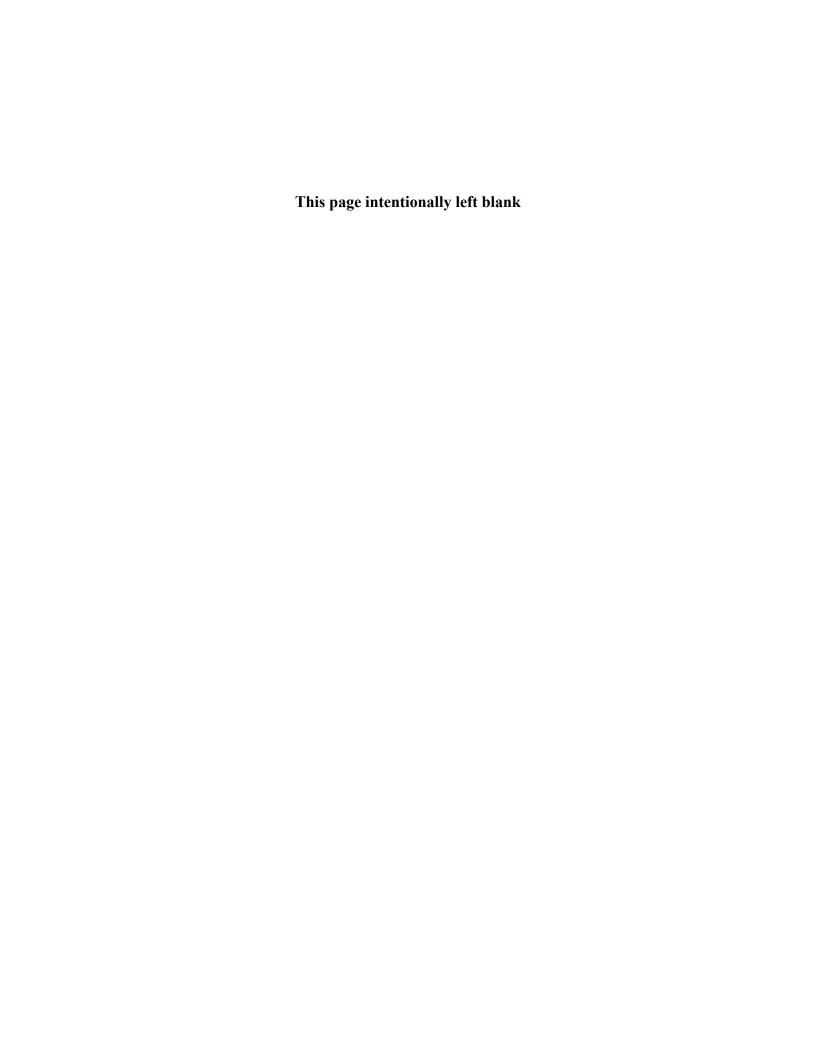
For the year ended June 30, 2019

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#### INTRODUCTORY SECTION



R. Rex Parris Mayor
Marvin E. Crist Vice Mayor
Ken Mann Council Member
Raj Malhi Council Member
Darrell Dorris Council Member

Jason Caudle City Manager

December 20, 2019

Honorable Mayor and Members of the City Council:

We are pleased to submit for your consideration the Comprehensive Annual Financial Report (CAFR) of the City of Lancaster, California, for the fiscal year which ended June 30, 2019. Prepared by the City's Finance department; responsibility for the accuracy and completeness of the presentation, including all disclosures, rests with City staff. To provide a reasonable basis for making these representations, City of Lancaster management has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of Lancaster's financial statements.

The cost of internal controls should not outweigh their benefits, therefore Lancaster's internal controls have been designed to provide reasonable, rather than absolute, assurance that the financial statements are free from material misstatement. Management asserts that to the best of our knowledge and belief this financial report is complete and reliable in all material respects. This report includes the annual audit report of the City's independent auditors, White Nelson Diehl Evans LLC. All disclosures necessary to provide an understanding of the City's financial activities have been included.

The data is designed to factually report the City's financial condition and to present results of City operations as measured by activity among the various fund groups in an easily readable and understandable style. All disclosures necessary for the reader to gain an understanding of the City's financial affairs have been included. Financial statements are prepared in accordance with GAAP, as promulgated by the Government Accounting Standards Board.

The CAFR is presented in three sections: introduction, finances, and statistics. The introduction includes this transmittal letter, the City's organizational chart, and a list of principal officers. The financial section includes the basic financial statements, including the management's discussion and analysis, the combined and individual fund statements and schedules, and the auditor's report on the financial statements and schedules. The statistical section includes selected multi-year financial and demographic information.

This CAFR incorporates all City funds, including the separate entities under the direction of the City Council. These separate entities include the Lancaster Successor Agency, Community Facilities Districts 89-1, 90-1, 91-1, 91-2, and Assessment Districts 92-101 and 93-3. Additionally, contained in the governmental funds section are the component units of the Lancaster Housing Authority, Lancaster Community Services Foundation, Lancaster Public Financing Authority, and Lancaster Power Authority.

The City provides a broad range of services associated with a municipality. These services include highway, street, drainage, sewer, electricity, and infrastructure construction and maintenance; planning and zoning; and parks, recreation, and cultural activities. Law enforcement, fire protection, the library, and animal control services are provided under contract with Los Angeles County. Water, sanitation, and schools are funded by special districts not under City control.

#### City of Lancaster Profile

Lancaster is located in north Los Angeles County in the Antelope Valley, about seventy miles from downtown Los Angeles. The Antelope Valley is separated from the Los Angeles Basin by the Angeles National Forest. The City is bordered by several unincorporated Los Angeles County communities and the city of Palmdale. Lancaster is served by state route 14 and by two major grade-separated east-west thoroughfares: Avenue H and Avenue L. With 94 square miles of residential communities, recreation and art venues, hi-tech industry, retail businesses, and open, natural space Lancaster fosters an exciting atmosphere for living and a place of limitless opportunity for business.

The City was incorporated on November 22, 1977, and on April 13, 2010, voters approved Measure C which granted the City its Charter City status. The Mayor and City Council are elected at large. Lancaster has grown significantly in size and diversity over the last 42 years. According to the 2010 Census, Lancaster's population was 156,633, an increase of nearly thirty-two percent over the 2000 Census total. The 2017 U.S. Census estimates Lancaster's population at 160,316.

As the first three-time recognized "Most Business Friendly City" by the Los Angeles County Economic Development Corporation, Lancaster understands that communities and families thrive when good jobs are created. Because many businesses can choose to locate those jobs anywhere, job creation depends on business-friendly practices. The City today attracts national and local companies from a diverse field of industries. Affordable housing prices attract families to our close-knit community.

In fact, even as Lancaster grows, we have retained a family-focused, hometown spirit. Thousands of visitors come to Lancaster in the spring to enjoy our beautiful poppy and wildflower fields among the world famous Joshua trees. The film industry has captured the essence of the Antelope Valley in multitudes of movies, television shows, and music videos shot here each year, bringing many additional visitors to patronize our hotels and retail establishments.

#### **Strategic Technology Innovation & Resilience**



STIR is a three-pronged initiative aiming to establish a new mindset among City staff and stakeholders regarding our approach to not only development, but also to the way we do business as a whole. STIR anticipates the integration of cutting-edge and future technologies and the impact on the community, as well as implementing smart infrastructure. In addition to incorporating new ideas, approaches and techniques to build a stronger City, from enhancing connectivity and aesthetics to policing and addressing homelessness. STIR maximizes available resources, including land, to generate the greatest value possible for the community.



#### **Technology**

Technology projects include *fiber*, *smart signals*, *microgrids*, and *automation*. Fiber serves as a conduit connecting residents, businesses and the City itself to the Internet. Through expanding and enhancing our fiber network we position ourselves to capture new growth and revenue while also laying the groundwork for other technological initiatives. Smart Streetlights will be one of the first such beneficiaries of the fiber network. By collaborating with cutting-edge smart city firm anyCOMM, Lancaster will install smart nodes on



streetlights throughout the City. These nodes will provide camera surveillance and other public safety technologies, infrastructure monitoring, economic development tools, and much more. Automation will leverage state-of-the-art software in such areas as payroll, document storage, and contract routing, streamlining processes and saving significant staff time – thus freeing up our human resources to focus on the things that matter most to our citizens.

#### **Innovation**



Innovation focuses on technology disruptors on the horizon that change the way people interact with the built environment. The *Public Improvement Program* is underway, with the goal of constructing and updating key City assets; upcoming projects include park improvements, City beautification, revitalization of Jane Reynolds Park, and installation of Lancaster's very first skate park, as well as the modernization of Lancaster City Hall and City Maintenance Yard enhancements.

The *Hybrid Law Enforcement* initiative will see the creation of a new entity to support public safety in the City of Lancaster. Under the leadership of Interim Police Chief Lee D'Errico, the Public Safety Department will establish a new team to support our existing sworn law enforcement officers. This new team will handle routine, non-violent issues such as larcenies and petty theft – freeing up our deputies to focus on more serious crimes. This unique model will provide an innovative, cost-effective approach to reducing crime.

Freeway Interchange Improvements will begin, leveraging more than \$60 million in grant funding from Metropolitan Transit Authority to modernize five freeway interchanges throughout the City. These efforts will increase capacity, reduce delays and beautify the entrances to Lancaster.



Road Bond Funds up to \$57 million will begin deployment in order to accelerate the City's Revive 25 goals — which include treating all lane miles within the City of Lancaster with the needed maintenance by 2025.

Wellness and Impact Homes will receive a fresh look, with new programming and partnerships to bring key services to the neighborhoods in greatest need in our community. The Community Center is now under construction. Formerly the Lancaster Shelter, which is being replaced with Kensington Campus to provide wraparound homeless services as opposed to simply a place to rest at night, the facility will provide space for community activities and organizations along with a makerspace.



Several Housing Projects are slated to begin construction, ranging from net-zero single-family homes that will form part of Lancaster's first-of-its-kind Advanced Energy Community to a continuum of care facility located in Medical Main Street. Included with the new development will be microgrids, autonomous power grids, and flywheel technology, a kinetic energy storage system.

#### Resilience

*Medical Main Street*, a key example of the tremendous potential for more effective and efficient land use within the City, will see the completion of a master plan and environmental impact report. These elements, together with a partnership formed with Antelope Valley Hospital and a private-sector development firm, will lay the groundwork for the implementation of the Medical Main Street vision.



Parkway Village, an area encompassing the Amargosa Creek Specific Plan will undergo a specific plan effort to lay the foundation for future development. The area will become a mixed-use district with retail, dining and a wide range of housing options to meet the growing need of expanding firms such as Northrop Grumman and BYD.

Hotel Development will continue to be aggressively pursued and fostered, with significant potential for public-private partnerships that will allow the City to generate additional revenue above and beyond the traditional transient occupancy tax.





Fee Restructuring will adjust our current "one-

size-fits-all" approach to more accurately reflect the actual cost to the City of servicing a new development. This will ensure that new developments pay their fair

share, while also recognizing that appropriate infill development adds new revenue without necessitating new infrastructure.

#### OTHER INFORMATION

#### **Independent Audit**

The City requires an annual audit of the books of account, financial records, and transactions of all administrative departments of the City. This report was prepared with the assistance of the auditor, the independent certified public accounting firm of White Nelson Diehl Evans LLC. The auditor's opinion is included in this report.

#### Financial Awards

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Lancaster for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, the City must publish an easily readable and efficiently organized Comprehensive Annual Financial Report. This report must satisfy both Generally Accepted Accounting Principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. The City of Lancaster has received a Certificate of Achievement for the last thirty-two consecutive years. We believe our current report continues to conform to the Certificate of Achievement Program's requirements, and we plan to submit the CAFR to the GFOA.

#### Acknowledgments

The preparation of this document is the result of the hard work of the entire Finance Department staff. Special recognition goes to Pam Statsmann, Finance Director and Tammie Holladay, Treasury Manager for their dedication. Their efforts, coupled with the assistance of our auditors, have culminated in the timely completion of this report. We are pleased with the product and wish to thank all involved. Special appreciation goes to the members of the City Council for their continuing engagement and support of the City's financial activities. The financial success of the City of Lancaster is directly attributable to the City Council's progressive and responsible manner of addressing the business of this municipality.

Respectfully,

Jason Caudle City Manager

Pamela Statsmann Finance Director

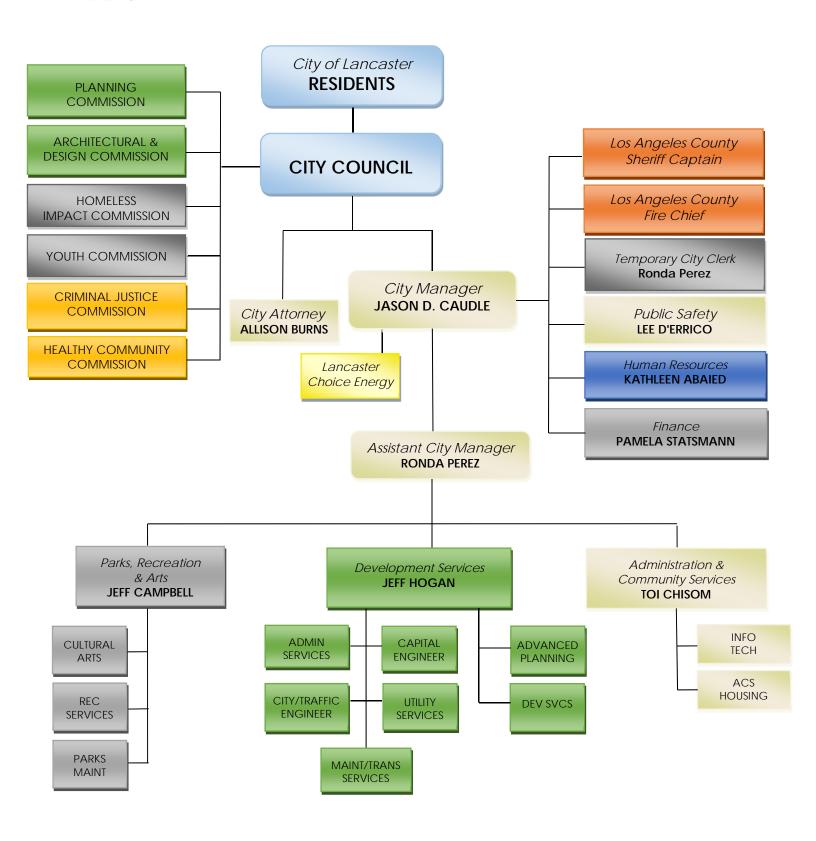
#### **CITY COUNCIL MEMBERS**

		<u>Term Expires</u>
R. Rex Parris	Mayor	2020
Marvin E. Crist	Vice Mayor	2022
Darrell Dorris	Council Member	2020
Kenneth G. Mann	Council Member	2020
Raj Malhi	Council Member	2022

#### **CITY OFFICIALS**

City Manager Jason D. Caudle City Attorney Allison E. Burns Ronda Perez Assistant City Manager Administrative & Community Services Director Toi Chisom Jeff Hogan **Development Services Director** Pamela Statsmann Finance Director Jeff Campbell Parks, Recreation & Arts Director Public Safety Director Lee D'Errico







Government Finance Officers Association

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

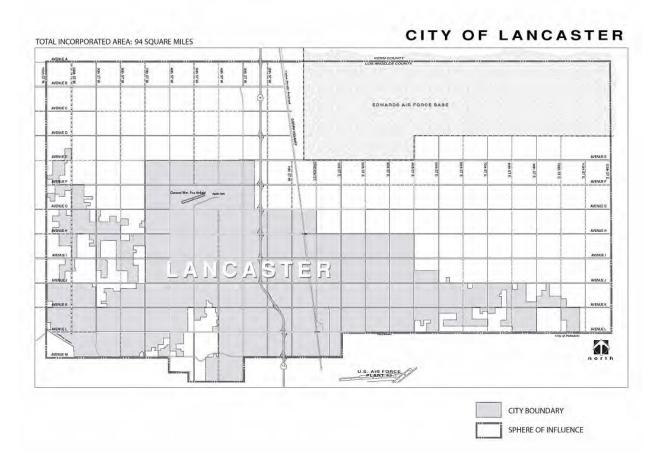
# City of Lancaster California

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2018

Christopher P. Morrill

Executive Director/CEO



#### AV Economic Region





#### FINANCIAL SECTION



#### INDEPENDENT AUDITORS' REPORT

Honorable Mayor and Members of the City Council of the City of Lancaster Lancaster, California

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Lancaster (the City), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express opinions on these basic financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the basic financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the City's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Lancaster as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof, and the respective budgetary comparisons for the General Fund, the Transportation Development Authority Special Revenue Fund, the Lancaster Housing Authority Special Revenue Fund and the Federal Grants Special Revenue Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the schedules of changes in the net pension liability and related ratios and the schedules of contributions for the CalPERS and PARS pensions plans, the schedule of changes in net OPEB liability and related ratios, the schedule of contributions - OPEB and the average money-weighted rate of return, net of investments - OPEB, identified as Required Supplementary Information (RSI) in the accompanying table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the RSI in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during the audit of the basic financial statements. We do not express an opinion or provide any assurance on it.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The introductory section, supplementary information, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The supplementary information, as listed in the table of contents, is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

White Nelson Diehl Enans UP

In accordance with *Government Auditing Standards*, we have also issued our report dated December 19, 2019, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

Irvine, California

December 19, 2019

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#### Management's Discussion and Analysis

As management of the City of Lancaster, we offer readers of the City of Lancaster's financial statements this narrative overview and analysis of the financial activities of the City of Lancaster for the fiscal year ended June 30, 2019. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

#### **Financial Highlights**

- The program and general revenues were \$183,168,937
- The cost of governmental activities was \$146,256,831
- The General Fund reported revenues and transfers-in in excess of expenditures and transfers-out of \$6,725,258
- For the General Fund, actual resources available for appropriation (revenue inflows and fund balance) was less than final budget by \$2,134,508; while actual appropriations (outflows) were more than the final budget by \$3,889,999.

#### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the City of Lancaster's basic financial statements. The City of Lancaster's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements.

**Government-wide Financial Statements.** The government-wide financial statements are designed to provide readers with a broad overview of the City of Lancaster's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the City of Lancaster's assets, deferred outflows, liabilities, and deferred inflow of resources with the net difference reported as net position. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City of Lancaster is improving or deteriorating.

The statement of activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned, but unused, vacation leave).

Both of the government-wide financial statements distinguish functions of the City of Lancaster that are principally supported by taxes and intergovernmental revenues (government activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City of Lancaster include General Government, Public Safety, Community Development, Parks, Recreation and Arts, Development Services, and Housing and Neighborhood Revitalization. The business-type activities include the Lancaster Power Authority, Lancaster Choice Energy and the California Choice Energy Authority.

The government-wide financial statements include the blending of separate legal entities: Lancaster Housing Authority, Lancaster Community Services Foundation, Lancaster Financing Authority, Lancaster Power Authority, and California Choice Energy Authority. Although legally separate, these "component units" are important because the City of Lancaster is financially accountable for them. Separate statements are provided for the fiduciary activities of the Agency Funds and Private Purpose Fund of the Lancaster Successor Agency.

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Lancaster, like other local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City of Lancaster can be divided into three categories: Governmental Funds, Proprietary Funds and Fiduciary Funds.

**Governmental Funds.** Governmental Funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of Governmental Funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for Governmental Funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City of Lancaster maintains thirty-six individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, one capital project fund, and four special revenue funds, all of which are considered to be major funds. Data from the other thirty governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these other governmental funds is provided in the form of combining statements elsewhere in this report.

The City of Lancaster adopts an annual budget for its governmental funds. A fiscal year (FY) 18/19 budgetary comparison statement has been provided for each individual fund to demonstrate compliance with its budget appropriations.

**Proprietary Funds.** A Proprietary or Enterprise Fund is used to report the same functions presented as business-type activities in the government-wide financial statements. The City of Lancaster uses enterprise funds to account for the activities of the Lancaster Power Authority, Lancaster Choice Energy, and California Choice Energy Authority.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary funds financial statements provide separate information for the Lancaster Power Authority, Lancaster Choice Energy, and California Choice Energy Authority.

**Fiduciary Funds.** Fiduciary Funds are used to account for resources held for the benefit of parties outside the government. Fiduciary Funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the City of Lancaster's own programs.

**Notes to the Financial Statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statement.

**Combining Statements.** The combining statements referred to earlier in connection with non-major governmental are presented immediately following the notes.

#### **Government-wide Financial Analysis**

Our analysis focuses on the net position and changes in net position of the City's governmental activities.

#### **City of Lancaster Net Position**

	Governmental Activities		Business-Type Activities		To	Total		
	2019	2018	2019	2018	2019	2018		
Current and other assets	\$245,630	\$223,102	\$14,379	\$12,831	\$260,009	\$235,933		
Capital Assets	866,095	874,841	16,441	17,380	882,536	892,221		
Total Assets	1,111,725	1,097,943	30,820	30,211	1,142,545	1,128,154		
Total Deferred Outflows of Resources	11,971	15,740	-	-	11,971	15,740		
Long-Term Liabilities Outstanding	115,961	103,146	21,317	21,753	137,278	124,899		
Other Liabilities	16,205	14,129	6,776	5,098	22,981	19,227		
Total Liabilities	132,166	117,275	28,093	26,851	160,259	144,126		
Total Deferred Inflows of Resources	887	416	-	-	887	416		
Net Position								
Net Investment in Capital Assets	850,994	858,554	(2,054)	(1,551)	848,940	857,003		
Restricted	153,574	143,458			153,574	143,458		
Unrestricted	(13,926)	(6,021)	4,781	4,911	(9,145)	(1,110)		
Total Net Position	\$990,643	\$995,991	\$2,727	\$3,360	\$993,370	\$999,351		

**Governmental Activities.** Governmental activities decreased the City of Lancaster's net position by \$5,546,132.

- Sales tax increased by \$3,128,065 or 15.27% from the prior year.
- Property taxes increased by \$2,159,837 or 10.58% from the prior year.
- The decrease in Net Position is primarily due to an increase in general government expenditures, a slow collection rate on operating and capital grants, and a significant increase in capital expenditures.

**Business-Type Activities.** Business-type activities decreased the City of Lancaster's net position by \$632,862 primarily due to higher power procurement costs of Lancaster Choice Energy and Lancaster Power Authority's delay in billing school districts for solar power usage.

## City of Lancaster Changes in Net Position (in Thousands)

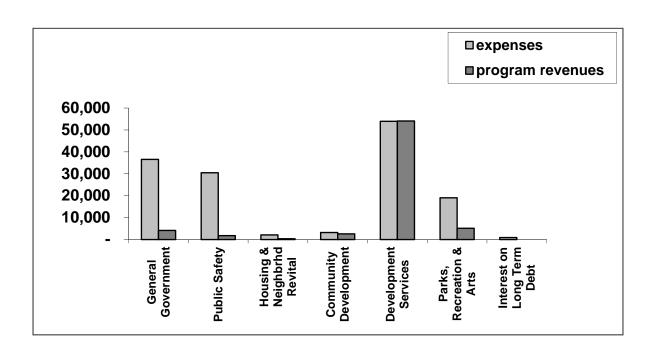
	Government	tal Activities Business-Type Activities		Total		
	2019	2018	2019	2018	2019	2018
Revenues						
Program revenues:						
Charges for services	\$23,146	\$22,300	\$43,256	\$40,812	\$66,401	\$63,112
Operating contributions and grants	26,647	27,378	-	-	26,647	27,378
Capital contributions and grants	18,408	8,167	-	-	18,408	8,167
General revenues:						
Taxes:						
Property taxes	22,584	20,424	-	-	22,584	20,424
Intergovernmental-Sales Tax	23,611	20,483	-	-	23,611	20,483
Franchise taxes	7,638	4,706	-	-	7,638	4,706
Transient occupancy taxes	2,211	2,202	-	-	2,211	2,202
Other taxes	1,806	1,924	-	-	1,806	1,924
Investment income	1,981	243	48	25	2,029	268
Other	11,834	4,761	-	421	11,834	5,182
Total revenues	139,865	112,588	43,304	41,258	183,169	153,846
Expenses						
General Government	36,559	25,404	_	_	36,559	25,404
Public Safety	30,473	29,600	_	_	30,473	29,600
Community Development	3,204	3,597	_	_	3,204	3,597
Parks, Recreation and Arts	19,055	18,331	_	_	19,055	18,331
•	=	•	_	_	=	
Development Services	53,930	54,410	-	_	53,930	54,410
Housing and Neighborhood Revitalization	2,116	2,158	-	-	2,116	2,158
Interest on long-term debt	920	793	4.000	4.007	920	793
Lancaster Power Authority Lancaster Choice Energy	-	-	1,969 36,835	1,987 34,290	1,969 36,835	1,987 34,290
California Choice Energy Authority	_	-	4,287	2,415	4,287	2,415
Total expenses	146,256	134,293	43,091	38,692	189,347	172,985
Increase (decrease) in net position	\$ (6,391)	\$(21,705)	\$213	\$2,566	\$(6,179)	\$(19,139)
increase (decrease) in het position	φ (0,391)	φ(21,703)	φΖ13	φ2,300	φ(0,179)	φ(19,139)
Transfers	846	1,525	(846)	(1,525)	-	-
*Beginning Net Position	995,991	1,014,070	3,360	2,319	999,351	1,016,389
Prior Period Adjustment (Note 21)	197 *	2,101	^	-	197	2,101
Net Position - Beginning of Year, As Restated	996,188	1,016,171	3,360	2,319	999,548	1,018,490
Ending Net Position	\$990,643	\$995,991	\$2,727	\$3,360	\$993,370	\$999,351

<sup>\*</sup> Restatement of Net Position for FY 2019. See Note 21

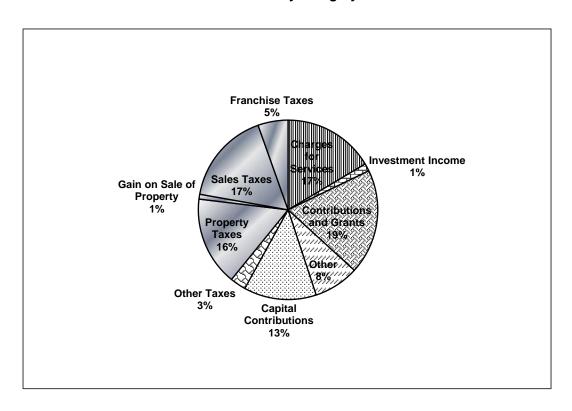
The City's total revenues are \$183,168,937 while the costs of all programs and services are \$189,347,931.

 $<sup>^{\</sup>wedge}$  Restatement of Net Position for FY 2018. See Note 21 in FY 17/18 report.

#### City of Lancaster Governmental Activities Revenue & Expense by Source (in Thousands)



#### City of Lancaster Governmental Activities Revenue by Category



The following presents the cost of each of the City's five largest programs – general government, public safety, parks, recreation and arts, development services, and community development - as well as each program's *net* cost (total cost less revenues generated by the activities). The net cost shows the financial burden that was placed on the City's taxpayers by each of these functions.

### City of Lancaster Governmental Activities (in Thousands)

	Total Cost of Services			Net Cost of Services		
		2019		2019		
General Government	\$	36,559	\$	(32,401)		
Public Safety		30,473		(28,669)		
Parks, Recreation and Arts		19,055		(13,904)		
Development Services		53,930		168		
Community Development		3,204		(599)		
Totals	\$	143,221	\$	(75,405)		

The net cost of services indicates that the overall cost of government is more than the revenues generated to support it. The City is not fully recovering the cost of these services with program revenues from user fees and other contributions. See the Statement of Activities for further detail on program revenues and general revenues.

#### Financial Analysis of the City's Funds

The City of Lancaster uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds.** The focus of the City of Lancaster's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City of Lancaster's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the City of Lancaster's governmental funds reported combined ending fund balances of \$203.9 million. This is an increase of \$17.4 million from last fiscal year mostly due to an increase in sales and property taxes, issuance of 2018 Lease Revenue bonds by the Lancaster Financing Authority, and a one-time franchise extension and revenue sharing payment received from Waste Management.

The General Fund is the chief operating fund of the City of Lancaster. At the end of the current fiscal year, including transfers, the General Fund reported revenues and transfers-in in excess of expenditures and transfers-out of \$6,725,258. This increase in fund balance is due primarily to increases in sales and property tax revenue and a \$7.5 million one-time payment from Waste Management. Additionally, there was a one-time assignment of a long-term receivable with Lancaster Promenade III, which resulted in the recognition of a \$7.4 million expense.

The Transportation Development Authority Fund is a special revenue fund used for local street and road improvements, congestions relief and traffic safety. At the end of the current fiscal year, Transportation Development Authority Fund reported revenues and transfers-in in excess of expenditures and transfer-out of \$2,273,007. This is primarily due to receiving funds from MTA for fiscal year 17/18 during fiscal year 18/19.

The Lancaster Housing Authority Fund is a special revenue fund used to capture activities performed by the Lancaster Housing Authority. At the end of the current fiscal year, the Lancaster Housing Authority Fund reported expenditures and transfers-out in excess of revenues and transfer-in of \$1,378,909. The services provided to the community by the Housing and Neighborhood revitalization staff exceeded the revenues received to cover these expenses. This was mainly due to expenditures on Master Planned Communities. When completed, these efforts will yield beautiful, family-friendly, new housing tracts in formerly blighted areas of the City.

The Lancaster Lighting Maintenance District is a special revenue fund used to account for the operation of traffic and streetlights within the City. At the end of the current fiscal year, Lancaster Lighting Maintenance District Fund reported revenues and transfers-in in excess of expenditures and transfer-out of \$43,823.

The Federal Grants Fund is another special revenue fund. This fund is used to capture miscellaneous federal grant revenue and expenditures. Most grants are on a reimbursable basis, which resulted in expenditures and transfers out exceeding revenues and transfers in for fiscal year 18/19, in the amount of \$2,588,566.

The Capital Projects Fund is a governmental fund used to record capital improvement project activities. Expenditures of this fund are funded by transfers in from other funds. In fiscal year 18/19, the Capital Projects Fund reported expenditures, with matching transfers in, of \$22,472,490.

**Proprietary Funds.** The City of Lancaster's proprietary funds provide the same type of information found in the government-wide financial statement, but in more detail. The City of Lancaster has three funds of this type: Lancaster Power Authority, Lancaster Choice Energy, and California Choice Energy Authority.

The net position of the Lancaster Power Authority, Lancaster Choice Energy, and California Choice Energy Authority at the end of the year was \$2,727,026, a decrease over last year of \$632,862. This is primarily due to higher power procurement costs of Lancaster Choice Energy and Lancaster Power Authority's delay in billing school districts for solar power usage.

#### **General Fund Budgetary Highlights**

The actual amount of expenditures for the General Fund at year-end were \$3,100,966 more than the final budget before transfers. This is due to the recognition of the assignment of the Lancaster Promenade III loan, in the amount of \$7,368,200, as required by the contract. Without this one-time expenditure, the budget to actual variance would have been well within appropriations approved by council. Management works very hard to control expenditures, ensuring the city is fiscally sound.

Managers citywide diligently tracked division and departmental budgets to ensure overruns did not occur. Actual revenues were \$5,568,713 more than the final budget before transfers. This is mainly attributed to the one-time payment from Waste Management and increases in property and sales tax revenues.

#### **Capital Asset and Debt Administration**

**Capital Assets.** At the end of FY 2019, the City had \$866.1 million invested in a broad range of capital assets, including land, buildings, infrastructure, equipment, and intangible assets net of accumulated depreciation.

The City's Capital Improvement Plan projects spending \$46 million through fiscal 2019-2020 on new projects. Funding will come from current fund balances and projected revenues. The most significant projects include SR 14 interchange projects, City Hall facelift, Revive 25 pavement management program, a community center, and other citywide facility upgrades.

## Capital Assets (in Thousands)

	Governmental Activities		Business-type Activities		Total Capital Assets	
Land Structures and	\$	25,521	\$	-	\$	25,521
Improvements		41,709		-		41,709
Furniture and Equipment	4,172			-		4,172
Infrastructure		762,884		-		762,884
Construction in Progress		31,810		-		31,810
Intangible Assets		-		16,441		16,441
Net Capital Assets	\$	866,096	\$	16,441	\$	882,537

Note 5 provides a detailed analysis of the Capital Assets.

**Long-term Debt.** At the end of the current fiscal year, the City of Lancaster's total long-term debt increased by \$13,667,738 or (52.8%) from the prior year. This is due to the issuance of \$14,955,000 of Lancaster Financing Authority Lease Revenue Bonds, Series 2018. These bonds will be used to upgrade and revitalize city-owned facilities throughout the city and build a new skate park in Jane Reynolds Park. As of June 30, 2019, the City of Lancaster had accrued employee benefits outstanding of \$3,252,974.

The Lancaster Power Authority 2012A Solar Renewable Energy Revenue Bonds are paid out of solar utility revenues. At the end of FY 18/19, the unpaid principal on these bonds totaled \$21,735,000.

The City's AA credit rating remained unchanged for FY 18/19.

## Long-term Debt (in Thousands)

	Governmental Activities		Business-Type Activities		Total	
	2019	2018	2019	2018	2019	2018
Notes Payable	\$ 1,086	\$ 1,540	\$ -	\$ -	\$ 1,086	\$ 1,540
Accrued Employee Benefits	3,253	3,253	-	-	3,253	3,253
Claims and Judgements	2,046	1,431	-	-	2,046	1,431
Renewable Energy Bonds	-	-	21,735	22,195	21,735	22,195
Unamortized Bond Discount	-	-	(418)	(442)	(418)	(442)
Unamortized Bond Premium	844	485	-	-	844	485
Limited Obligation Revenue Bonds	977	1,250	-	-	977	1,250
Settlement Agreement	1,600	1,800	-	-	1,600	1,800
Loans	807	918	-	-	807	918
Streetlight Acquisition Issue of 2016	13,180	13,720	-	-	13,180	13,720
Public Improvement Project Issue of 2018	14,340	-	-	-	14,340	-
Capital Leases	1,415	1,484			1,415	1,484
Total	\$ 39,548	\$ 25,881	\$ 21,317	\$ 21,753	\$ 60,864	\$ 47,634

Notes 7 provides a detailed analysis of these long-term debt items.

#### **Economic Factors and Next Year's Budgets and Rates**

On June 25, 2019, the City Council adopted and approved the budget for FY 19/20 along with the Five-Year Capital Improvement Program. Appropriations (including transfers) of \$209.3 million were adopted for the 19/20 fiscal year. Adequate resources are available to fund the proposed expenditures. Consistent with the City's policy, General Fund operating revenues fully cover on-going operating expenses with Fund Balance funding one-time expenses. The ending General Fund balance exceeds the City's policy minimum of 10% of operating expenditures.

Budgetary revenue estimates have been prepared using a variety of methods. Certain revenue sources, such as federal and state grants and transportation funds are relatively fixed and known. Others, such as sales tax and development related revenues are more difficult to estimate. In those cases, a cautiously optimistic economic outlook has been assumed.

Current economic conditions allow the City to maintain core services, and to maintain current levels of public safety. However, prudent long-term fiscal planning dictates that we remain conservative, focus on the highest priorities, and fund only those enhancements we can sustain financially.

The two largest sources of revenue for the City's General Fund are property tax, which represents 28.1% of all General Fund revenues, and sales tax representing 26.0% of General Fund revenues for the upcoming fiscal year. The revenue and expenditure projections for development related activity are based upon local and regional economic forecasts and trends. Overall, the budget is based on the information supplied by outside agencies, such as the State Department of Finance, California Department of Tax & Fee Administration, and the Los Angeles County Assessor's Office, to predict revenues. The revenue and expenditure projections are intended to serve as a guide in planning for the future.

#### **Contacting The City's Financial Management**

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the City's finances and to show the City's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Pamela Statsmann, Finance Director, at the City of Lancaster, 44933 Fern Avenue, Lancaster, CA 93534, or by phone at (661)723-6038.

# **BASIC FINANCIAL STATEMENTS**

# STATEMENT OF NET POSITION

June 30, 2019

	Governmental Activities	Business-Type Activities	Total
ASSETS:			
Cash and investments	\$ 66,123,122	\$ 3,288,569	\$ 69,411,691
Receivables:			
Accounts	7,370,086	8,122,661	15,492,747
Taxes	4,595,826	-	4,595,826
Accrued interest	394,267	-	394,267
Due from other governments	19,840,797	-	19,840,797
Notes and loans	4,087,650	-	4,087,650
Deposits	-	603,873	603,873
Prepaid items	39,063	34,807	73,870
Inventories	193,718	-	193,718
Land held for resale	56,075,868	-	56,075,868
Advances to Successor Agency	70,297,879	-	70,297,879
Restricted assets:	16 611 100	2 220 446	10.040.625
Cash and investments	16,611,189	2,329,446	18,940,635
Capital assets:	57 221 142		57 221 142
Nondepreciable	57,331,143	16 440 742	57,331,143
Depreciable	808,764,451	16,440,742	825,205,193
TOTAL ASSETS	1,111,725,059	30,820,098	1,142,545,157
DEFERRED OUTFLOWS OF RESOURCES:			
Deferred amounts on pension plan	8,997,150		8,997,150
Deferred amounts on OPEB	2,973,720	-	2,973,720
TOTAL DEFERRED OUTFLOWS OF RESOURCES	11,970,870		11,970,870
TOTAL DEFENDED OF THE WOOT RESOURCES	11,570,070		11,570,070
LIABILITIES:			
Accounts payable	11,360,178	5,971,331	17,331,509
Accrued liabilities	1,906,647	39,510	1,946,157
Accrued interest	284,743	147,632	432,375
Unearned revenues	785,929	617,865	1,403,794
Deposits payable	1,867,347	-	1,867,347
Noncurrent liabilities:			
Due within one year - Other	3,349,291	510,000	3,859,291
Due in more than one year:			
Other	36,199,243	20,806,734	57,005,977
Net pension liability	57,740,097	-	57,740,097
Net OPEB liability	18,672,853	-	18,672,853
TOTAL LIABILITIES	132,166,328	28,093,072	160,259,400
DEFERRED INFLOWS OF RESOURCES:			
Deferred amounts on pension plan	874,707	-	874,707
Deferred amounts on OPEB	12,299		12,299
TOTAL DEFERRED INFLOWS OF RESOURCES	887,006		887,006
NET DOCUMENT			
NET POSITION:	050 004 405	(2.054.121)	040 040 204
Net investment in capital assets	850,994,405	(2,054,121)	848,940,284
Restricted for:	2.754.150		2.754.450
Community development projects	2,754,150	-	2,754,150
Public safety	19,801	-	19,801
Parks, recreation, and arts	17,033,153	-	17,033,153
Development services	37,595,437	-	37,595,437
Debt service	1,405,633	-	1,405,633
Housing and neighborhood revitalization	94,766,234	4.504.445	94,766,234
Unrestricted	(13,926,218)	4,781,147	(9,145,071)
TOTAL NET POSITION	\$ 990,642,595	\$ 2,727,026	\$ 993,369,621

See accompanying notes to financial statements.

#### STATEMENT OF ACTIVITIES

For the year ended June 30, 2019

			Program Revenues					
				Charges		Operating		Capital
				for		Grants and		Grants and
Functions/programs		Expenses		Services		Contributions		ontributions
Governmental activities:								
General government	\$	36,559,231	\$	619,995	\$	3,538,616	\$	-
Public safety		30,472,647		1,085,753		717,882		-
Community development		3,203,719		639,536		1,965,238		-
Parks, recreation, and arts		19,055,172		4,715,881		434,981		-
Development services		53,929,613		15,847,319		19,842,709		18,407,817
Housing and neighborhood revitalization		2,115,890		237,247		147,206		-
Interest and other charges		920,559						
Total governmental activities		146,256,831		23,145,731		26,646,632		18,407,817
<b>Business-Type Activities:</b>								
Lancaster Power Authority		1,968,698		1,661,277		-		-
Lancaster Choice Energy		36,835,001		37,059,153		-		-
California Choice Energy Authority		4,287,401		4,535,102				
Total business-type activities		43,091,100		43,255,532				
Total primary government	\$	189,347,931	\$	66,401,263	\$	26,646,632	\$	18,407,817

### General revenues:

Taxes:

Property taxes, levied for general purposes

Franchise taxes

Transient occupancy taxes

Business licenses taxes

Other taxes

Intergovernmental

Intergovernmental - state shared sales tax

Investment earnings

Miscellaneous

Gain on sale of property

Transfers

Total general revenues and transfers

Change in net position

Net Position - Beginning of Year, As Restated

Net Position - End of Year

Net (Expenses) Revenue and Changes in Net Position Primary Government

Governmental Activities	Business-Type Activities	Total
\$ (32,400,620) (28,669,012) (598,945) (13,904,310) 168,232	\$ - - - -	\$ (32,400,620) (28,669,012) (598,945) (13,904,310) 168,232
(1,731,437) (920,559)	-	(1,731,437) (920,559)
(78,056,651)		(78,056,651)
- - -	(307,421) 224,152 247,701	(307,421) 224,152 247,701
	164,432	164,432
(78,056,651)	164,432	(77,892,219)
22,583,607 7,637,948 2,211,230 920,998 885,093 77,514 23,611,132 1,980,851	- - - - - - 48,219	22,583,607 7,637,948 2,211,230 920,998 885,093 77,514 23,611,132 2,029,070
10,536,241 1,220,392	-	10,536,241 1,220,392
845,513	(845,513)	
72,510,519	(797,294)	71,713,225
(5,546,132)	(632,862)	(6,178,994)
996,188,727	3,359,888	999,548,615
\$ 990,642,595	\$ 2,727,026	\$ 993,369,621

# BALANCE SHEET - GOVERNMENTAL FUNDS

June 30, 2019

		Special Revenue Funds			
		Transportation Development	Lancaster Housing		
ASSETS:	General	Authority	Authority		
Pooled cash and investments	\$ 13,501,351	\$ -	\$ 8,322,060		
Receivables:	Ψ 13,501,551	Ψ	φ 0,322,000		
Accounts	4,224,971	_	15,301		
Taxes	4,138,262	_	-		
Accrued interest	334,226	_	_		
Due from other governments	2,614,743	10,873,329	_		
Notes and loans, net	716,814	10,073,327	2,155,011		
Prepaid items	37,111	_	2,133,011		
Due from other funds	16,163,504	_	_		
Inventories	193,718	_	_		
Land held for resale	2,782,104	_	52,900,968		
Advances to Successor Agency	40,176,918	_	30,120,961		
Restricted assets:	10,170,510		30,120,701		
Cash and investments with fiscal agents	_	_	_		
TOTAL ASSETS	\$ 84,883,722	\$ 10,873,329	\$ 93,514,301		
TOTAL AUGUSTS	Φ 04,003,722	Ψ 10,073,327	ψ		
LIABILITIES:					
Accounts payable	\$ 5,034,252	\$ -	\$ 83,917		
Accrued liabilities	1,032,414	1,154	43,223		
Unearned revenues	67,483	-	-		
Deposits payable	1,241,584	-	-		
Due to other funds	-	10,332,822	-		
TOTAL LIABILITIES	7,375,733	10,333,976	127,140		
DEFERRED INFLOWS OF RESOURCES:					
Unavailable revenues	14,600,372		3,641,938		
FUND BALANCES:					
Nonspendable:					
Notes and loans	640,709	_	_		
Prepaid items	37,111	_	_		
Inventories	193,718	_	_		
Advances to Successor Agency	25,609,169	_	_		
Land held for resale	2,782,104	_	_		
Restricted:	2,702,101				
Community development projects	_	_	_		
Public safety	_	_	_		
Parks, recreation, and arts	_	_	_		
Development services	_	539,353	_		
Debt service	_	337,333	_		
Housing and neighborhood revitalization	_	_	89,745,223		
Committed:			07,743,223		
Contingency reserve	3,365,000	_	_		
Assigned:	3,363,666				
Employee benefits	3,253,000	_	_		
Capital replacement	2,500,000	_			
Capital facilities	4,500,000	_	_		
Technology infrastructure	1,750,000	-	-		
		-	-		
Legal claims Capital projects	2,046,000	-	-		
	1,000,000	-	-		
Operating reserve	8,110,000	-	-		
Unassigned TOTAL FUND RALANCES (DEFICIT)	7,120,806	520.252	89,745,223		
TOTAL FUND BALANCES (DEFICIT)	62,907,617	539,353	09,745,225		
TOTAL LIABILITIES, DEFERRED INFLOWS					
OF RESOURCES, AND FUND BALANCES	\$ 84,883,722	\$ 10,873,329	\$ 93,514,301		
	<del></del>				

L	ancaster ighting District		runds (Continued)  Federal  Grants		Capital Projects		Other Governmental Funds		Total overnmental Funds
5	282,528	\$	1,104	\$	5,715,835	\$	38,300,244	\$	66,123,12
	130,355		381,643		-		2,617,816		7,370,08
	102,575		· -		_		354,989		4,595,82
	-		-		-		60,041		394,26
	-		2,868,069		-		3,484,656		19,840,79
	-		-		-		1,215,825		4,087,65
	-		-		-		1,952		39,06
	-		-		-		-		16,163,50
	-		-		-		-		193,71
	-		-		-		392,796		56,075,86
	=		-		-		-		70,297,87
	515.450	•	- 2 250 016	Φ.		•	16,611,189	Φ.	16,611,18
<u> </u>	515,458	\$	3,250,816	\$	5,715,835	\$	63,039,508	\$	261,792,96
8	466,106	\$	_	\$	4,963,544	\$	812,359	\$	11,360,17
	5,529	·	2,881		691,644		129,802		1,906,64
	-		· -		-		718,446		785,92
	-		-		-		625,763		1,867,34
	-		3,321,034		-		2,509,648		16,163,50
	471,635		3,323,915		5,655,188		4,796,018		32,083,60
			2,868,069				4,666,383		25,776,76
									640.70
	-		-		-		1,952		640,70 39,06
	_						1,732		193,7
	_		_		_		_		25,609,10
	-		-		-		-		2,782,10
	_		-		-		2,403,462		2,403,4
	-		-		-		19,801		19,80
	-		-		_		17,008,878		17,008,8
	-		-		-		33,171,176		33,710,5
	-		-		-		1,405,633		1,405,63
	-		-		-		1,427,092		91,172,3
	-		-		-		-		3,365,00
	-		-		-		-		3,253,00
	-		-		-		-		2,500,00
	-		-		-		-		4,500,00
	-		-		-		-		1,750,00
	-		-		-		-		2,046,00
	-		-		60,647		-		1,060,64
	-		-		-		-		8,110,00
	43,823		(2,941,168)				(1,860,887)		2,362,57
	43,823		(2,941,168)		60,647		53,577,107		203,932,60

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# RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET POSITION

June 30, 2019

Fund balances - total governmental funds		\$	203,932,602
Amounts reported for governmental activities in the Statement of Net Position are different because:			
Capital assets used in governmental activities are not current financial resources			
and therefore are not reported in the governmental funds balance sheet:			
Capital assets	\$1,833,024,634		
Accumulated depreciation	(966,929,040)		866,095,594
Long-term liabilities applicable to the City's governmental activities are			000,075,574
not due and payable in the current period and accordingly are not			
reported. Interest on long-term liabilities is not accrued in governmental			
funds, but rather is recognized as an expenditures when due.			
All liabilities, both current and long-term, are reported in the Statement			
of Net Position. Balances as of June 30, 2019 are:			
Bonds, notes, loans, and capital leases payable	(34,249,561)		
Claims and judgments	(2,046,000)		
Compensated absences	(3,252,973)		
compensated describes	(0,202,570)		(39,548,534)
Pension-related debt applicable to the City's governmental activities is not			(5),5 (5,55 ()
due and payable in the current period and accordingly is not reported			
as fund liabilities. Deferred outflows of resources and deferred inflows			
of resources related to pensions are only reported in the Statement of			
Net Position as the changes in these amounts affect only the			
government-wide statements for governmental activities:			
Deferred outflows of resources	8,997,150		
Deferred inflows of resources	(874,707)		
Pension liability	(57,740,097)		
1 clision hability	(37,740,077)		(49,617,654)
OPEB-related debt applicable to the City's governmental activities is not due			(47,017,034)
and payable in the current period and accordingly is not reported as fund			
liabilities. Deferred outflows of resources related to OPEB are only			
reported in the statement of net position, as the changes in these amounts			
affect only the government-wide statements for governmental activities.			
Deferred outflows of resources	2,973,720		
Deferred inflows of resources	(12,299)		
Net OPEB liability	(18,672,853)		
Net OFED hability	(10,072,033)		(15 711 422)
			(15,711,432)
Accrued interest payable for the current portion of interest due			
on bonds are not reported in the governmental funds			(284 743)
on conds are not reported in the governmental funds			(284,743)
Long-term assets are not available to pay for current period			
expenditures and, therefore, are reported as deferred inflows			
of resources in the fund financial statements:			
Unavailable revenues			25,776,762
Charanaoic icrenaes			23,110,102
Net position of governmental activities		\$	990,642,595
F 2- 20		Ψ	//U,UTL,J/J

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

		Special Revenue Funds			
	General	Transportation Development Authority	Lancaster Housing Authority		
REVENUES:					
Taxes	\$ 41,044,283	\$ -	\$ -		
Licenses and permits	5,042,944	-	-		
Intergovernmental	24,989,348	10,873,330	-		
Charges for services	4,257,414	-	-		
Investment earnings	1,956,653	-	19,800		
Fines and forfeitures	1,016,675	-	-		
Contributions	-	-	-		
Rental income	156,958	-	-		
Gain from sale of land held for resale	-	-	163,014		
Miscellaneous	4,061,738		198,603		
TOTAL REVENUES	82,526,013	10,873,330	381,417		
EXPENDITURES:					
Current:					
General government	28,339,704	17,662	-		
Public safety	30,290,409	-	-		
Community development	1,454,161	-	-		
Parks, recreation, and arts	15,101,506	-	-		
Development services	7,246,112	-	-		
Housing and neighborhood revitalization	-	-	1,078,597		
Capital outlay	232,545	-	-		
Debt service:					
Principal retirement	581,675	-	-		
Interest and fiscal charges	84,125				
TOTAL EXPENDITURES	83,330,237	17,662	1,078,597		
EXCESS OF REVENUES OVER					
(UNDER) EXPENDITURES	(804,224)	10,855,668	(697,180)		
OTHER FINANCING SOURCES (USES):					
Sale of capital assets	202,197	-	_		
Proceeds from bond issuance	_ ·	_	_		
Proceeds from capital lease	232,545				
Bond premium	-	-	_		
Transfers in	8,210,825	157	_		
Transfers out	(1,116,085)	(8,582,818)	(681,729)		
TOTAL OTHER FINANCING					
SOURCES (USES)	7,529,482	(8,582,661)	(681,729)		
NET CHANGE IN FUND BALANCES	6,725,258	2,273,007	(1,378,909)		
FUND BALANCES (DEFICIT) - BEGINNING OF YEAR,					
AS RESTATED	56,182,359	(1,733,654)	91,124,132		
FUND BALANCES (DEFICIT) - END OF YEAR	\$ 62,907,617	\$ 539,353	\$ 89,745,223		

Lancaster Lighting District	Federal Grants	Capital Projects	Other Governmental Funds	Total Governmental Funds
-	\$ -	\$ -	\$ 4,331,290	\$ 45,375,573
_	_	-	2,215,940	7,258,884
_	450,136	_	20,771,616	57,084,430
4,811,721	-	_	3,666,845	12,735,980
10,100	_	_	601,109	2,587,662
_	_	_	279,801	1,296,476
_	_	_	8,033	8,033
_	_	_	-	156,958
_	_	_	_	163,014
334,957	_	_	1,172,272	5,767,570
5,156,778	450,136		33,046,906	132,434,580
-	-	-	3,618,426	31,975,792
-	-	-	-	30,290,409
_	_	-	1,324,983	2,779,144
84,943	_	-	2,469,454	17,655,903
3,218,272	_	_	8,924,694	19,389,078
_	_	_	1,037,293	2,115,890
-	-	22,472,490	1,335,660	24,040,695
540,000	-	-	1,402,767	2,524,442
436,056			325,396	845,577
4,279,271		22,472,490	20,438,673	131,616,930
877,507	450,136	(22,472,490)	12,608,233	817,650
_		_	_	202,197
-	_	_	14,955,000	14,955,000
_	_	_	- 1,755,000	232,545
_	_	_	387,570	387,570
_	12,654	22,472,490	5,611,513	36,307,639
(833,684)	(3,051,356)	22,712,70	(21,196,454)	(35,462,126)
(033,004)	(3,031,330)		(21,170,434)	(33,702,120)
(833,684)	(3,038,702)	22,472,490	(242,371)	16,622,825
43,823	(2,588,566)	-	12,365,862	17,440,475
-	(352,602)	60,647	41,211,245	186,492,127
-				

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# RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES

Net change in fund balances - total governmental funds		\$	17,440,475
Amounts reported for governmental activities in the Statement of Activities are different because:			
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over the estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital expense in the current period. Capital outlays	\$ 24,371,318		
Contributed capital assets	4,542,905		
Disposals	(1,703,685)		
Depreciation expense	(35,955,984)		(0.747.446)
The issuence of long town daht mayides execution from in large vector			(8,745,446)
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds.			
Neither transaction, however, has any effect on net position.  Proceeds from bond issuance	(14,955,000)		
Bond premium	(387,570)		
Capital lease obligation issued	(232,545)		
Principal payments	2,324,442		
Amortization of bond premium	28,614		
Bond accretion	(30,591)		
		(	(13,252,650)
Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as			
expenditures in the governmental funds.	(00)		
Change in accrued employee benefits  Change in claims payable	(88) (615,000)		
Change in settlement agreement	200,000		
change in sometiment agreement			(415,088)
Accrued interest for long-term liabilities. This is the net change in accrued			
interest for the current period.			(73,005)
ODED arrange reported in the gavernmental funds includes the estuarial			
OPEB expense reported in the governmental funds includes the actuarial determined contributions. In the Statement of Activities, OPEB expense			
includes the change in the net OPEB liability and related change in OPEB			
amounts for deferred outflows of resources and deferred inflows of resources.			1,328,574
Pension expense reported in the governmental funds includes the annual			
required contributions. In the Statement of Activities, pension expense			
included the change in the net pension liability, and related change in pension amounts for deferred outflows of resources and deferred inflows			
of resources.			(4,716,693)
Revenues are deferred in the governmental funds when they are not received			
soon after year-end to be considered to be available. The availability criteria does not apply to the Statement of Net Position and therefore the revenue			
is recognized.			2,887,701
			2,007,701
Change in net position of governmental activities		\$	(5,546,132)

# $\begin{array}{c} {\tt BUDGETARY\ COMPARISON\ STATEMENT}\\ {\tt GENERAL\ FUND} \end{array}$

	Budgeted	l Amounts		Variance with Final Budget Positive	
	Original	Final	Actual	(Negative)	
Budgetary Fund Balance, July 1	\$ 56,182,359	\$ 56,182,359	\$ 56,182,359	\$ -	
Resources (Inflows):					
Taxes	41,029,745	40,029,745	41,044,283	1,014,538	
Licenses and permits	5,182,260	6,220,270	5,042,944	(1,177,326)	
Intergovernmental	23,022,825	23,022,825	24,989,348	1,966,523	
Charges for services	4,059,300	4,059,300	4,257,414	198,114	
Investment earnings	858,520	858,520	1,956,653	1,098,133	
Fines and forfeitures	836,000	836,000	1,016,675	180,675	
Rental income	141,815	141,815	156,958	15,143	
Miscellaneous	2,021,370	2,021,370	4,061,738	2,040,368	
Sale of capital assets	-	-	202,197		
Proceeds from capital lease	-	-	232,545	232,545	
Transfers in	16,433,470	15,914,046	8,210,825	(7,703,221)	
Amounts Available for Appropriations	149,767,664	149,286,250	147,353,939	(2,134,508)	
Charges to Appropriations (Outflows):					
General government	22,427,150	22,691,449	28,339,704	(5,648,255)	
Public safety	30,840,575	30,840,575	30,290,409	550,166	
Community development	1,731,760	1,731,760	1,454,161	277,599	
Parks, recreation, and arts	14,995,975	15,123,278	15,101,506	21,772	
Development services	8,865,425	8,789,475	7,246,112	1,543,363	
Capital outlay	-	386,934	232,545	154,389	
Debt service:					
Principal retirement	581,675	581,675	581,675	-	
Interest and fiscal charges	84,125	84,125	84,125	-	
Transfers out	7,069,040	8,107,050	1,116,085	6,990,965	
Total Charges to Appropriations	86,595,725	88,336,321	84,446,322	3,889,999	
Budgetary Fund Balance, June 30	\$ 63,171,939	\$ 60,949,929	\$ 62,907,617	\$ 1,755,491	

# BUDGETARY COMPARISON STATEMENT TRANSPORTATION DEVELOPMENT AUTHORITY SPECIAL REVENUE FUND

	Budgeted	Amounts		Variance with Final Budget Positive		
	Original	Final	Actual	(Negative)		
Budgetary Fund Balance (Deficit), July 1	\$ (1,733,654)	\$ (1,733,654)	\$ (1,733,654)	\$ -		
Resources (Inflows):						
Intergovernmental	6,310,965	6,310,965	10,873,330	4,562,365		
Transfers in			157	157		
Amounts Available for Appropriations	4,577,311	4,577,311	9,139,833	4,562,522		
Charges to Appropriations (Outflows):						
General government	17,700	17,700	17,662	38		
Transfers out	12,176,445	13,459,255	8,582,818	4,876,437		
Total Charges to Appropriations	12,194,145	13,476,955	8,600,480	4,876,475		
Budgetary Fund Balance (Deficit), June 30	\$ (7,616,834)	\$ (8,899,644)	\$ 539,353	\$ 9,438,997		

# BUDGETARY COMPARISON STATEMENT LANCASTER HOUSING AUTHORITY SPECIAL REVENUE FUND

	Budgeted	Amounts		Variance with Final Budget Positive
	Original	Final	Actual	(Negative)
Budgetary Fund Balance, July 1	\$ 91,124,132	\$ 91,124,132	\$ 91,124,132	\$ -
Resources (Inflows):				
Investment earnings	25,800	25,800	19,800	(6,000)
Gain from sale of land held for resale	200,000	200,000	163,014	(36,986)
Miscellaneous	2,536,425	2,536,425	198,603	(2,337,822)
Amounts Available for Appropriations	93,886,357	93,886,357	91,505,549	(2,380,808)
Charges to Appropriations (Outflows):				
Housing and neighborhood revitalization	4,533,860	4,533,860	1,078,597	3,455,263
Transfers out	807,800	681,729	681,729	
Total Charges to Appropriations	5,341,660	5,215,589	1,760,326	3,455,263
Budgetary Fund Balance, June 30	\$ 88,544,697	\$ 88,670,768	\$ 89,745,223	\$ 1,074,455

# BUDGETARY COMPARISON STATEMENT LANCASTER LIGHTING DISTRICT SPECIAL REVENUE FUND

	Budgeted	l Amounts		Variance with Final Budget Positive
	Original	Final	Actual	(Negative)
Budgetary Fund Balance (Deficit), July 1	\$ -	\$ -	\$ -	\$ -
Resources (Inflows):				
Charges for services	4,561,000	4,561,000	4,811,721	250,721
Investment earnings	-	-	10,100	10,100
Miscellaneous	300,000	300,000	334,957	34,957
Transfers in	450,000	480,000		(480,000)
Amounts Available for Appropriations	5,311,000	5,341,000	5,156,778	(184,222)
Charges to Appropriations (Outflows):				
Parks, recreation, and arts	85,000	85,000	84,943	57
Development services	3,922,625	3,942,125	3,218,272	723,853
Principal retirement	540,000	540,000	540,000	-
Interest and fiscal charges	436,755	436,755	436,056	699
Transfers out	476,725	833,684	833,684	
Total Charges to Appropriations	5,461,105	5,837,564	5,112,955	724,609
Budgetary Fund Balance (Deficit), June 30	\$ (150,105)	\$ (496,564)	\$ 43,823	\$ 540,387

# BUDGETARY COMPARISON STATEMENT

# FEDERAL GRANTS SPECIAL REVENUE FUND

		udgeted	Amoı				Fi	riance with nal Budget Positive
	Origin	<u>ial</u>		Final	Actual		(Negative)	
Budgetary Fund Balance, July 1	\$ (35)	2,602)	\$	(352,602)	\$	(352,602)	\$	-
Resources (Inflows):								
Intergovernmental	5,41	8,635		16,541,996		450,136		(16,091,860)
Transfers in	,	_	- /- /		12,654			12,654
Transfers in	-					12,031		12,031
Amounts Available for Appropriations	5,06	5,033		16,189,394		110,188		(16,079,206)
	'							
Charges to Appropriations (Outflows):								
Transfers out	15,870	5,565		15,907,518		3,051,356		12,856,162
Total Charges to Appropriations	15,870	5,565		15,907,518		3,051,356		12,856,162
	<del></del>	<u> </u>						
Budgetary Fund Balance (Deficit), June 30	\$ (10,81)	0,532)	\$	281,876	\$	(2,941,168)	\$	(3,223,044)

# STATEMENT OF NET POSITION PROPRIETARY FUNDS

June 30, 2019

# Business-Type Activities Enterprise Funds

		Enterpri	se Funds	
			Nonmajor	
	Lancaster	Lancaster	California	
	Power	Choice	Choice Energy	
	Authority	Energy	Authority	Total
ASSETS:				
CURRENT ASSETS:				
Cash and investments	\$ 3,090,462	\$ -	\$ 198,107	\$ 3,288,569
Receivables:				
Accounts	192,502	7,046,812	883,347	8,122,661
Due from other governments	-	-	-	-
Deposits	_	100,000	503,873	603,873
Due from other funds	_	502,655	-	502,655
Prepaid items	_	250	34,557	34,807
Restricted assets:			- ,	- ,
Cash and investments	2,295,953	33,493	_	2,329,446
TOTAL CURRENT ASSETS	5,578,917	7,683,210	1,619,884	14,882,011
NONCURRENT ASSETS:				
Capital assets:				
Depreciable	16,440,742	-	_	16,440,742
1				
TOTAL ASSETS	22,019,659	7,683,210	1,619,884	31,322,753
LIABILITIES:				
CURRENT LIABILITIES:				
Accounts payable	13	5,500,329	470,989	5,971,331
Accrued liabilities	984	38,526	-	39,510
Interest payable	147,632	-	-	147,632
Unearned revenues	71,225	546,640	-	617,865
Due to other funds	-	-	502,655	502,655
Current portion of long-term liabilities	510,000	-	-	510,000
TOTAL CURRENT LIABILITIES	729,854	6,085,495	973,644	7,788,993
LONG-TERM LIABILITIES:				
Noncurrent portion of long-term liabilities	20,806,734	-	-	20,806,734
TOTAL LONG-TERM LIABILITIES	20,806,734			20,806,734
TOTAL LIABILITIES	21,536,588	6,085,495	973,644	28,595,727
NET POSITION:				
Net investment in capital assets	(2,054,121)	-	-	(2,054,121)
Unrestricted	2,537,192	1,597,715	646,240	4,781,147
TOTAL NET POSITION	\$ 483,071	\$ 1,597,715	\$ 646,240	\$ 2,727,026

# STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION PROPRIETARY FUNDS

For the year ended June 30, 2019

# Business-Type Activities Enterprise Funds

		Enterpri	sc runus	
			Nonmajor	
	Lancaster	Lancaster	California	
	Power	Choice	Choice Energy	
			٠.	T . 1
	Authority	Energy	Authority	Total
OPERATING REVENUES:				
Sales and service charges	\$ 1,661,277	\$ 37,059,153	\$ 4,535,102	\$ 43,255,532
TOTAL OPERATING REVENUES	1,661,277	37,059,153	4,535,102	43,255,532
ODER ATTIVIC DIVIDENCES				
OPERATING EXPENSES:				
Purchased power	-	-	-	-
Administration and general	1,005,773	36,725,643	4,287,401	42,018,817
Depreciation expense	939,471			939,471
TOTAL OPERATING EXPENSES	1,945,244	36,725,643	4,287,401	42,958,288
OPERATING INCOME	(283,967)	333,510	247,701	297,244
NONOPERATING REVENUES (EXPENSES):				
	40.210			40.210
Interest revenue	48,219	-	-	48,219
Other nonoperating income (loss)	-	(109,358)	-	(109,358)
Interest expense	(23,454)			(23,454)
TOTAL NONOPERATING REVENUES				
(EXPENSES)	24,765	(109,358)		(84,593)
INCOME BEFORE TRANSFERS	(259,202)	224,152	247,701	212,651
TD ANGEED C				
TRANSFERS:		00-000	4.4=0.00=	
Transfers in	-	887,083	1,178,237	2,065,320
Transfers out	(52,800)	(1,970,950)	(887,083)	(2,910,833)
TOTAL TRANSFERS	(52,800)	(1,083,867)	291,154	(845,513)
CHANGE IN NET POSITION	(312,002)	(859,715)	538,855	(632,862)
NET POSITION - BEGINNING OF YEAR	795,073	2,457,430	107,385	3,359,888
NET POSITION - END OF YEAR	\$ 483,071	\$ 1,597,715	\$ 646,240	\$ 2,727,026

# STATEMENT OF CASH FLOWS PROPRIETARY FUNDS

For the year ended June 30, 2019

Business-Type Activities Enterprise Funds

	Enterprise Funds							
	Nonmajor							
	I	Lancaster	Ι	Lancaster		California		
		Power		Choice	Ch	oice Energy		
	1	Authority		Energy		Authority		Total
CASH FLOWS FROM OPERATING ACTIVITIES:				87				
Cash received from customers and users	\$	1,650,475	\$	37,176,154	\$	3,910,205	\$	42,736,834
Cash paid to suppliers for goods and services	•	(1,007,239)	•	(35,759,246)	•	(4,594,208)		(41,360,693)
NET CASH PROVIDED BY (USED FOR)	-	( ): : : )		(,,		( ) ,	_	( ),,
OPERATING ACTIVITIES		643,236		1,416,908		(684,003)		1,376,141
		,		, .,		(** )****)		,- · · · · ·
CASH FLOWS FROM NONCAPITAL								
FINANCING ACTIVITIES:								
Cash received from other funds		-		887,083		1,680,892		2,567,975
Cash paid to other funds		(52,800)		(2,473,605)		(887,083)		(3,413,488)
NET CASH PROVIDED BY (USED FOR)								
NONCAPITAL FINANCING ACTIVITIES		(52,800)		(1,586,522)		793,809		(845,513)
CASH FLOWS FROM CAPITAL AND								
RELATED FINANCING ACTIVITIES:								
Principal paid on capital debt		(460,000)		_		_		(460,000)
Interest paid on capital debt		(2,300)						(2,300)
NET CASH USED FOR CAPITAL AND		(2,300)						(2,500)
RELATED FINANCING ACTIVITIES		(462,300)						(462,300)
RELATED FINANCING ACTIVITIES		(402,300)						(402,300)
CASH FLOWS FROM INVESTING ACTIVITIES:								
Interest received		48,219		-				48,219
NET CASH PROVIDED BY INVESTING ACTIVITIES		48,219						48,219
NET INCREASE IN CASH AND CASH EQUIVALENTS		176,355		(169,614)		109,806		116,547
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR		5,210,060		203,107		88,301		5,501,468
CASH AND CASH EQUIVALENTS - END OF YEAR	\$	5,386,415	\$	33,493	\$	198,107	\$	5,618,015
RECONCILIATION OF OPERATING INCOME TO NET CASH								
PROVIDED BY (USED FOR) OPERATING ACTIVITIES:								
Operating income	\$	(283,967)	\$	333,510	\$	247,701	\$	297,244
Other income (loss)	-	-	•	(109,358)	•		-	(109,358)
Adjustments to reconcile operating income				( , ,				(,,
to net cash provided by (used for) operating activities:								
Depreciation		939,471		_		_		939,471
Changes in assets and liabilities:		,,,,,,,						,,,,,,,
(Increase) decrease in accounts receivable		(10,802)		(320,281)		(824,624)		(1,155,707)
(Increase) decrease in due from other governments		(10,002)		(323,201)		199,727		199,727
(Increase) decrease in due non outer governments  (Increase) decrease in deposits		_		_		(503,873)		(503,873)
(Increase) decrease in prepaid items		_		37,430		(9,581)		27,849
Increase (decrease) in accounts payable		13		939,390		206,647		1,146,050
Increase (decrease) in accrued liabilities		(1,479)		(10,423)				(11,902)
Increase (decrease) in unearned revenues		(1,77)		546,640		-		546,640
				,				,
NET CASH PROVIDED BY (USED FOR)	•	642.226	¢.	1 416 000	Ć	(604.002)	Φ.	1 256 141
OPERATING ACTIVITIES	\$	643,236	\$	1,416,908	\$	(684,003)	\$	1,376,141

# STATEMENT OF NET POSITION FIDUCIARY FUNDS

June 30, 2019

	Private-Purpose Trust Fund				
	Successor	PARS			
	Agency of the	Pension	Agency Funds		
	Former RDA	Trust Fund			
ASSETS:					
Pooled cash and investments	\$ 17,186,785	\$ -	\$	3,019,479	
Receivable:					
Accounts	17,289	-		-	
Taxes	-	-		942	
Notes and loans, net	153,953	-		-	
Accrued interest	45,945	-		-	
Land held for resale	2,523,047	-		-	
Restricted assets:					
Cash and investments with fiscal agents	3,149,198	8,904,872		1,862	
TOTAL ASSETS	23,076,217	8,904,872	\$	3,022,283	
DEFERRED OUTFLOWS OF RESOURCES:					
Deferred losses on debt refundings	5,358,242				
LIABILITIES:					
Accounts payable	777	-	\$	5,765	
Interest payable	2,584,500	-		-	
Deposits payable	15,099	-		282,769	
Due to other governments	391	-		-	
Due to bondholders	-	-		2,733,749	
Advances from City of Lancaster	40,176,918	_		-	
Advances from Lancaster Housing Authority	30,120,961	_		-	
Long-term liabilities:					
Due in one year	8,685,000	-		-	
Due in more than one year	171,352,295	-		-	
TOTAL LIABILITIES	252,936,339	-	\$	3,022,283	
DEFERRED INFLOWS OF RESOURCES:					
Deferred gains on debt refundings	1,187,071	_			
Social game on working.					
NET POSITION:					
Held in trust for other purposes	(225,688,951)	-			
Net position restricted for pensions		8,904,872			
TOTAL NET POSITION	\$ (225,688,951)	\$ 8,904,872			

# STATEMENT OF CHANGES IN NET POSITION FIDUCIARY FUND

	Private-Purpose	
	Trust Fund	DADC
	Successor	PARS
	Agency of the	Pension
ADDITIONS	Former RDA	Trust Fund
ADDITIONS:	4 4 5 5 4 6 6 6	•
Taxes	\$ 16,524,800	\$ -
Intergovernmental - other	2,482,094	-
Investment income	299,584	541,925
Rental income	432,376	-
Miscellaneous	3,614,742	
TOTAL ADDITIONS	23,353,596	541,925
DEDUCTIONS:		
Administrative expenses	15,546,843	22,357
Developer disposition agreements	1,047,900	-
Distributions	-	694,049
Interest expense	6,755,392	
TOTAL DEDUCTIONS	23,350,135	716,406
CHANGE IN NET POSITION	3,461	(174,481)
NET POSITION - BEGINNING OF YEAR	(225,692,412)	9,079,353
NET POSITION - END OF YEAR	\$ (225,688,951)	\$ 8,904,872

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# NOTES TO FINANCIAL STATEMENTS

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The basic financial statements of the City of Lancaster, California (the City), have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the City's accounting policies are described below.

# a. Description of the Reporting Entity

The City was incorporated on November 22, 1977, under the laws of the State of California. The City is a charter city administered under a council/manager form of government. The accompanying financial statements present the City of Lancaster and its component units, entities for which the City is considered to be financially accountable. The City is considered to be financially accountable for an organization if the City appoints a voting majority of that organization's governing body and the City is able to impose its will on that organization or there is a potential for that organization to provide specific financial benefits to or impose specific financial burdens on the City. The City is also considered to be financially accountable for an organization if that organization is fiscally dependent (i.e., it is unable to adopt its budget, levy taxes, set rates or charges, or issue bonded debt without approval from the City). In certain cases, other organizations are included as component units if the nature and significance of their relationship with the City are such that their exclusion would cause the City's financial statements to be misleading or incomplete.

The management of the primary government has operational responsibility for each of the component units, and/or receives financial benefits from each component unit, being blended within the financial reporting entity of the City of Lancaster. Component units include the Lancaster Housing Authority, the Lancaster Community Services Foundation, the Lancaster Financing Authority, the Lancaster Power Authority, and the California Choice Energy Authority.

A brief description of each blended component unit follows:

The <u>Lancaster Housing Authority</u> (the <u>Housing Authority</u>) was formed for the purpose of providing affordable, decent housing for lower income residents of the City of Lancaster. The Housing Authority assumed responsibilities for the prior low/moderate Housing Fund. Separate financial statements are not available for the Housing Authority.

The <u>Lancaster Community Services Foundation</u> (the <u>Foundation</u>) was formed to provide certain community services to the residents of the City. Separate financial statements are not available for the Foundation.

The <u>Lancaster Financing Authority</u> (the <u>Financing Authority</u>) was formed for the purpose to provide, through the issuance of debt, financing necessary for various capital improvements. Separate financial statements are not available for the Financing Authority.

The <u>Lancaster Power Authority</u> (the <u>Power Authority</u>) was formed to own and operate a municipal gas and electric utility, for the benefit of the residents of the City and customers, businesses and property owners in the City. Separate financial statements are not available for the Power Authority.

a. Description of the Reporting Entity (Continued)

The <u>California Choice Energy Authority</u> (the <u>Energy Authority</u>) was formed to help cities in the Southern California Edison territory participate in community choice aggregation without having to sacrifice control often associated with joint power authorities or taking on the significant liability of a single entity community choice aggregation. Separate financial statements are not available for the Energy Authority.

# b. Basis of Accounting and Measurement Focus

The basic financial statements of the City are composed of the following:

- Government-wide financial statements
- Fund financial statements
- Notes to the financial statements

#### **Government-Wide Financial Statements**

Government-wide financial statements display information about the reporting government as a whole, except for its fiduciary activities. These statements include separate columns for the governmental and business-type activities of the primary government (including its blended component units). Eliminations have been made in the statement of activities so that certain allocated expenses are recorded only once (by the function to which they were allocated). However, general government expenses have not been allocated as indirect expenses to the various functions of the City. Interfund services provided and used are not eliminated in the process of consolidation.

Government-wide financial statements are presented using the *economic resources measurement focus* and the *accrual basis of accounting*. Under the economic resources measurement focus, all (both current and long term) economic resources and obligations of the reporting government are reported in the government-wide financial statements. *Basis of accounting* refers to when revenues and expenses are recognized in the accounts and reported in the financial statements.

Under the accrual basis of accounting, revenues, expenses, gains, losses, assets, deferred outflows of resources, liabilities, and deferred inflows of resources resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, and liabilities resulting from nonexchange transactions are recognized in accordance with the requirements of GASB Statement No. 33.

Program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments that are restricted to meeting the operational or capital requirements of a particular function. Program revenues are netted with program expenses in the statement of activities to present the net cost of each program. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

b. Basis of Accounting and Measurement Focus (Continued)

### **Government-Wide Financial Statements (Continued)**

Amounts paid to acquire capital assets are capitalized as assets in the government-wide financial statements, rather than reported as an expenditure. Proceeds of long-term debt are recorded as a liability in the government-wide financial statements, rather than as an other financing source. Amounts paid to reduce long-term indebtedness of the reporting government are reported as a reduction of the related liability, rather than as an expenditure.

#### **Fund Financial Statements**

The underlying accounting system of the City is organized and operated on the basis of separate funds, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, deferred inflows of resources, fund equity, revenues, and expenditures or expenses, as appropriate. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Fund financial statements for the primary government's governmental, proprietary, and fiduciary funds are presented after the government-wide financial statements. These statements display information about the major funds individually and other governmental funds in the aggregate for governmental funds. Fiduciary statements, even though excluded from the government-wide financial statements, represent a private-purpose trust fund, a pension trust fund, and agency funds.

#### **Governmental Funds**

In the fund financial statements, governmental funds are presented using the *modified-accrual basis of accounting*. Their revenues are recognized when they become *measurable* and *available* as net current assets. *Measurable* means that the amounts can be estimated or otherwise determined. *Available* means that the amounts were collected during the reporting period or soon enough thereafter to be available to finance the expenditures accrued for the reporting period.

Revenue recognition is subject to the *measurable* and *available* criteria for the governmental funds in the fund financial statements. Significant revenues subject to the criteria include taxes, licenses and permits, and intergovernmental revenues. *Exchange transactions* are recognized as revenues in the period in which they are earned (i.e., the related goods or services are provided). *Locally imposed derived tax revenues* are recognized as revenues in the period in which the underlying exchange transaction upon which they are based takes place. *Imposed nonexchange* transactions are recognized as revenues in the period of use is not specified, they are recognized as revenues when an enforceable legal claim to the revenues arises or when they are received, whichever occurs first. *Government-mandated and voluntary nonexchange transactions* are recognized as revenues when all applicable eligibility requirements have been met.

b. Basis of Accounting and Measurement Focus (Continued)

#### **Governmental Funds (Continued)**

In the fund financial statements, governmental funds are presented using the *current financial resources* measurement focus. This means that only current assets, current liabilities, and deferred inflows of resources are generally included on their balance sheets. The reported fund balance (net current assets) is considered to be a measure of "available spendable resources." Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of "available spendable resources" during a period.

Noncurrent portions of long-term receivables due to governmental funds are reported on their balance sheets in spite of their spending measurement focus.

Revenues, expenses, assets, and liabilities resulting from nonexchange transactions are recognized in accordance with the requirements of GASB Statement No. 33.

Property taxes, sales taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period to the extent normally collected within the availability period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available where cash is received by the government. The availability period for these revenues is 60 days.

Amounts expended to acquire capital assets are recorded as *expenditures* in the year that resources were expended, rather than as fund assets. The proceeds of long-term debt are recorded as *other financing sources* rather than as a fund liability. Amounts paid to reduce long-term indebtedness are reported as fund expenditures.

# **Proprietary and Fiduciary Funds**

The City's enterprise funds are proprietary funds. In the fund financial statements, the proprietary funds and fiduciary funds are presented using the *accrual basis of accounting*. Revenues are recognized when they are earned and expenses are recognized when the related goods or services are delivered. In the fund financial statements, proprietary funds and fiduciary funds are presented using the *economic resources measurement focus*. This means that all assets, deferred outflows of resources, all liabilities, and deferred inflows of resources (whether current or noncurrent) associated with their activity are included on their statements of net position. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in total net position.

Proprietary funds operating revenue, such as charges for services, result from exchange transactions associated with the principal activities of the funds. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies, taxes, and investment earnings, result from nonexchange transactions or ancillary activities. Amounts paid to acquire capital assets are capitalized as assets in the enterprise funds financial statements, rather than reported as an expenditure. Proceeds of long-term debt are recorded as a liability in the enterprise fund financial statements, rather than as an other financing source. Amounts paid to reduce long-term indebtedness of the enterprise fund are reported as a reduction of the related liability, rather than as an expenditure.

b. Basis of Accounting and Measurement Focus (Continued)

# **Proprietary and Fiduciary Funds (Continued)**

The City's fiduciary funds are accounted for using the economic resources measurement focus and accrual basis of accounting. The City's fiduciary agency funds have no measurement focus but utilize the accrual basis for reporting its assets and liabilities. Because these funds are not available for use by the City, fiduciary funds are not included in the governmental-wide statements.

#### c. Fund Classifications

The City reports the following major governmental funds:

<u>General Fund</u> - This is the primary operating fund of the City. It accounts for all unrestricted resources, except those required to be accounted for in another fund.

<u>Transportation Development Authority Special Revenue Fund</u> - This fund accounts for local street and road improvements, congestion relief, and traffic safety projects funded by revenues received by the Metropolitan Transportation Authority.

<u>Lancaster Housing Authority Special Revenue Fund</u> - This fund is used to account for the purpose of providing affordable, decent housing for lower income residents of the City. Also, to account for the housing assets and functions previously performed by the former redevelopment agency and is funded by revenues generated by the housing assets.

<u>Lancaster Lighting District Special Revenue Fund</u> - This fund is used to account for the operation of traffic and street lights within the City and is funded by assessments received from homeowners.

<u>Federal Grants Special Revenue Fund</u> - This fund is used to account for the accumulation of resources from, and the payment of expenditures financed by federal grants.

<u>Capital Projects</u> - This fund is used to account for the City's capital improvement project activities not required to be accounted for in other funds.

The City reports the following major proprietary funds:

<u>Lancaster Power Authority</u> - This fund is used to account for the ownership and operation of a municipal gas and electric utility for the benefit of the residents of the City and customers, businesses, and property owners in the City.

<u>Lancaster Choice Energy (LCE)</u> - This fund is used to account for the operations of the new not-for-profit power provider.

Additionally, the City reports the following fund types:

#### **Governmental Fund Types**

<u>Special Revenue Funds</u> are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

c. Fund Classifications (Continued)

#### **Governmental Fund Types (Continued)**

<u>Debt Service Fund</u> is used to account the accumulation of resources for, and the payment of, long-term debt principal, interest, and related costs other than those being financed by the proprietary fund.

### **Fiduciary Fund Types**

<u>Private-Purpose Trust Fund</u> - This fund is used to account for the assets and liabilities of the former redevelopment agency. The City, in its capacity as the Successor Agency, receives revenue to pay estimated installment payments of enforceable obligations until obligations of the former redevelopment agency are paid in full and assets have been liquidated.

<u>PARS Pension Trust Fund</u> - This fund is used to account for the assets placed in trust for future benefit payments to former employees covered by the employee pension administered by Public Agency Retirement Services (PARS).

<u>Agency Funds</u> - These funds are used to report resources held by the City in a purely custodial capacity, which involves only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.

The City reports the following Agency Funds:

- Assessment District to account for the City, acting in the capacity as an agent, for various 1915 Act Assessment District Bonds.
- Community Facilities Districts (CFD) to account for collection of special assessments within the Mello-Roos District to provide public waterworks improvements and basic infrastructure within the Districts.
- Agency to account for various performance and construction deposits.

### d. New Accounting Pronouncements

#### **Current-Year Standards**

GASB 83 - Certain Asset Retirement Obligations, effective for periods beginning after June 15, 2018. This standard did not impact the City.

GASB 88 - Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements, effective for periods beginning after June 15, 2018. This standard did not significantly impact the City.

GASB 89 - Accounting for Interest Cost Incurred before the End of a Construction Period, effective for periods beginning after December 15, 2019, and was early implemented by the City in fiscal year 2018-19. This statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in an enterprise fund. Accounting changes adopted to conform to this provision for this statement should be applied prospectively. There was no material impact on the City's financial statements resulting from the implementation of GASB 89.

d. New Accounting Pronouncements (Continued)

# **Pending Accounting Standards**

GASB has issued the following statements, which may impact the City's financial reporting requirements in the future:

- GASB 84 Fiduciary Activities, effective for periods beginning after December 15, 2018.
- GASB 87 *Leases*, effective for periods beginning after December 15, 2019.
- GASB 90 Majority Equity Interests an amendment of GASB Statements No. 14 and No. 61, effective for periods beginning after December 15, 2018.
- GASB 91 Conduit Debt Obligations, effective for periods beginning after December 15, 2020.

# e. Deposits and Investments

The City's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition. The City pools idle cash from all funds for the purpose of increasing income through investment activities.

Investments for the City, as well as for its component units, are reported at fair value which is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The State Treasurer's Investment Pool operates in accordance with appropriate state laws and regulations. The fair value of the City's investment in this pool is reported at an amount based upon the City's prorated share of the fair value provided by LAIF for the entire LAIF portfolio (in relation to the amortized cost of that portfolio).

#### f. Interfund Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to / from other funds" (i.e., the current portion of interfund loans) or "advances to / from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to / from other funds."

The principal portion of advances to other funds reported in the General Fund financial statements is offset by a nonspendable amount to indicate that it is not available for appropriation and is not an expendable available financial resource. All trade and property tax receivables are shown net of an allowance for uncollectibles.

#### g. Property Taxes

Property tax revenue is recognized in the fiscal year for which the taxes have been levied providing they become available. Available means then due, or past due, and receivable within the current period and collected within the current period or expected to be collected soon enough thereafter (not to exceed 60 days) to be used to pay liabilities of the current period. The County of Los Angeles collects property taxes for the City. Tax liens attach annually as of 12:01 a.m. on the first day in January preceding the fiscal year for which the taxes are levied. Taxes are levied on both real and personal property as it exists on that date. The tax levy covers the fiscal period July 1 to June 30. All secured personal property taxes and one-half of the taxes on real property are due November 1; the second installment is due February 1. All taxes are delinquent, if unpaid, on December 10 and April 10, respectively. Unsecured personal property taxes become due on the first of March each year and are delinquent on August 31.

### h. Inventories and Prepaid Items

Inventories of materials and supplies are carried at cost on a moving average basis. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The consumption method of accounting is used for both inventories and prepaid items.

#### i. Restricted Assets

Certain proceeds of debt issues, as well as certain resources set aside for their repayment, are classified as restricted assets in the financial statements because their use is limited by applicable bond covenants. In addition, funds have been assigned for future capital improvements by City resolution.

#### i. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the government-wide financial statements. The government defines capital assets as assets with an initial, individual cost of more than \$5,000 or plant and infrastructure capital projects that are in excess of \$125,000 (amounts not rounded) and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant, and equipment of the primary government, as well as the component units, are depreciated using the straight-line method over the following estimated useful lives:

Building and structures 40 years
Machinery and equipment 7-10 years
Public domain infrastructure 50 years

#### k. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position and the governmental funds balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to future periods and will not be recognized as an outflow of resources (expense/expenditure) until that time. The City has the following item that qualifies for reporting in this category:

- Deferred loss on refunding, net of accumulated amortization reported in the fiduciary privatepurpose trust fund. A deferred loss on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.
- Deferred outflows related to pensions equal to employer contributions made after the measurement date of the net pension liability.
- Deferred outflows related to pensions for differences between expected and actual experience. These amounts are amortized over a closed period equal to the average of the expected remaining service lives of all employees that are provided with pensions through the plans.
- Deferred outflows related to pensions resulting from the difference in projected and actual earnings on investments of the pension plans' fiduciary net position. These amounts are amortized over five years.
- Deferred outflows from pensions resulting from changes in assumptions. These amounts are amortized over a closed period equal to the average expected remaining service lives of all employees that are provided with pensions through the plan.
- Deferred outflows related to other post-employment benefits (OPEB) equal to employer contributions made after the measurement date of the net OPEB liability.

In addition to liabilities, the statement of net position and the governmental funds balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to future periods and will not be recognized as an inflow of resources (revenue) until that time. The City has the following items that qualify for reporting in this category:

- Deferred inflows from unavailable revenues, which are reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from two sources, which are taxes and grants. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.
- Deferred gain on refunding, net of accumulated amortization reported in the fiduciary privatepurpose trust fund. A deferred loss on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

# k. Deferred Outflows/Inflows of Resources (Continued)

- Deferred inflows related to pensions for differences between expected and actual experience. These amounts are amortized over a closed period equal to the average of the expected remaining service lives of all employees that are provided with pensions through the plans.
- Deferred inflows from pensions resulting from changes in assumptions. These amounts are amortized over a closed period equal to the average expected remaining service lives of all employees that are provided with pensions through the plan.
- Deferred inflows related to OPEB resulting from the difference in projected and actual earnings on investments of the pension plans' fiduciary net position. These amounts are amortized over five years.

# 1. Net Position Flow Assumptions

Sometimes the City will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted - net position and unrestricted - net position in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied.

It is the City's practice to consider restricted - net position to have been depleted before unrestricted - net position is applied.

#### m. Land Held for Resale

The former Lancaster Redevelopment Agency acquired parcels of land as part of its primary purpose to develop or redevelop blighted properties and creating affordable housing. The Successor Agency to the Lancaster Redevelopment Agency and the Housing Successor Agency record these parcels as land held for resale in their financial records.

The Lancaster Housing Authority acquired property via the Neighborhood Stabilization Program to reduce blight and provide affordable housing to our citizens. These parcels are shown in the Lancaster Housing Authority Special Revenue Fund and the Housing and Community Development Special Revenue Fund.

The City acquired properties from the Successor Agency to the Lancaster Redevelopment Agency for strategic economic development. These properties are recorded as assets in the General Fund.

All land held for resale is recorded at lower of cost or fair value.

# n. Compensated Absences

It is the government's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. Vacation pay is payable to employees at the time a vacation is taken or upon termination of employment. Additionally, employees may elect to cash in accrued vacation in excess of 80 hours once per fiscal year up to a maximum of 40 hours. Vacation accruals are based on years of service, with the maximum balance of unused accruals set at 362 hours after 10 years of service.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### n. Compensated Absences (Continued)

Sick leave is payable when an employee is unable to work because of illness. Accrued sick leave may be accumulated without limit. Employees resigning in good standing from City service shall receive payment up to a maximum of 50% of unused sick leave, depending on years of service. The maximum hours payable is set at 1,000 after 15 years of service.

All vacation and sick leave pay is accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements. The liability is generally liquidated by the General Fund.

## o. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the governmental activities statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount. In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period as other financing sources and uses, respectively. The face amount of debt issued is reported as other financing sources.

#### p. Fund Balance Classification

In the fund financial statements, fund balances are classified as follows:

<u>Nonspendable</u> includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash (for example, inventories and prepaid amounts). In the General Fund only, it also includes the long-term portion of notes and loan's receivable with no constraints on how the eventual proceeds can be spent.

<u>Restricted</u> includes amounts that are constrained on the use of resources by either (a) external creditors, grantors, contributors, or laws of regulations of other governments or (b) by law through constitutional provisions or enabling legislation.

<u>Committed</u> includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest authority, City Council. The formal action that is required to be taken to establish, modify, or rescind a fund balance commitment is a resolution.

Pursuant to Resolution 96-111, a minimum of 10% unallocated fund balance shall be designated to provide contingency in case of unexpected decreases in revenues or unexpected expenditures. In accordance with the resolution, these funds can only be used for specific expenditure(s) following a formal vote of the City Council.

# June 30, 2019

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## p. Fund Balance Classification (Continued)

<u>Assigned</u> includes amounts that are constrained by the government's intent to be used for specific purposes but are neither restricted nor committed. The City Manager and/or Finance Director is authorized to assign amounts to a specific purpose, which was established by the governing body in Resolution 11-35.

<u>Unassigned</u> includes the residual amounts that have not been restricted, committed, or assigned to specific purposes. The General Fund is the only fund that reports a positive unassigned fund balance amount. In other funds, deficit balance amounts resulting from overspending for specific purposes for which amounts have been restricted, committed, or assigned are classified as unassigned.

An individual governmental fund could include nonspendable resources and amounts that are restricted or unrestricted (committed, assigned, or unassigned) or any combination of those classifications. Restricted amounts are to be considered spent when an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available and committed, assigned, then unassigned amounts are considered to have been spent when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications can be used.

## q. Pensions

For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the City's California Public Employees' Retirement System (CalPERS) plans and the Public Agency Retirement Services (PARS) plan (collectively, the Plans) and additions to/deductions from the Plans' fiduciary net position have been determined on the same basis as they are reported by CalPERS and PARS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

# r. Post-Employment Benefits Other Than Pensions

For purposes of measuring the net OPEB liability (asset) and deferred outflows/inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the City's OPEB plan and additions to/deductions from the OPEB plan's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, the City's OPEB plan recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### s. Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, deferred inflows of resources, liabilities, and deferred outflows of resources and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

## 2. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

## **General Budget Policies**

The City Council approves each year's budget submitted by the City Manager prior to the beginning of the new fiscal year. Public hearings are conducted prior to its adoption by the Council. Supplemental appropriations, where required during the period, are also approved by the Council. Intradepartmental budget changes are approved by the City Manager or designee. Expenditures may not exceed appropriations at the function level. At fiscal year end, all unencumbered operating budget appropriations lapse with the exception of those for unfinished capital projects, special projects, and grant programs. For these specific projects and programs, unused appropriations at the end of the fiscal year are carried forward and become part of the next year's budget. During the year, several supplementary appropriations were necessary.

#### **Encumbrances**

Encumbrances are estimations of costs related to unperformed contracts for goods and services. These commitments are recorded for budgetary control purposes in the General, Special Revenue, and similar governmental funds. Total encumbrances of \$1,372,328 are included in the General Fund's assigned fund balance. They represent the estimated amount of the expenditure ultimately to result if unperformed contracts in process at year-end are completed. They do not constitute expenditures or estimated liabilities.

#### **Budget Basis of Accounting**

Budgets for all governmental funds, except the Zero-Net Energy Solar Mitigation In Lieu Special Revenue Fund, Mariposa Lily Special Revenue Fund, Lancaster Financing Authority Debt Service Fund, and the Capital Projects Fund, which are budgeted on a project basis, are adopted on a basis consistent with generally accepted accounting principles.

#### **Excess of Expenditures over Appropriations**

The following are funds in which certain expenditures exceeded appropriations for the fiscal year ended June 30, 2019:

	Final		Variance with
	Budget	Actual	Final Budget
Major Funds			
General Fund			
General Government	\$22,691,449	\$28,339,704	\$(5,648,255) (a)
Other Governmental Special Revenue Funds			
Community Services			
General government	-	29,764	(29,764)
Community development	-	51,478	(51,478)
Landscape Maintenance District			
General Government	-	4,862	(4,862)
Development services	53,050	72,949	(19,899)
Housing and Community Development			
General government	-	4,083	(4,083)
Recycle Water			
General Government	-	12,104	(12,104)
Lancaster Drainage Maintenance			
Debt service - principal retirement	-	29,856	(29,856)
Debt service - interest and fiscal charges	-	4,812	(4,812)

(a) Recognized contractual obligation to assign the Lancaster Promenade III loan in the amount of \$7,368,200. While this assignment and resulting expenditure was required by the contract, it was not appropriated.

## 2. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (CONTINUED)

#### **Deficit Fund Balances**

The following funds contained deficit fund balances as of June 30, 2019:

	Deficit		
	Amount		
Federal Grants Special Revenue Fund	\$	2,941,168	(1)
Other Governmental Special Revenue Funds			
Bikeway Improvement		4,090	(2)
State Grants		316,376	(1)
AQMD		2,902	(2)
LA County Reimbursement		22,654	(2)
MTA Grant		1,514,865	(2)(3)

These fund balance deficits will be eliminated as (1) grant reimbursements become available, (2) when transfers are made, or (3) future revenues are received.

#### 3. CASH AND INVESTMENTS

#### **Cash and Investments**

Cash and investments held by the City at June 30, 2019, are reported in the accompanying financial statements as follows:

Statement of Net Position:	
Cash and investments	\$ 69,411,691
Restricted	
Cash and investments	18,940,635
Statement of Fiduciary Assets and Liabilities:	
Pooled cash and investments	20,206,264
Restricted	
Cash and investments with fiscal agents	12,055,932
Total cash and investments	\$ 120,614,522
Cash and investments consisted of the following:	
Cash on hand	\$ 10,691
Deposits with financial institutions	668,216
Investments	 119,935,615
Total cash and investments	\$ 120,614,522

The City of Lancaster maintains a cash and investment pool that is available for use for all funds. Each fund type's position in the pool is reported in the financial statements as pooled cash and investments. The City has adopted an investment policy, which authorizes it to invest in various investments.

#### **Deposits**

At June 30, 2019, the carrying amount of the City's deposits was \$629,539 and the bank balance was \$8,414,127. The \$7,784,588 difference represents outstanding checks and other reconciling items.

The California Government Code requires California banks and savings and loan associations to secure a City's deposits by pledging government securities with a value of 110% of a City's deposits. California law also follows financial institutions to secure City deposits by pledging first trust deed mortgage notes having a value of 150% of a City's total deposits. The City Treasurer may waive the collateral requirement for deposits, which are fully insured up to \$250,000 by the Federal Deposit Insurance Corporation. The collateral for deposits in federal and state chartered banks is held in safekeeping by an authorized Agent of Depository recognized by the State of California Department of Banking. The collateral for deposits with savings and loan associations is generally held in safekeeping by the Federal Home Loan Bank in San Francisco, California, as an Agent of Depository. These securities are physically held in an undivided pool for all California public agency depositors. Under Government Code Section 53655, the placement of securities by a bank or savings and loan association with an "Agent of Depository" has the effect of perfecting the security interest in the name of the local governmental agency. Accordingly, all collateral held by California Agents of Depository is considered to be held for, and in the name of, the local governmental agency. As of June 30, 2019, all the City's deposits with financial institutions were covered by federal depository insurance limits or were held in collateralized accounts.

Under provision of the City's investment policy, and in accordance with the California Government Code, the following investments are authorized:

- United States Treasury Securities
- United States Government Sponsored Agency Securities
- Certificates of Deposit
- Medium-Term Notes
- Prime Commercial Paper
- Banker's Acceptances
- Repurchase Agreements
- Local Agency Investment Fund (State Pool)
- Money Market Mutual Funds
- Municipal Bonds

## **Investments Authorized by Debt Agreements**

The above investments do not address investment of debt proceeds held by a bond trustee. Investments of debt proceeds held by a bond trustee are governed by provisions of the debt agreements, rather than the general provisions of the California Government Code or the City's investment policy.

#### **Investments in State Investment Pool**

The City is a voluntary participant in the Local Agency Investment Fund (LAIF) that is regulated by California Government Code Section 16429 under the oversight of the Treasurer of the State of California. LAIF is overseen by the Local Agency Investment Advisory Board, which consists of five members, in accordance with State statute. The State Treasurer's Office audits the fund annually. The fair value of the position in the investment pool is the same as the value of the pool shares.

## **Investments - Public Agency Retirement Services (PARS) Trust**

The City established a trust account with Public Agency Retirement Services (PARS) to hold assets that are legally restricted for use in administering the City's OPEB plan. The PARS Trust's specific cash and investments are managed by a third-party portfolio manager and invested under a pool arrangement using certain investment guidelines offered by PARS and approved by the City.

The City-approved guidelines are as follows:

Risk Tolerance: Moderate high

Risk Management: The portfolio is constructed to control risk

through four layers of diversification - asset classes (cash, fixed income, equity), investment styles (large cap, small cap, international, value, growth), managers, and securities. Disciplined mutual fund selection and monitoring process help to drive return potential while reducing

portfolio risk.

Investment Objective: To provide growth of principal and income. It is

expected that dividend and interest income will comprise a significant portion of total return, although growth through capital appreciation is

equally important.

Strategic Ranges: 0% - 20% Cash

40% - 60% Fixed income

40% - 60% Equity

#### **Credit Risk**

The City's investment policy limits investments in medium term notes (MTNs) to those rated AA- or better by a nationally recognized statistical rating organization. At June 30, 2019, the City invested in various MTNs which were rated AA- or better by Standard & Poor's (S&P). At June 30, 2019, the City's investments with US Government Sponsored Agency Securities were rated AA+ and money market mutual funds were rated AAA by S&P. Investments in US government securities are not considered to have credit risk and, therefore, their credit quality in not disclosed.

As of June 30, 2019, the City's investment in LAIF is unrated. The City has amounts invested in investment agreements held with fiscal agents and invested under the direction of the City, which are unrated.

#### **Custodial Credit Risk**

The custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. As of June 30, 2019, none of the City's deposits or investments were exposed to custodial credit risk.

#### **Concentration of Credit Risk**

The City's investment policy imposes restrictions on the maximum percentage it can invest in a single type of investment. These limitations are 25% of the City's invested funds for nonnegotiable certificates of deposit, 15% of the City's invested funds for banker acceptances with no more than 2% in any one issuer, 25% of the City's invested funds for commercial paper with no more than 5% in any one issuer, 20% of the City's invested funds for medium term notes with no more than 5% in any one issuer, and 20% of the City's invested funds for money market funds with no more than 10% in any one issuer. If the City has invested more than 5% of its total investments in any one issuer then it is exposed to credit risk.

As of June 30, 2019, none of the City's investments had issuers exceeding 5% of the City investment pool.

#### **Interest Rate Risk**

The City's investment policy limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The City's investment policy states that investments in United Stated Treasury Securities and securities for which the full faith and credit of the United States is pledges should have a maturity no longer than five years. Reserve funds relating to the bonds issues may be invested in securities for more than five years if the maturity of such investments is made to coincide as nearly as practicable with the expected use of the funds. The City has elected to use the segmented time distribution method of disclosure for its interest rate risk.

## **Interest Rate Risk (Continued)**

As of June 30, 2019, the City had the following investments and original maturities:

	Remaining Maturity (in Years)								
Investment Type	_	Year r Less		1 Year to 3 Years		ears Years	5 Yeand I	ears More	Total
City Investment Pool:	-			_					
United States Treasury Securities	\$ 4	4,256,728	\$	11,412,505	\$	-	\$	-	\$ 15,669,233
United States Government Sponsored									
Agency Securities	:	8,178,147		4,301,667		-		-	12,479,814
Medium-Term Corporate Notes	(	6,430,612		5,286,885		-		-	11,717,497
California Local Agency Investment									
Fund (LAIF)	49	9,028,878		-		-		-	49,028,878
Money Market Mutual Funds		76,938		-		-		-	76,938
Held by Fiscal Agent:									
Money Market Mutual Funds	2	1,023,383		-		-		-	21,023,383
Municipal Bonds		330,000		705,000		-		-	1,035,000
PARS Trust Pooled Investments		8,904,872		-		-		-	8,904,872
Total	\$ 93	8,229,558	\$	21,706,057	\$		\$	_	\$ 119,935,615

#### **Fair Value Measurements**

The City categorizes its fair value measurement within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the relative inputs used to measure the fair value of the investments. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets (Level 1 measurements), inputs are quoted price of similar assets in active markets (Level 2 measurements) and the lowest priority to unobservable inputs (Level 3 measurements).

The City has the following recurring fair value measurements as of June 30, 2019:

	Quo Pric	ces	Observable Inputs	Inp	ervable outs		T. 4.1
	Leve	el I	Level 2	Lev	rel 3	_	Total
United States Treasury Securities United States Government Sponsored	\$	-	\$ 15,669,233	\$	-	\$	15,669,233
Agency Securities		-	12,479,814		-		12,479,814
Medium-Term Corporate Notes		-	11,717,497		-		11,717,497
Municipal Bonds			1,035,000				1,035,000
Total Subject to Hierarchy	\$		\$ 40,901,544	\$			40,901,544
LAIF (1)							49,028,878
Money Market Mutual Funds (1) Held by Fiscal Agent:							76,938
Money Market Mutual Funds (1)							21,023,383
PARS Trust Pooled Investments (1)							8,904,872
Total Investment Portfolio						\$	119,935,615

<sup>(1)</sup> Investment is not subject to fair value hierarchy measurements.

# 4. NOTES AND LOANS RECEIVABLE

Notes and loans receivable at June 30, 2019, were as follows:

	Loans and Notes	Loan	Long-Term	
	Receivable	Forgiveness	Lump-Sum	
	Repayments	Terms	Repayment Terms	Total
General Fund	\$ 1,459,977	\$ (712,000)	\$ (31,163)	\$ 716,814
HOME Program				
Special Revenue Fund	14,766,055	-	(13,550,230)	1,215,825
Lancaster Housing Authority				
Special Revenue Fund	3,113,547	-	(958,536)	2,155,011
•	\$ 19,339,579	\$ (712,000)	\$ (14,539,929)	\$ 4,087,650
Eiduciowy Privyoto Promoceo				
Fiduciary Private-Purpose		A (0.2 - 0.44)	Φ.	4.50.50
Trust Fund	\$ 991,319	\$ (837,366)	\$ -	\$ 153,953

## 5. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2019, was as follows:

# **Governmental Activities**

	Balance at July 1, 2018	Construction in Progress Transfers	Additions	Deletions/ Transfers	Balance at June 30, 2019
Governmental Activities					
Capital assets, not depreciated:	0 24 660 526	Φ.	f 1 220 000	A (250.205)	A 25 521 220
Land	\$ 24,660,526	\$ -	\$ 1,220,000	\$ (359,297)	\$ 25,521,229
Construction in progress	38,532,081	(26,297,420)	20,919,642	(1,344,389)	31,809,914
Total capital assets,	62 102 607	(2 ( 207, 420)	22 120 612	(1.702.606)	57.221.142
not depreciated	63,192,607	(26,297,420)	22,139,642	(1,703,686)	57,331,143
Capital assets, being depreciated:					
Structures and improvements	76,456,526	-	-	-	76,456,526
Furniture and equipment	15,630,823	-	1,022,386	(236,468)	16,416,741
Infrastructure	1,650,770,608	26,297,420	5,752,196	-	1,682,820,224
Total capital assets,					
being depreciated	1,742,857,957	26,297,420	6,774,582	(236,468)	1,775,693,491
Less accumulated depreciation for:					
Structures and improvements	(32,973,285)	-	(1,774,490)	-	(34,747,775)
Furniture and equipment	(11,504,259)	-	(977,094)	236,468	(12,244,885)
Infrastructure	(886,731,980)		(33,204,400)		(919,936,380)
Total accumulated depreciation	(931,209,524)		(35,955,984)	236,468	(966,929,040)
Total capital assets, being depreciated, net	811,648,433	26,297,420	(29,181,402)	<u> </u>	808,764,451
Governmental Activities Capital Assets, net	\$ 874,841,040	\$ -	\$ (7,041,760)	\$ (1,703,686)	\$ 866,095,594
1					

Depreciation expense was charged in the following functions in the statement of activities for the year ended June 30, 2019, as follows:

General government	\$ 581,345
Public safety	182,238
Development services	33,045,861
Community development	424,575
Parks, recreation, and arts	1,721,965
Total	\$ 35,955,984

## 5. CAPITAL ASSETS (CONTINUED)

# **Business-Type Activities**

Capital asset activity for the year ended June 30, 2019, was as follows:

	Balance at July 1, 2018 Additions			Dele	etions	Balance at June 30, 2019
Capital assets, not depreciated: Intangible assets	\$ 23,486,774	\$		\$		\$ 23,486,774
Less accumulated depreciation for: Intangible assets	(6,106,561)		(939,471)			(7,046,032)
Total business-type activities capital assets, net	\$ 17,380,213	\$	(939,471)	\$		\$ 16,440,742

The depreciation expense of \$939,471 was charged to the Lancaster Power Authority program for the year ended June 30, 2019.

# 6. INTERFUND RECEIVABLE, PAYABLE, AND TRANSFERS

#### **Due To/From Other Funds**

Interfund receivable and payable balances at June 30, 2019, are as follows:

Receivable	Payable	Amount
General Fund	neral Fund Transportation Development Authority	
	Special Revenue Fund	\$ 10,332,822
	Federal Grants Special Revenue Fund	3,321,034
	Other Governmental Funds	2,509,648
Lancaster Choice Energy	California Choice Energy Authority	
Enterprise Fund	Enterprise Fund	502,655
		\$ 16,163,504

The due to General Fund was a result of temporary deficit cash balances in those funds.

The due to Lancaster Choice Energy from the California Choice Energy Authority to provide for funds for collateral deposit.

## 6. INTERFUND RECEIVABLE, PAYABLE, AND TRANSFERS (CONTINUED)

#### **Transfers**

The following schedule summarizes the City's transfer activity:

Transfers In	Transfers Out	Amount
General Fund	Transportation Development Authority	
	Special Revenue Fund	\$ 208,683
	Lancaster Housing Authority	
	Special Revenue Fund	681,729
	Lancaster Lighting District	
	Special Revenue Fund	833,684
	Other Governmental Funds	5,667,584
	Lancaster Power Authority	
	Enterprise Fund	52,800
	Lancaster Choice Energy	
	Enterprise Fund	766,345
Transportation Development Authority		
(TDA) Special Revenue Fund	Other Governmental Funds	157
Federal Grants Special Revenue Fund	Transportation Development Authority Special Revenue Fund	12,479
	Other Governmental Funds	175
Capital Projects	General Fund	594,486
	Transportation Development Authority	
	Special Revenue Fund	4,041,654
	Federal GantsSpecial Revenue Fund	3,051,356
	Other Governmental Funds	14,784,994
Other Governmental Funds	General Fund	521,599
	Transportation Development Authority	
	Special Revenue Fund	4,320,002
	Other Governmental Funds	743,544
	Lancaster Choice Energy	• • • • • •
	Enterprise Fund	26,368
Lancaster Choice Energy		
Enterprise Fund	California Choice Energy	
	Enterprise Fund	887,083
California Choice Energy	Lancaster Choice Energy	
Enterprise Fund	Enterprise Fund	1,178,237
		\$ 38,372,959

The City uses the Capital Projects Fund to account for all of its capital projects. The funding sources for those projects were reported as transfers from various funds to the Capital Projects fund.

Transfers made to the General Fund were for administrative and retiree health benefit costs incurred.

Transfers in to the TDA fund were reimbursements for expenditures charged in Other Governmental Funds.

## 6. INTERFUND RECEIVABLE, PAYABLE, AND TRANSFERS (CONTINUED)

## **Transfers (Continued)**

Transfers from the TDA Fund to Other Governmental Funds were to cover a portion of Gas Tax Fund operations and ineligible grant expenditures.

Transfers from the General Fund to Other Governmental Funds were to cover Recycled Water Fund operating costs and to cover ineligible grant expenditures in LA County Reimbursement Fund.

Transfers from the Other Governmental Funds to the Other Governmental Funds were to cover various operations.

Transfers to Lancaster Choice Energy was for expense reimbursement from California Choice Energy Authority Fund.

Transfers to California Choice Energy Authority Fund form Lancaster Choice Energy were for Lancaster Choice Energy's portion of expenditures.

#### 7. LONG-TERM LIABILITIES

#### **Governmental Activities**

Changes in long-term liabilities for the governmental activities for the year ended June 30, 2019, are as follows:

	Balance July 1, 2018	Additions	Deletions	June 30, 2019	Due One Year	Due in One Year
Direct Borrowings:						
Section 108 Notes:						
Series 2015-A1	\$ 560,000	\$ -	\$ (85,000)	\$ 475,000	\$ 88,000	\$ 387,000
Series 2015-A2	665,000	-	(84,000)	581,000	87,000	494,000
Series 2010-A	315,000	-	(285,000)	30,000	30,000	-
Capital leases	1,483,512	232,545	(300,583)	1,415,474	301,643	1,113,831
Loans	918,442	-	(110,948)	807,494	114,240	693,254
Settlement agreement	1,800,000	-	(200,000)	1,600,000	200,000	1,400,000
Other Debt:						
Streetlight Acquisition						
Issue of 2016	13,720,000	-	(540,000)	13,180,000	550,000	12,630,000
Public Improvements Project						
Issue of 2018	-	14,955,000	(615,000)	14,340,000	255,000	14,085,000
Unamortized bond premium	485,126	387,570	(28,614)	844,082	-	844,082
1997 Series A	695,000	-	(215,000)	480,000	230,000	250,000
1997 Series B - CIB	288,736	-	(88,911)	199,825	96,713	103,112
1997 Series B - CAB	266,094	30,591	-	296,685	-	296,685
Other Long-term Liabilities:						
Accrued employee benefits	3,252,886	846,908	(846,820)	3,252,974	846,820	2,406,154
Claims and judgements						
(Note 13)	1,431,000	2,144,092	(1,529,092)	2,046,000	549,875	1,496,125
Total Governmental						
Activities	\$ 25,880,796	\$ 18,596,706	\$ (4,928,968)	\$ 39,548,534	\$ 3,349,291	\$ 36,199,243

#### **Governmental Activities (Continued)**

The liability for accrued employee benefits is fully liquidated by the general fund. The liability for pension-related debt is recorded in the fund incurring the current pension expense. For pension-related debt, the general fund normally liquidates 67%, and 33% is liquidated by the other governmental funds.

#### Section 108 Notes

#### **Series 2015-A1**

On August 7, 2003, the City issued \$1,450,000 of US Government Guaranteed Notes, Series 2003-A, guaranteed by the Secretary of Housing and Urban Development. The City has pledged as security for repayment of the notes from (a) future entitlements that the City may become eligible for under Section 108 of Title I of the Housing and Community Development Act of 1974 and (b) program income. During fiscal year 2015-2016, the City refinanced the 2003 Series notes at a lower interest rate by issuing Series 2015-A1 notes. The notes mature from 2004-2023 and bear varying rates of interest. The principal balance outstanding as of June 30, 2019, was \$475,000.

#### **Series 2015-A2**

On June 30, 2004, the City issued \$1,500,000 of US Government Guaranteed Notes, Series 2004-A, guaranteed by the Secretary of Housing and Urban Development. The City has pledged as security for repayment of the notes from (a) future entitlements that the City may become eligible for under Section 108 of Title I of the Housing and Community Development Act of 1974 and (b) program income. During fiscal year 2015-2016, the City refinanced the 2004 Series notes at a lower interest rate by issuing Series 2015-A2 notes. The notes mature from 2006-2024 and bear varying rates of interest. The principal balance outstanding as of June 30, 2019, was \$581,000.

#### Series 2010-A

On April 28, 1999, the City issued \$3,100,000 of US Government Guaranteed Notes, Series 1999-A, guaranteed by the Secretary of Housing and Urban Development. The City has pledged as security for repayment of the notes from (a) future entitlements that the City may become eligible for under Section 108 of Title I of the Housing and Community Development Act of 1974 and (b) program income. The notes were consolidated into the series 2010-A note. The consolidated notes mature from 2011 to 2018 and bear varying rates of interest. The principal balance outstanding as of June 30, 2019, was \$30,000.

The annual requirements to amortize the outstanding indebtedness as of June 30, 2019, are as follows:

Year Ending				
June 30,	 Principal	I	nterest	 Total
2020	\$ 205,000	\$	23,821	\$ 228,821
2021	182,000		19,879	201,879
2022	190,000		15,845	205,845
2023	198,000		11,187	209,187
2024	205,000		5,891	210,891
2025	106,000		1,510	107,510
Total	\$ 1,086,000	\$	78,133	\$ 1,164,133

## **Governmental Activities (Continued)**

#### **Limited Obligation Bonds**

#### Series 1997 A

The Limited Obligation Bonds, Series 1997 A in the original issue amount of \$3,740,000, were issued by the Lancaster Financing Authority for the purchase of certain refunding bonds of the Community Facilities District Number 89-1. The bonds mature in both serial and term fashion through September 1, 2020, and interest is payable semiannually at a rate of 6%. The bonds are subject to optional and mandatory sinking fund redemption prior to maturity in denomination of \$5,000. The bonds are payable from a special tax assessed on the properties within the community facilities districts. The bonds do not have reserve requirement. The principal balance outstanding as of June 30, 2019, was \$480,000.

#### Series 1997 B

The Limited Obligation Bonds, Series 1997 B in the original issue amount of \$2,643,890, were issued by the Lancaster Financing Authority for the purchase of certain refunding bonds of the Community Facilities District Number 89-1. The bonds include \$1,185,535 term current interest bonds with interest payable semiannually on March 1 and September 1 of each year, commencing March 1, 1998, and \$2,664,400 capital appreciation bonds payable at maturity. The bonds are payable from a special tax assessed on the properties within the community facilities districts. The bonds do not have reserve requirement. At June 30, 2019, the balance includes \$199,825 principal and \$296,685 accreted interest.

The annual requirements to amortize the outstanding indebtedness as of June 30, 2019, are as follows:

Year Ending				
June 30,	 Principal	I	nterest	Total
2020	\$ 326,713	\$	33,639	\$ 360,352
2021	353,112		11,496	364,608
Total	679,825	\$	45,135	\$ 724,960
Plus: Accreted Interest	296,685			
Total	\$ 976,510			

## Capital Leases

On March 1, 2011, the City entered into an equipment lease/purchase agreement for various capital improvements including lighting upgrades, athletic field lighting upgrades, HVAC system replacement, plumbing fixture upgrades, irrigation weather stations, and solar hot water heating. This lease agreement qualifies as a capital lease for accounting purpose (title transfers at end of lease) and therefore has been recorded at the present value of future minimum lease payments as of the date of inception. The total cost of the equipment acquired under the lease agreement was \$1,600,000. The financing was obtained from Municipal Finance Corporation on March 1, 2011, for \$1,600,000 with an interest rate of 4.35% per annum and annual payments of \$146,341 through the end of the lease (March 2026). The outstanding balance at June 30, 2019, is \$875,005.

## **Governmental Activities (Continued)**

#### Capital Leases (Continued)

On March 2, 2016, the City entered into an equipment lease/purchase agreement for vehicles. This lease agreement qualifies as a capital lease for accounting purpose (barging purchase option at end of lease) and, therefore has been recorded at the present value of future minimum lease payments as of the date of inception. The total cost of the equipment acquired under the lease agreement was \$255,981. The financing was obtained from National Cooperative Leasing on March 2, 2016, for \$255,981 with an interest rate of 4.2% per annum and annual payments of \$57,058 through the end of the lease (July 2020). The outstanding balance at June 30, 2019, is \$77,465.

On August 1, 2016, the City entered into an equipment lease/purchase agreement for vehicles. This lease agreement qualifies as a capital lease for accounting purpose (barging purchase option at end of lease) and, therefore has been recorded at the present value of future minimum lease payments as of the date of inception. The total cost of the equipment acquired under the lease agreement was \$222,438. The financing was obtained from Caterpillar Financial Services Corp. on August 1, 2016, for \$222,438 with an interest rate of 3.05% per annum and annual payments of \$34,699 through the end of the lease (August 2023). The outstanding balance at June 30, 2019, is \$128,911.

On February 22, 2017, the City entered into an equipment lease/purchase agreement for vehicles. This lease agreement qualifies as a capital lease for accounting purpose (barging purchase option at end of lease) and, therefore has been recorded at the present value of future minimum lease payments as of the date of inception. The total cost of the equipment acquired under the lease agreement was \$86,376. The financing was obtained from Caterpillar Financial Services Corp. on February 22, 2017, for \$86,376 with an interest rate of 4.2% per annum and annual payments of \$18,707 through the end of the lease (July 2022). The outstanding balance at June 30, 2019, is \$51,798.

On May 2, 2017, the City entered into an equipment lease/purchase agreement for vehicles. This lease agreement qualifies as a capital lease for accounting purpose (barging purchase option at end of lease) and therefore has been recorded at the present value of future minimum lease payments as of the date of inception. The total cost of the equipment acquired under the lease agreement was \$246,407. The financing was obtained from National Cooperative Leasing on May 2, 2017, for \$246,407 with an interest rate of 5.09% per annum and annual payments of \$54,519 through the end of the lease (May 2022). The outstanding balance at June 30, 2019, is \$101,248.

On July 27, 2018, the City entered into an equipment lease/purchase agreement for vehicles. This lease agreement qualifies as a capital lease for accounting purpose (barging purchase option at end of lease) and therefore has been recorded at the present value of future minimum lease payments as of the date of inception. The total cost of the equipment acquired under the lease agreement was \$232,545. The financing was obtained from De Lage Landen Public Finance LLC on July 27, 2018, for \$232,545 with an interest rate of 5.37% per annum and annual payments of \$51,498 through the end of the lease (July 2023). The outstanding balance at June 30, 2019, is \$181,047.

#### **Governmental Activities (Continued)**

#### Capital Leases (Continued)

The calculation of present value of the future lease payments is as follows:

Year Ending	
June 30,	
2020	\$ 362,822
2021	330,503
2022	232,538
2023	232,538
2024	146,341
2025 - 2026	 292,682
Subtotal	1,597,424
Less: Amount representing interest	(181,950)
Total	\$ 1,415,474

#### Loans

In January 2011, the City entered into a loan agreement with the State of California Energy Resources Conservation and Development Commission for loan of \$1,469,146 to be used for energy savings projects consisting of athletic field lighting upgrades, HVAC retrofit, weather station installation, and solar hot water. The loan is at an interest rate of 3%. Principal, together with interest thereon, is due and payable in semiannual installments beginning on December 22, 2012 through December 22, 2025. The outstanding balance at June 30, 2019, is \$807,494.

The annual requirements to amortize the outstanding indebtedness as of June 30, 2019, are as follows:

Year Ending					
June 30,	I	Principal	I	nterest	 Total
2020	\$	114,240	\$	23,438	\$ 137,678
2021		117,754		19,924	137,678
2022		121,314		16,364	137,678
2023		124,980		12,697	137,677
2024		128,737		8,943	137,680
2025 - 2026		200,469		5,049	205,518
Total	\$	807,494	\$	86,415	\$ 893,909

#### Assessment Revenue Bonds

On October 26, 2016, the Lancaster Financing Authority issued \$14,250,000 of 2016 Assessment Revenue Streetlights Acquisition Bonds. These bonds were used to finance the purchase of streetlights throughout the City. Interest on these bonds is due semiannually on March 2 and September 2 of each year, commencing March 2, 2017. Interest rates vary from 2% to 4%. The principal portion of these bonds is payable from September 2, 2017 to September 2, 2036. The outstanding balance at June 30, 2019, is \$13,180,000.

#### **Governmental Activities (Continued)**

## Assessment Revenue Bonds (Continued)

The annual requirements to amortize the outstanding indebtedness as of June 30, 2019, are as follows:

Year Ending					
June 30,		Principal	Interest		 Total
2020	\$	550,000	\$	422,406	\$ 972,406
2021		570,000		405,606	975,606
2022		585,000		388,281	973,281
2023	605,000			370,431	975,431
2024		620,000		352,056	972,056
2025 - 2029		3,405,000		1,450,581	4,855,581
2030 - 2034		4,070,000		771,513	4,841,513
2035 - 2037	2,775,000			131,953	 2,906,953
Total	\$ 13,180,000		\$	4,292,827	\$ 17,472,827

## Lease Revenue Bonds

On December 1, 2018, the Lancaster Financing Authority issued \$14,955,000 of Lease Revenue Bonds, Series 2018, Public Improvements Project Bonds. These bonds were used to finance improvements to City facilities. Interest on these bonds is due semiannually on May 1 and November 1 of each year, commencing May 1, 2019. Interest rates vary from 3% to 5%. The principal portion of these bonds is payable from May 1, 2019 to May 1, 2048. The outstanding balance at June 30, 2019, is \$14,340,000.

The annual requirements to amortize the outstanding indebtedness as of June 30, 2019, are as follows:

Year Ending				
June 30,	 Principal	Interest		 Total
2020	\$ 255,000	\$	594,181	\$ 849,181
2021	265,000		583,981	848,981
2022	275,000		573,381	848,381
2023	290,000		559,631	849,631
2024	305,000		545,131	850,131
2025 - 2029	1,745,000		2,508,756	4,253,756
2030 - 2034	2,210,000		2,041,963	4,251,963
2035 - 2039	2,675,000		1,577,719	4,252,719
2040 - 2044	3,235,000		1,015,200	4,250,200
2045 - 2048	3,085,000		314,800	3,399,800
Total	\$ 14,340,000	\$	10,314,743	\$ 24,654,743
	•			

#### **Governmental Activities (Continued)**

# Settlement Agreement

In September 2015, the City entered into a settlement agreement for \$2,400,000. The terms of the agreement allow for payments of the settlement in annual installments of \$200,000 beginning on September 1, 2015 through August 1, 2026. The outstanding balance at June 30, 2019, is \$1,600,000.

## **Business-Type Activities**

Changes in long-term liabilities for the business-type activities for the year ended June 30, 2019, are as follows:

	Balance July 1, 2018	Additio	ons	I	Deletions	Balance June 30, 2019	(	Due Within One Year	Due in More Than One Year
Other Debt:									
2012A Solar Renewable									
Energy Revenue Bonds	\$ 22,195,000	\$	-	\$	(460,000)	\$ 21,735,000	\$	510,000	\$ 21,225,000
Unamortized bond discount	(441,720)		-		23,454	(418,266)		-	(418,266)
Total Business-type									
Activities	\$ 21,753,280	\$		\$	(436,546)	\$ 21,316,734	\$	510,000	\$ 20,806,734

## 2012A Solar Renewable Energy Revenue Bonds

On May 17, 2012, the Lancaster Power Authority issued \$26,895,000 of 2012A Solar Renewable Energy Revenue Bonds. These bonds were used to finance the prepayment for specified supply of electricity from a 7,319.98 DC kW capacity system. Interest on these bonds is due semiannually on May 1 and November 1 of each year, commencing November 1, 2012. Interest rates vary from 2.000% to 4.375%. The principal portion of these bonds is payable from November 1, 2013 to November 1, 2036. The bonds has no reserve requirement. The outstanding balance at June 30, 2019, is \$21,735,000.

The annual requirements to amortize the outstanding indebtedness as of June 30, 2019, are as follows:

Year Ending			
June 30,	 Principal	 Interest	 Total
2020	\$ 510,000	\$ 878,144	\$ 1,388,144
2021	570,000	861,944	1,431,944
2022	625,000	843,706	1,468,706
2023	690,000	822,806	1,512,806
2024	755,000	796,494	1,551,494
2025 - 2029	4,995,000	3,441,334	8,436,334
2030 - 2034	7,515,000	2,170,903	9,685,903
2035 - 2037	6,075,000	411,578	6,486,578
Total	\$ 21,735,000	\$ 10,226,909	\$ 31,961,909

#### 8. DEFINED BENEFIT PENSION PLANS

The following is a summary of pension-related items for the year ended June 30, 2019:

	Pension	Defe	rred Outflows	Defe	erred Inflows	Pension
	Liability	of	Resources	of	Resources	Expense
CalPERS Miscellaneous	\$ 55,345,944	\$	8,870,869	\$	(874,707)	\$ 10,191,661
PARS	2,394,153		126,281			(114,037)
	\$ 57,740,097	\$	8,997,150	\$	(874,707)	\$ 10,077,624

# a. Public Employees Retirement System (CalPERS)

General Information about the Pension Plan

#### **Plan Description**

All qualified regular and probationary employees are eligible to participate in the City's Miscellaneous Plan, agent multiple-employer defined benefit pension plan administered by the California Public Employees' Retirement System (CalPERS). Benefit provisions under the Plan are established by State statute and City resolution. CalPERS issues publicly available reports that include a full description of the pension plans regarding benefit provisions, assumptions and membership information that can be found on the CalPERS website.

#### **Benefits Provided**

CalPERS provides service retirement and disability benefits, annual cost of living adjustments, and death benefits to plan members, who must be public employees and beneficiaries. Benefits are based on years of credited service, equal to one year of full time employment. Members with five years of total service are eligible to retire at age 50 to 62 with statutorily reduced benefits. All members are eligible for nonindustrial disability benefits after five (5) years of service. The death benefit is one of the following: the Basic Death Benefit, the 1957 Survivor Benefit, or the Optional Settlement 2W Death Benefit. The cost of living adjustments for each plan are applied as specified by the Public Employees' Retirement Law.

The Plan's provisions and benefits in effect at June 30, 2018, measurement date, are summarized as follows:

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			Misc	ellaneous		
	Clas	sic Members	Classi	c Members	N	lew Members
	Hi	red Prior to	Hired	On or After	Hir	red On or After
Hire date	Jan	uary 1, 2013	Janua	ry 1, 2013	Ja	nuary 1, 2013
Benefit formula		2.7%@55		2.0%@60		2%@62
Benefit vesting schedule	5 Ye	ars of service	5 Year	s of service	5 Y	ears of service
Benefit payments	Mo	onthly for life	Mon	thly for life	N	Monthly for life
Retirement age		50 - 55+		50 - 63+		52 - 67+
Monthly benefits, as a % of						
eligible compensation		2% to 2.7%	1.092%	6 to 2.418%		1.0% to 2.5%
Required employee contribution rates		8%		7%		6.25%
Required employer contribution rates:						
Normal cost rate		11.360%		11.360%		11.360%
Payment of unfunded liability	\$	2,615,116	\$	-	\$	-

## a. Public Employees Retirement System (CalPERS) (Continued)

General Information about the Pension Plan (Continued)

## **Employees Covered**

At the June 30, 2018, measurement date, the following employees were covered by the benefit terms for the Plan:

	Miscellaneous
Inactive employees or beneficiaries	
currently receiving benefits	282
Inactive employees entitled to but	
not yet receiving benefits	483
Active employees	274
Total	1,039

#### **Contributions**

Section 20814(c) of the California Public Employees' Retirement Law requires that the employer contribution rates for all public employers are determined on an annual basis by the actuary and shall be effective on the July 1 following notice of a change in the rate. The total plan contributions are determined through CalPERS' annual actuarial valuation process. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. The City is required to contribute the difference between the actuarially determined rate and the contribution rate of employees. City contribution rates may change if plan contracts are amended. Payments made by the employer to satisfy contribution requirements that are identified by the pension plan terms as plan member contributions requirements are classified as plan member contributions.

## Net Pension Liability

The City's net pension liability for the Plan is measured as the total pension liability, less the pension plan's fiduciary net position. The net pension liability of the Plan is measured as of June 30, 2018, using an annual actuarial valuation as of June 30, 2017, rolled forward to June 30, 2018, using standard update procedures. A summary of principal assumptions and methods used to determine the net pension liability is shown below.

## a. Public Employees Retirement System (CalPERS) (Continued)

Net Pension Liability (Continued)

#### **Actuarial Assumptions**

The total pension liabilities in the June 30, 2017, actuarial valuations were determined using the following actuarial assumptions:

	Miscellaneous
Valuation Date	June 30, 2017
Measurement Date	June 30, 2018
Actuarial Cost Method	Entry-Age Normal
	Cost Method
Actuarial Assumptions:	
Discount Rate	7.15%
Inflation	2.50%
Projected Salary Increase	(1)
Mortality Rate Table	(2)
Post-Retirement Benefit Income	(3)

- (1) Varies by entry age and service.
- (2) The mortality table used was developed based on CalPERS-specific data. The table includes 15 years of mortality improvements using the Society of Actuaries Scale 90% of scale MP 2016. For more details on this table, please refer to the December 2017 experience study report (based on CalPERS demographic data from 1997 to 2015) that can be found on the CalPERS website.
- (3) Contract COLA up to 2.0% until Purchasing Power Protection Allowance Floor on Purchasing Power applies, 2.50% thereafter.

## a. Public Employees Retirement System (CalPERS) (Continued)

Net Pension Liability (Continued)

## **Long-Term Expected Rate of Return**

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

In determining the long-term expected rate of return, CalPERS took into account both short-term and long-term market return expectations as well as the expected pension fund cash flows. Using historical returns of all the funds' asset classes, expected compound (geometric) returns were calculated over the short term (first 10 years) and the long term (11+ years) using a building block approach. Using the expected nominal returns for both short term and long term, the present value of benefits was calculated for each PERF fund. The expected rate of return was set by calculating the rounded single equivalent expected return that arrived at the same present value of benefits for cash flows as the one calculated using both short-term and long-term returns. The expected rate of return was then set equal to the single equivalent rate calculated above and adjusted to account for assumed administrative expenses.

The expected real rates of return by asset class are as follows:

	New Strategic	Real Return Years	Real Return Years
Asset Class (a)	Allocation	1 - 10 (b)	11+(c)
Global Equity	50.00%	4.80%	5.98%
Fixed Income	28.00%	1.00%	2.62%
Inflation Assets	0.00%	0.77%	1.81%
Private Equity	8.00%	6.30%	7.23%
Real Assets	13.00%	3.75%	4.93%
Liquidity	1.00%	0.00%	-0.92%
Total	100.00%		

- (a) In the CalPERS CAFR, fixed income is included in global debt securities; liquidity is included in short-term investments; inflation assets are included in both global equity securities and global debt securities.
- (b) An expected inflation of 2.0% was used for this period.
- (c) An expected inflation of 2.92% was used for this period.

## a. Public Employees Retirement System (CalPERS) (Continued)

Net Pension Liability (Continued)

#### **Discount Rate**

The discount rate used to measure the total pension liability was 7.15%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

# **Subsequent Events**

There were no subsequent events that would materially affect the results in this disclosure.

# a. Public Employees Retirement System (CalPERS) (Continued)

Changes in the Net Pension Liability

The changes in the net pension liability for the Plan are as follows:

	Increase (Decrease)		
	Total	Plan	Net Pension
	Pension	Fiduciary	Liability
	Liability	Net Position	(Asset)
Balance at June 30, 2017			
(Measurement Date)	\$ 165,578,944	\$ 110,390,954	\$ 55,187,990
Changes in the Year:			
Service cost	4,089,766	-	4,089,766
Interest on the total pension liability	11,749,454	-	11,749,454
Differences between expected			
and actual experience	925,375	-	925,375
Changes in assumptions	(1,119,628)	-	(1,119,628)
Changes in benefit terms			-
Net plan to plan resource movement		(277)	277
Contribution - employer	-	4,949,350	(4,949,350)
Contribution - employee	-	1,606,648	(1,606,648)
Net investment income	-	9,429,980	(9,429,980)
Administrative expenses	-	(172,020)	172,020
Benefit payments, including refunds		•	
of employee contributions	(6,203,088)	(6,203,088)	-
Other miscellaneous expense		(326,668)	326,668
Net Changes	9,441,879	9,283,925	157,954
Balance at June 30, 2018			
(Measurement Date)	\$ 175,020,823	\$ 119,674,879	\$ 55,345,944

# a. Public Employees Retirement System (CalPERS) (Continued)

Changes in the Net Pension Liability (Continued)

## Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of the City for the Plan, calculated using the discount rate of the Plan, as well as what the City's net pension liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate:

	M	iscellaneous
1% Decrease		6.15%
Net Pension Liability	\$	80,231,512
Current Discount Rate		7.15%
Net Pension Liability	\$	55,345,944
1% Increase		8.15%
Net Pension Liability	\$	34,858,453

## **Pension Plans Fiduciary Net Position**

Detailed information about the pension plan's fiduciary net position is available in the separately issued CalPERS financial report.

Pension Expenses and Deferred Outflows/Inflows of Resources Related to Pensions

For the year ended June 30, 2019, the City recognized pension expense of \$10,191,661 for this Plan. At June 30, 2019, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows Resources	-	Deferred Inflows Resources
Pension contributions subsequent to measurement date	\$ 5,360,960	\$	-
Differences between expected and actual experience	616,917		(128,288)
Change in assumptions	2,780,731		(746,419)
Net differences between projected and actual			
earnings on plan investments	112,261		-
Total	\$ 8,870,869	\$	(874,707)

## a. Public Employees Retirement System (CalPERS) (Continued)

Pension Expenses and Deferred Outflows/Inflows of Resources Related to Pensions (Continued)

Deferred outflows of resources of \$5,360,960 that are related to contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense as follows:

Year		
Ending		
June 30,	<u> </u>	Amount
2020	\$	3,868,622
2021		197,607
2022		(1,117,225)
2023		(313,802)
2024		_
Thereafter		_

Payable to the Pension Plans

At June 30, 2019, the City had no outstanding contributions to the CalPERS pension plan required for the year ended June 30, 2019.

#### b. Public Agency Retirement Services (PARS)

General Information about the Pension Plan

#### **Plan Description and Benefits**

Until December 29, 2012, the City, pursuant to sections 401(a) and 501(a) of the Internal Revenue Code, the City adopted a tax-qualified single-employer governmental defined benefit plan that is to be administered for the City by Public Agency Retirement Service (PARS), a third-party administrator. The plan was established to provide eligible employees, supplemental retirement benefits in addition to the benefits employees will receive from the California Public Employees Retirement System (CalPERS). The plan is closed. A separate financial report is not available for the plan.

# **Employees Covered**

At the June 30, 2018 measurement date, there were 71 inactive employees or beneficiaries receiving benefits, one active employee and one inactive employee entitled but not yet receiving benefits for total of 73 covered employees.

#### **Contributions**

The actuarial contribution is determined on the funding policy and most recent measurement available when the contribution for the reporting period was adopted. The City is required to contribute the difference between the actuarially determined rate and the contribution rate of employees.

## b. Public Agency Retirement Services (PARS) (Continued)

**Net Pension Liability** 

The City's net pension liability for this Plan is measured as the pension plan's fiduciary net position less the total pension liability. The net pension liability of the Plan is measured as of June 30, 2018, using an annual actuarial valuation as of June 30, 2017, rolled forward to June 30, 2018 using standard update procedures. A summary of principal assumptions and methods used to determine the net pension asset is shown on the following page.

## **Actuarial Assumptions**

The total pension liability in the June 30, 2017, actuarial valuation was determined using the following actuarial assumptions:

Valuation Date June 30, 2017

Measurement Date June 30, 2018

Actuarial Cost Method Entry Age Normal

Actuarial Assumptions:

Discount rate 5.12%, net of investment expenses

Inflation 2.75%

Salary scale Aggregate - 3.00%

Merit - CalPERS 1997-2015 Experience

Study

Investment rate of return 6.00% at June 30, 2018

Mortality assumption for service CalPERS 1997-2015 Experience Study retirements and beneficiaries Post-retirement mortality projected fully

generational with Scale MP-2017

# Change of Assumptions and Changes in Experience Affecting the Measurement of the Total Pension Liability Since the Prior Measurement Date

Since the prior measurement date of June 30, 2017, the discount rate was updated from 4.97% to 5.12%.

#### **Discount Rate**

The discount rate of 5.12% was used to measure the total pension liability and was a blended rate equivalent to combination of the long-term expected rate of return on assets and Bond Buyer 20 Index, which is 3.87% at June 30, 2018. In a crossover test, future employer contributions to the trust were assumed to be zero.

# b. Public Agency Retirement Services (PARS) (Continued)

Net Pension Liability (Continued)

#### **Discount Rate (Continued)**

The 6.00% long-term expected rate of return was derived based on the inflation assumption of 2.75% and a long-term asset allocation of 48.25% equities, 45% fixed income, 1.75% REITs, and 5% cash equivalent. The geometric real rates of return were assumed to be 4.82% for equities, 1.47% for fixed income, 3.76% for REITs, and 0.06% for cash equivalent.

The table below reflects the long-term expected real rate of return by asset class. The rate of return was calculated using the capital market assumptions applied to determine the discount rate and asset allocation. These rates of return are net of administrative expenses.

		Expected
	Target	Real Rate
Asset Class	Allocation	of Return
Equity	48.25%	4.82%
Fixed Income	45.00%	1.47%
REITs	1.75%	3.76%
Cash	5.00%	0.06%
Total	100.00%	

# b. Public Agency Retirement Services (PARS) (Continued)

Changes in the Net Pension Liability

The changes in the net pension liability for the Plans, using the measurement period ended June 30, 2018, are as follows:

	Increase (Decrease)		
	Total	Plan	Net Pension
	Pension	Fiduciary	Liability
	Liability	Net Position	(Asset)
Balance at June 30, 2017			
	\$ 11,771,226	\$ 9,224,630	\$ 2,546,596
Changes in the Year:			
Service cost	1,577	-	1,577
Interest on the total pension liability	568,236	-	568,236
Changes in benefit terms	-	-	
Changes in assumptions	(188,575)	-	(188,575)
Differences between actual and			-
expected experience	-		-
Contribution - employer	-	-	-
Contribution - employee	-	-	-
Net investment income	-	551,796	(551,796)
Administrative expenses	-	(18,115)	18,115
Benefit payments, including refunds			
of employee contributions	(678,957)	(678,957)	-
Net Changes	(297,719)	(145,276)	(152,443)
D. I			
Balance at June 30, 2018 (Measurement Period)	\$ 11,473,507	\$ 9,079,354	\$ 2,394,153
(141Casul Cilicili 1 Ci ivu)	ψ 11,7/3,30/	φ 2,072,334	ψ 2,374,133

## Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of the City for each Plan, calculated using the discount rate for each Plan, as well as what the City's net pension liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate:

1% Decrease Net Pension Liability (Asset)	\$ 4.12% 3,754,289
Current Discount Rate Net Pension Liability (Asset)	\$ 5.12% 2,394,153
1% Increase Net Pension Liability (Asset)	\$ 6.12% 1,256,702

## b. Public Agency Retirement Services (PARS) (Continued)

Changes in the Net Pension Liability (Continued)

## **Pension Plans Fiduciary Net Position**

Detailed information about each pension plan's fiduciary net position is available in the separately issued CalPERS and PARS financial reports.

Pension Expenses and Deferred Outflows/Inflows of Resources Related to Pensions

For the year ended June 30, 2019, the City recognized pension (income) expense of (\$114,037). At June 30, 2019, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	D	eferred	Defe	erred
	Outflows		Inf	lows
	of I	Resources	of Res	sources
Net differences between projected and actual		_		
earning on plan investments	\$	126,281	\$	_

Amounts reported as deferred outflows and inflows of resources related to pensions will be recognized as pension expense as follows:

Year		
Ending		
June 30,	 	Amount
2020	 \$	139,376
2021		57,976
2022		(67,225)
2023		(3,846)
2024		-
Thereafter		_

Payable to the Pension Plans

At June 30, 2019, the City had no outstanding contributions to the PARS pension plan required for the year ended June 30, 2019.

## 9. OTHER POST-EMPLOYMENT BENEFITS PLAN

#### General Information about the OPEB Plan

## Plan Description

The City provides other post-employment benefits (OPEB) through an agent-employer defined benefit health-care plan by contributing a portion of premiums charged under the health benefit plan for all eligible employees. These medical, dental, vision and long-term care benefits are provided per contract between the City and union employee associations and unrepresented employees. A separate financial report is not available for the plan. This plan has been closed to new employees and the future benefit levels are frozen as of January 1, 2016.

The City entered into an agreement with California Employers' Retiree Benefit Trust (CERBT) to prefund the City's OPEB liability.

## **Employees Covered**

As of the June 30, 2018 measurement date, the following current and former employees were covered by the benefit terms under the plan:

Inactive employees, spouses, or beneficiaries currently receiving benefits	107
Active employees	124
Total	231

# Contributions

Contribution requirements are established by City policy and may be amended by the City Council. The annual contribution is based on the actuarially determined contribution. For the measurement period June 30, 2018, the City's cash contributions were \$2,377,850 in payments to the trust and the estimated implicit subsidy was \$144,000, resulting in total payment of \$2,521,850.

#### **Net OPEB Liability**

The City's net OPEB liability was measured as of June 30, 2018, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation dated June 30, 2017, rolled forward to June 30, 2018, using standard update procedures. A summary of the principal assumptions and methods used to determine the total OPEB liability is shown below.

## **Net OPEB Liability (Continued)**

## **Actuarial Assumptions**

The total OPEB liability as of June 30, 2018, actuarial valuation was determined using the following actuarial assumptions and applied to all periods included in the measurement, unless otherwise specified:

Valuation Date	June 30, 2017
Measurement Date	June 30, 2018
Actuarial Cost Method	Entry-Age Normal Cost Method
Actuarial Assumptions:	
Discount Rate	6.25%
Inflation	2.75%
Projected Salary Increase	Aggregate - 3.00%
Expected Long-Term Investment Rate of Return	6.25%
Health-Care Cost Trend Rates	Non-Medicare 7.5% for 2019, decreasing to 4.0% in 2076, Medicare 6.5% for 2019, decreasing to 4.0% in 2076
Mortality, Retirement, Disability, Termination	Derived from CalPERS 1997-2015 Experience Study. Retirement assumed after age 55, with rates from ages 50-54 spread over ages 55-56.

The long-term expected rate of return was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense, and inflation) are developed for each major asset class. The asset class percentages are taken from the current composition of CERBT and the expected yields are taken from a recent CalPERS publication for the pension fund:

	New	Long-Term
	Strategic	Expected Real
Asset Class	Allocation	Rate of Return
CERBT		
Global Equity	40.00%	4.82%
Fixed Income	39.00%	1.47%
TIPS	10.00%	1.29%
REITs	8.00%	3.76%
Commodities	3.00%	0.84%
Total	100.00%	

## **Net OPEB Liability (Continued)**

#### Discount Rate

The discount rate used to measure the total OPEB liability is 6.25%. This is the expected long-term rate of return on City assets using investment strategy 2 within the California Employers' Retiree Benefit Trust (CERBT). The projection of cash flows used to determine the discount rate assumed that the City contribution will be made at rates equal to the actuarially determined contribution rates. Based on those assumptions, the OPEB plan's fiduciary net position is projected to cover all future OPEB payments. Therefore, the discount rate was set equal to the long-term expected rate of return.

## **Changes in the Net OPEB Liability**

The changes in the net OPEB liability are as follows:

	Increase (Decrease)					
	Total OPEB		Plan Fiduciary		Net OPEB	
		Liability	Net Position		Liability	
Balance at June 30, 2017	<u>-</u>					
(Measurement Date)	\$	25,090,979	\$	5,561,159	\$	19,529,820
Changes in the Year:						
Service cost		549,862		-		549,862
Interest on the total OPEB liability		1,574,306		-		1,574,306
Differences between actual and						-
expected experience		-		-		-
Changes in assumptions		-		-		-
Changes in benefit terms		-		-		-
Contribution - employer		-		2,521,850		(2,521,850)
Net investment income		-		470,766		(470,766)
Administrative expenses		-		(11,481)		11,481
Benefit payments		(903,880)		(903,880)		
Net Changes		1,220,288		2,077,255		(856,967)
Balance at June 30, 2018						
(Measurement Date)	\$	26,311,267	\$	7,638,414	\$	18,672,853

#### Change of Assumptions

There was no change of assumptions.

## Change of Benefit Terms

There was no change of benefit terms.

# **Changes in the Net OPEB Liability (Continued)**

## Subsequent Events

There were no subsequent events that would materially affect the results presented in this disclosure.

# Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the total OPEB liability of the City, calculated using the discount rate for the Plan, as well as what the City's total OPEB liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate:

	1	1% Decrease		Discount Rate		1% Increase	
		5.25%		6.25%		7.25%	
Net OPEB Liability	\$	22,189,486	\$	18,672,853	\$	15,766,061	

# Sensitivity of the Net OPEB Liability to Changes in Health-Care Cost Trend Rates

The following presents the total OPEB liability of the City, as well as what the City's total OPEB liability would be if it were calculated using health-care cost trend rates that are one percentage point lower (6.50% - non-Medicare and 5.50% - Medicare) or one percentage point higher (8.50% non-Medicare and 7.50% - Medicare) than current health-care cost trend rates:

	Current Health-Care			
1% Decrease	Cost Trend Rates	1% Increase		
Non-Medicare 6.5%	Non-Medicare 7.5%	Non-Medicare 8.5%		
decreasing to 3.0%	decreasing to 4.0%	decreasing to 5.0%		
Medicare 5.5%	Medicare 6.5%	Medicare 7.5% decreasing to 5.0%		
decreasing to 3.0%	decreasing to 4.0%			
\$ 15,620,539	\$ 18,672,853	\$ 22,404,788		
	Non-Medicare 6.5% decreasing to 3.0% Medicare 5.5% decreasing to 3.0%	1% Decrease Non-Medicare 6.5% decreasing to 3.0% Medicare 5.5% decreasing to 3.0% Medicare 5.5% decreasing to 3.0% decreasing to 4.0%		

#### **OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB**

For the year ended June 30, 2019, the City recognized OPEB expense of \$1,645,146. At June 30, 2019, the City reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

		Deferred	L	Deferred
	Outflows		Inflows	
	of Resources		of Resources	
OPEB contributions subsequent to measurement date	\$	2,973,720	\$	-
Differences between actual and expected experience		-		-
Change in assumptions		-		-
Differences between projected and actual earnings				(12,299)
Total	\$	2,973,720	\$	(12,299)

The net difference between projected and actual earnings on plan investments is amortized over a five-year period.

#### OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB (Continued)

An amount of \$2,973,720, which is reported as deferred outflows of resources related to contributions subsequent to the measurement date, will be recognized as a reduction of the net OPEB liability in the year ending June 30, 2020.

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year		
Ending		
June 30,	A	mount
2020	\$	(5,077)
2021		(5,077)
2022		(5,077)
2023		2,932
2024		-
Thereafter		_

#### Payable to the OPEB Plan

At June 30, 2019, the City had no outstanding amount of contributions to the OPEB plan required for the year ended June 30, 2019.

#### 10. STADIUM OPERATING LEASE

The City leases the Lancaster Municipal Stadium to Jethawks Baseball, LP, which operates the Jethawks, a California "A" League professional baseball team franchise. The cost and carrying amount of the leased assets are \$7,060,660 and \$3,883,363, respectively. The term of this lease is January 9, 2015 through January 9, 2025, during which time the City shall receive annual rent of \$55,750 subject to CPI increases after the fourth year of the term.

#### 11. ANTELOPE VALLEY TRANSIT AUTHORITY JOINT VENTURE

The City is a member of the Antelope Valley Transit Authority (the Transit Authority), a joint powers authority of the County of Los Angeles and the cities of Palmdale and Lancaster. The Transit Authority was formed to provide public transit service to Palmdale and Lancaster. The governing board consists of one person from each member agency. Each member has one vote.

## **Description of Debt**

On October 1, 1991, the California Special Districts Association Finance Corporation, on behalf of the Los Angeles County Transportation Commission, issued Certificate of Participation Notes in the amount of \$19,340,000. This issue was for the benefit of several different transit authorities. The Certificates of Participation were issued prior to the formation of the Antelope Valley Transit Authority. Los Angeles County participated in this issuance on behalf of the Transit Authority to provide financing of \$7,690,000 for the purchase of transportation equipment.

# 11. ANTELOPE VALLEY TRANSIT AUTHORITY JOINT VENTURE (CONTINUED)

Subsequent to the Certificate of Participation issue, the Transit Authority entered into a "Reimbursement Agreement" with the County of Los Angeles to repay the obligation incurred by the County on their behalf.

As of June 30, 2019 (latest information available), Antelope Valley Transit Authority's financial position was as follows:

Assets	\$ 107,124,936
Deferred Outflow of Resources	\$ 677,049
Liabilities	\$ 15,988,081
Deferred Inflows of Resources	\$ 54,474
Net Position	\$ 91,759,430
Revenues Expenses	\$ 43,889,276 32,536,406
Changes in Net Position	\$ 11,352,870

The Transit Authority is funded, in part, by revenues allocated to the City and redirected to the Transit Authority and, in part, by a shared formula based on the level of service provided to the jurisdiction. The City of Lancaster is the primary recipient of local services from the Transit Authority. The City does not have an equity interest or a financial responsibility because the Transit Authority does not depend on revenue from the City to continue existence.

Separate financial statements of the Transit Authority are available from the Transit Authority office located at 1031 W. Avenue L-12, Lancaster, CA 93534.

#### 12. SPECIAL ASSESSMENT DEBT WITH NO CITY COMMITMENT

The City issued special tax and assessment bonds on behalf of property owners, pursuant to the Improvement Bond Act of 1915 and the Mello-Roos Community Facilities Act of 1982, to finance the acquisition and construction of certain infrastructure improvements within the assessment districts and community facilities districts.

The City acts solely as an agent for those paying special tax and assessments and remits the amounts collected to the bondholders of these fixed-rate Improvement Bond Act of 1915 and Mello-Roos Community Facilities Act of 1982 issues. The City is acting as an agent and is in no way liable for the special assessment debt.

The bonds are not general obligations of the City but are limited obligations, payable solely from special tax and assessments. The City has no obligation beyond the balances in the designated agency funds for any delinquent assessment district bond payments. If delinquencies occur beyond the amounts held in the reserve funds created from bond proceeds, the City has no duty to pay the delinquency out of the available funds of the City. Neither the faith and credit nor the taxing power of the City, or the State of California, or any political subdivision thereof is pledged to the payment of these bonds.

# 12. SPECIAL ASSESSMENT DEBT WITH NO CITY COMMITMENT (CONTINUED)

Noncommittal debt amounts issued and outstanding at June 30, 2019, are as follows:

	Bonds		
	 Issued	O	utstanding
CFD 89-1, Series 1990	\$ 4,895,000	\$	680,000
CFD 89-1, Series 1997	 360,000		360,000
Total	\$ 5,255,000	\$	1,040,000

#### 13. RISK MANAGEMENT

The City is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City handled those risks with the purchase of commercial insurance. The City maintained liability insurance coverage up to a limit of \$10,000,000 with \$250,000 self-insurance retention for its general liabilities. Workers' compensation insurance is provided by Southern California Risk Management Associates, with statutory limit coverage. The City also maintained property coverage including earthquake and flood.

At June 30, 2019, \$2,046,000 has been accrued for general liability claims. This amount represents an estimate of amounts to be paid for reported claims and incurred but not yet reported claims based upon past experience, modified for current trends, and information. While the ultimate amount of losses incurred through June 30, 2019, is dependent on future developments, based upon information from the City Attorney, the City's claims administrators and others involved with the administration of the programs, City management believes the accrual is adequate to cover such losses.

Changes in the claims liability amount in fiscal years 2018 and 2019 were as follows:

		В	ginning of	Cl	laims and				End of						
		Fiscal Year Changes in						Fiscal Year Changes in Claim							
_	Fiscal Year		Liability	Estimates		es Payments		Liability							
	2017 - 2018	\$	1,167,000	\$	983,554		(719,554)	\$	1,431,000						
	2018 - 2019	Ψ	1,431,000	Ψ	615,000	Ψ	(715,551)	Ψ	2,046,000						

For workers' compensation insurance, the City has transferred all risk of loss with the purchase of commercial insurance policies and has not reported any estimated loss in the financial statements.

There were no significant reductions in insurance coverage from the previous year. In addition, insurance coverage exceeded the amount of settlements for each of the past three fiscal years.

#### 14. CONTINGENT LIABILITIES

Various claims and lawsuits are pending against the City. Although the outcome of these claims and lawsuits is not presently determinable, in the opinion of the City's management, on advice of legal counsel, it is unlikely that they will have a material adverse effect on the accompanying financial statements.

#### 15. CONSTRUCTION COMMITMENTS

The following material construction commitments existed at June 30, 2019:

	Contract	Expenditures to date as of	Remaining
Project Name	Amount	June 30, 2019	Commitments
2016/2017 Pvmt. Mgmt. Program Revision 25	\$ 3,131,301	\$ 1,977,678	\$ 1,153,623
Avenue K / State Road 14 Interchange	4,385,123	4,169,679	215,444
Avenue M / State Road 14 Interchange	2,478,369	2,335,692	142,677
Avenue J / State Road 14 Interchange	1,904,030	1,759,163	144,867
Avenue L / State Road 14 Interchange	720,589	471,885	248,704
15 <sup>th</sup> Street W. / Lancaster Blvd. Roundabout	2,110,816	1,009,679	1,101,137
15 <sup>th</sup> Street E. / Lancaster Blvd. Roundabout	2,184,349	1,683,382	500,967
Intersection Improvements - 10W & 30W at Avenue I	2,226,422	633,041	1,593,381
Traffic Signal System Modification	2,462,017	2,023,570	438,447
2016/2017 Traffic Signal Upgrades	5,066,729	4,110,385	956,344

#### 16. LANCASTER CHOICE ENERGY

The City has registered as a Community Choice Aggregator (CCA) and established Lancaster Choice Energy (LCE) for the purpose of delivering electric services to certain customers located within the City of Lancaster. The City entered into "Take or Pay" contracts to provide for future electric capacity for LCE customers. These contracts constitute an obligation of the City to purchase a set volume of electricity at a set price throughout the terms of the contracts. The City's obligation is not recorded on the accompanying basic financial statements; however, it is included as a component of its power supply expenses.

During the fiscal year ended June 30, 2019, the City made payments totaling \$33,491,499 for take or pay contracts. At June 30, 2019, the City has \$83,016,579 remaining on its take or pay contracts, which have terms of one month to 20 years expiring at various dates through August 2035.

#### 17. SUCCESSOR AGENCY DISCLOSURES

The assets and liabilities of the former Redevelopment Agency were transferred to the Successor Agency of the City of Lancaster Redevelopment Agency on February 1, 2012, as a result of the dissolution of the former Redevelopment Agency. The City is acting in a fiduciary capacity for the assets and liabilities.

# **Long-Term Liabilities**

Long-term liability activity for the year ended June 30, 2019, was as follows:

										Due		Due in
	B	alance						Balance		Within	N	More Than
	July	1, 2018	Ad	Additions		Deletions	June 30, 2019		One Year			One Year
Other Borrowings:										<u>.</u>		
2004 County Fire	\$	4,165,000	\$	-	\$	(610,000)	\$	3,555,000	\$	640,000	\$	2,915,000
2004 County - Sheriff		8,930,000		-		(1,310,000)		7,620,000		1,375,000		6,245,000
2015 Housing A&B	2	1,700,000		-		(645,000)		21,055,000		660,000		20,395,000
2017 Housing	6	3,125,000		-		(2,500,000)		60,625,000		2,575,000		58,050,000
2010 Non-Housing												
Lease Revenue		4,520,000		-		(155,000)		4,365,000		160,000		4,205,000
2016 A-1 & A-2												
Non-Housing	5	8,045,000		-		(2,590,000)		55,455,000		2,635,000		52,820,000
2016 B-1 & B-2												
Non-Housing	1	6,310,000		-		(625,000)		15,685,000		640,000		15,045,000
Total Successor Agency	17	6,795,000		-		(8,435,000)		168,360,000		8,685,000		159,675,000
Unamortized original issue												
(discount) or premium	1	2,349,555		-		(672,260)		11,677,295		-		11,677,295
, , 1												
Net Long-Term Debt	\$ 18	9,144,555	\$		\$	(9,107,260)	\$	180,037,295	\$	8,685,000	\$	171,352,295

#### Combined Tax Allocation Notes and Bonds

- a. On December 15, 2004, the Successor Agency issued \$10,200,000 of Combined Redevelopment Project Areas (Fire Protection Facilities Project), Tax Allocation Refunding Bonds, Issue of 2004. Interest on these bonds is payable semiannually on June 1 and December 1 of each year, commencing June 1, 2006. Interest rates vary from 2.00% to 5.25%. Principal redemptions are payable starting December 1, 2006 through December 1, 2023. The proceeds of this bond issue were utilized to refund all of the Agency's outstanding Combined Redevelopment Project Areas (Fire Protection Facilities Project) Tax Allocation Bonds, Issue of 1993, pay costs of issuing the Bonds, and fund a debt service reserve account. The outstanding balance at June 30, 2019, is \$3,555,000.
- b. On December 15, 2004, the Successor Agency issued \$21,540,000 of Combined Redevelopment Project Areas (Sheriff's Facility Project), Tax Allocation Refunding Bonds, Issue of 2004. Interest on these bonds is payable semiannually on June 1 and December 1 of each year, commencing June 1, 2006. Interest rates vary from 2.00% to 5.25%. Principal redemptions are payable starting December 1, 2006 through December 1, 2019. The proceeds of this bond issue were utilized to refund all of the Agency's outstanding Combined Redevelopment Project Areas (Sheriff's Facility Project) Tax Allocation Bonds, Issue of 1993, pay costs of issuing the Bonds, and fund a debt service reserve account. The outstanding balance at June 30, 2019, is \$7,620,000.

# **Long-Term Liabilities (Continued)**

#### Combined Tax Allocation Notes and Bonds (Continued)

- c. On March 10, 2015, the Successor Agency issued \$23,510,000 of Combined Redevelopment Project Areas (Housing Programs) Tax Allocation Refunding Bonds, issue of 2015A and B. This financing was undertaken to refund \$23,510,000 in outstanding Agency debt. The principal portion of these bonds is payable from August 1, 2015 to 2026. Interest is payable semiannually on February 1 and August 1 of each year commencing on August 1, 2015. The outstanding balance at June 30, 2019, is \$21,055,000.
- d. On April 18, 2017, the Successor Agency issued \$62,495,000 of Combined Redevelopment Project Areas (Housing Programs) Tax Allocation Refunding Bonds and \$3,155,000 of Combined Redevelopment Project Areas (Housing Programs) Taxable Tax Allocation Refunding Bonds issue of 2017. This financing was undertaken to advance refund \$47,750,000 of Combined Housing Financing Series 2003 Bonds and \$24,680,000 of Combined Redevelopment Project Areas (Housing Program) Tax Allocation Bonds issue 2009. The principal portion of these bonds is payable annually from August 1, 2017 to 2039. Interest is payable semiannually on February 1 and August 1 of each year, commencing on August 1, 2017. The outstanding balance at June 30, 2019, is \$60,625,000.

As a result of the advance refunding, the City reduced its total debt service requirements by \$21,457,747, which resulted in an economic gain (difference between the present value of the debt service payments on the old and new debt) of \$9,106,155.

- e. On April 22, 2010, the Successor Agency issue \$5,555,000 of Lancaster Redevelopment Agency, Lease Revenue Refunding Bonds (Lancaster Public Capital Improvement Projects), Issue of 2010. The purpose of these bonds was to (i) refund on a current basis the Lancaster Redevelopment Agency Lease Revenue Refunding Bonds (Lancaster Public Capital Improvement Projects) Issue of 1999, (ii) fund the Reserve Account, and (iii) pay costs of issuance of the Bonds. The principal portion of these bonds is payable from December 1, 2010 to December 1, 2035. Interest is payable semiannually at rates of 2.0% to 5.9% per annum, commencing December 1, 2010. The bonds are payable from Lease Payments to be made by the City of Lancaster to the Agency or its assignee. The property covered by the Lease consists of the Lancaster Performing Arts Center. Neither the bonds nor the obligation of the City to make Lease Payments under the Lease Agreement constitutes an indebtedness of the City, the Agency, the State of California or any political subdivision thereof, within the meaning of the Constitution of the State of California or otherwise. The outstanding balance at June 30, 2019, is \$4,365,000.
- f. On June 14, 2016, the Successor Agency issued \$61,425,000 of Combined Redevelopment Project Areas (Non-Housing Programs) Tax Allocation Refunding Bonds, issue of 2016A-1 & A-2. This financing was undertaken to advance refund \$71,312,000 in outstanding Agency debt. The principal portion of these bonds is payable from August 1, 2016 to 2038. Interest is payable semiannually on February 1 and August 1 of each year, commencing on August 1, 2016. The outstanding balance at June 30, 2019, is \$55,455,000.
- g. On June 14, 2016, the Successor Agency issued \$17,590,000 of Lancaster Redevelopment Project Area No. 5 and Project Area No. 6 (School District Pass-Throughs) Tax Allocation Refunding Bonds, issue of 2016 B-1 and B-2. This financing was undertaken to advance refund \$21,763,000 in outstanding Agency debt. The principal portion of these bonds is payable from February 1, 2017 to 2037. Interest is payable semiannually on February 1 and August 1 of each year, commencing on August 1, 2016. The outstanding balance at June 30, 2019, is \$15,685,000.

#### **Long-Term Liabilities (Continued)**

# Combined Tax Allocation Notes and Bonds (Continued)

The annual requirements to amortize the outstanding bond indebtedness for the Lancaster Redevelopment Agency Bonds and Notes, as of June 30, 2019, including interest, are as follows:

Year Ending			
June 30,	Principal	Interest	Total
2020	\$ 8,685,000	\$ 6,802,434	\$ 15,487,434
2021	8,985,000	6,493,202	15,478,202
2022	9,470,000	6,127,352	15,597,352
2023	9,865,000	5,712,405	15,577,405
2024	10,295,000	5,261,761	15,556,761
2025 - 2029	43,255,000	20,460,478	63,715,478
2030 - 2034	51,440,000	10,314,276	61,754,276
2035 - 2039	25,055,000	1,813,771	26,868,771
2040	1,310,000	26,200	1,336,200
Total	\$ 168,360,000	\$ 63,011,879	\$ 231,371,879

#### **Pledged Revenue**

The City pledged, as security for bonds issued, either directly or through the Financing Authority, a portion of tax increment revenue (including Low and Moderate Income Housing set-aside and pass through allocations) that it receives. The bonds issued were to provide financing for various capital projects, accomplish Low and Moderate Income Housing projects and to defease previously issued bonds. Assembly Bill 1 X 26 provided that upon dissolution of the Redevelopment Agency, property taxes allocated to redevelopment agencies no longer are deemed tax increment but rather property tax revenues and will be allocated first to successor agencies to make payments on the indebtedness incurred by the dissolved redevelopment agency.

Total principal and interest remaining on the debt is \$231,371,879 with annual debt service requirements as indicated above. For the current year, the total property tax revenue recognized by the City and Successor Agency for the payment of indebtedness incurred by the dissolved redevelopment agency was \$19,409,165 and the debt service obligation on the bonds was \$15,437,465 broken down as follows:

	Received in
	FY 18/19
Scope of Fund Recognized by Successor Agency	
for Enforceable Obligations:	
Redevelopment Property Tax Trust Funds (RPTTF)	\$ 16,524,800
Pass-Through Funds Remitted by Los Angeles County	
Fire and Sheriff	2,482,094
Lease Revenue Funds remitted by the City of Lancaster	402,271
Total funds recognized by the Successor Agency	
available for the payment of debt services	\$ 19,409,165

# **Pledged Revenue (Continued)**

Debt Service Obligations due in FY 18/19	Principal Due	Interest Due	Total
Non-Housing, Housing and School Bus (RPTTF)	\$ 6,360,000	\$ 6,142,840	\$ 12,502,840
County Fire & Sheriff Bonds (paid from Fire & Sheriff			
pass through funds)	1,920,000	607,889	2,527,889
Lease Revenue Bonds (paid from lease payment from			
City of Lancaster)	155,000	251,736	406,736
Total Successor Agency Debt Service			
Obligations, FY 17/18	\$ 8,435,000	\$ 7,002,465	\$ 15,437,465

### **Due to the City of Lancaster and Lancaster Housing Authority**

#### 1. SERAF Advance

Advances were made in previous years in the amount of \$24,303,115 to assist in accomplishing payment to the Educational Revenue Augmentation Fund from the former redevelopment agency low and moderate income housing fund. The advances are now payable to the Lancaster Housing Authority as a result of the dissolution of redevelopment. The outstanding balance at June 30, 2019, is \$20,076,729. The Successor Agency made repayments totaling \$2,246,062 to the Lancaster Housing Authority during the current fiscal years.

# 2. Prior Advances

In previous fiscal years, the City made multiple loans to the former Lancaster Redevelopment Agency. During the 2013-2014 fiscal year, many of those loans were reinstated as enforceable obligations of the Successor Agency and an additional \$9,174,633 were reinstated in fiscal year 2015-2016. The outstanding principal totals \$32,011,462; the interest at June 30, 2019, totals \$18,209,687. The total amount due to the City and Housing Authority from the Successor Agency on these prior advances is \$50,221,149. No repayments were made during the current fiscal year and accrued unpaid interest of \$240,901 was added to the advance balance.

#### **Defeasance of Debt**

In prior years, the Agency defeased certain tax allocation bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the Agency's financial statements.

At June 30, 2019, the following defeased bond issues are still outstanding:

	Outsta	anding Amount
The Combined Housing Financing bonds 2003 Issue	\$	1,935,000
Tax Allocation Bonds (Housing Programs) 2009 Issue		23,360,000

#### **Noncommitment Debt**

The Agency has issued \$94,710,000 of Residential Mortgage Revenue Bonds that have not been reflected in Long-Term Debt because these bonds are special obligations payable solely from and secured by specific revenue sources described in the bond resolutions and official statements of the respective issues. Neither the faith and credit nor the taxing power of the City, the Agency, the State of California, or any political subdivision thereof, is pledged for the payment of these bonds.

#### **Insurance**

The Successor Agency is covered under the City's insurance policies. Therefore, the limitation and self-insured retentions applicable to the City also apply to the Successor Agency. Additional information as to coverage and self-insured retentions can be found in Note 13.

#### 18. DEFERRED COMPENSATION PLAN

The City has made available to its Regular Employees and mandatory for its Temporary Employees an Internal Revenue Code (IRC) Section 457(b) deferred compensation plan, whereby employees authorize the City to withhold funds from salary to be invested in the ICMA Retirement Corporation's Deferred Compensation Plan. For Temporary Employees, the mandatory 457(b) contribution is in lieu of contributing to Social Security or CalPERS.

Funds may be withdrawn by participants upon termination of employment or retirement. The City makes no contributions under the plan. The City withholds employee contributions from employee's payroll checks and transmits these monies to the plan providers on a bi-weekly basis. The City makes distributions from the plans based solely upon authorizations by the plan administrator.

Pursuant to changes in IRC Section 457, on January 2, 1997, the City formally established a plan level trust in which all assets and income of the 457 plan were placed. The plan assets, all property and rights purchased with such amount, and all income attributable to such amounts, property, or rights are held in trust for the exclusive benefit of the participants and their beneficiaries. These assets are not the property of the City and, as such, are not subject to the claims of the City's general creditors. The City has minimal involvement in the administration of the 457 plan and, therefore, lacks fiduciary accountability. As a result, the assets of the 457 plan are not reflected in the financial statements.

#### 19. DEFINED CONTRIBUTION PLAN

The City provides a tax qualified retirement savings plan under Section 401(a) of the Internal Revenue Code to all Regular Employees. The Plan is a defined contribution plan and benefits depend solely on amounts contributed to the plan and investment earnings. The Plan is administered by the ICMA Retirement Corporation, and the City Council has the authority for establishing and amending the plan provisions. There were 379 participants in the Plan for the year ended June 30, 2019. Employer contributions are based on an employee's tier of eligibility. For the year ended June 30, 2019, employer contributions totaled \$979,500. There are no required employee contributions.

As is the case with the 457 plan, the 401(a) plan assets are held in trust for distribution to employees and their beneficiaries. Funds may be withdrawn by participants upon termination of employment or retirement. The City lacks fiduciary accountability and as such, the assets of the 401(a) plan are not reflected in the financial statements.

#### 20. RETIREE HEALTH SAVINGS PLAN

The City provides a Retiree Health Savings Plan (RHSP) under IRC Section 105(h) to all Regular Employees hired after July 1, 2012. This defined contribution benefit is in lieu of any other post-employment benefits (OPEB) for these employees. There is a mandatory five-year vesting period to be eligible for distribution from this plan.

Additionally, the City provides a RHSP for Mid-Management and Executive-Management employees, employees opting out of other post-employment benefits, and employees opting out of all medical coverage or opting for no dependent medical coverage. The City Council has the authority for establishing and amending plan provisions. There were 231 individuals in the RHSP at June 30, 2019. Contributions for the year ended June 30, 2019, totaled \$452,696.

As with the other ICMA plans, assets of the RHSP are held in trust, eligible for withdrawal upon termination of employment, are not assets of the City, and are not reflected in the financial statements.

#### 21. PRIOR PERIOD ADJUSTMENT

The fund balance and net position of the Gas Tax Special Revenue Fund and Governmental Activities, respectively, at July 1, 2018 was increased by \$197,260 to record revenues to the proper period.

### 22. SUBSEQUENT EVENTS

On October 17, 2019, the Lancaster Financing Authority issued \$48,405,000 in Revenue Bonds secured by Measure M and Measure R funds. The bonds were issued for the purpose of funding necessary road projects throughout the City. The principal portion of these bonds is payable from June 1, 2020 to June 1, 2039. Interest is payable semiannually at rates of 0.220% to 2.410% per annum, commencing June 1, 2020.

All other events occurring after June 30, 2019, have been evaluated for possible adjustments to the financial statements or disclosure as of December 19, 2019, which is the date these financial statements were available to be issued.

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# REQUIRED SUPPLEMENTARY INFORMATION

#### SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY AND RELATED RATIOS CalPERS PENSION PLANS

Last Ten Fiscal Years\*

Fiscal Year Ended	Jı	ine 30, 2019	J	une 30, 2018	J	une 30, 2017	J	une 30, 2016	Jı	ine 30, 2015
Measurement Period Ended	June 30, 2018		June 30, 2017		June 30, 2016		June 30, 2015		Jı	ane 30, 2014
Total Pension Liability: Service cost Interest on total pension liability Differences between expected and actual	\$	4,089,766 11,749,454	\$	4,120,166 11,094,780	\$	3,757,280 10,446,457	\$	3,659,838 9,650,056	\$	3,783,673 9,015,665
experience Changes in assumptions Benefit payments, including refunds		925,375 (1,119,628)		(449,010) 9,732,561		1,362,060		(445,730) (2,517,116)		-
of employee contributions		(6,203,088)		(5,495,333)		(4,608,628)		(4,011,772)		(3,666,038)
Net Change in Total Pension Liability		9,441,879		19,003,164		10,957,169		6,335,276		9,133,300
Total Pension Liability - Beginning of Year		165,578,944		146,575,780		135,618,611	_	129,283,335	_	120,150,035
Total Pension Liability - End of Year (a)	\$	175,020,823	\$	165,578,944	\$	146,575,780	\$	135,618,611	\$	129,283,335
Plan Fiduciary Net Position: Contributions - employer Contributions - employee Net investment income Benefit payments Net plan to plan resource movement Administrative and other expense	\$	4,949,350 1,606,648 9,429,980 (6,203,088) (277) (498,688)	\$	4,609,250 1,558,516 11,061,811 (5,495,333) (145,875)	\$	4,077,018 1,628,815 535,654 (4,608,628) (59,256)	\$	3,803,574 1,611,229 2,090,380 (4,011,772) (109,427)	\$	3,549,119 1,556,684 13,752,204 (3,666,038)
Net Change in Plan Fiduciary Net Position		9,283,925		11,588,369		1,573,603		3,383,984		15,191,969
Plan Fiduciary Net Position - Beginning of Year		110,390,954		98,802,585		97,228,982		93,844,998		78,653,029
Plan Fiduciary Net Position - End of Year (b)	\$	119,674,879	\$	110,390,954	\$	98,802,585	\$	97,228,982	\$	93,844,998
Net Pension Liability - Ending (a)-(b)	\$	55,345,944	\$	55,187,990	\$	47,773,195	\$	38,389,629	\$	35,438,337
Plan fiduciary net position as a percentage of the total pension liability		68.38%		66.67%		67.41%		71.69%		72.59%
Covered payroll	\$	20,482,128	\$	19,501,764	\$	19,428,612	\$	19,407,546	\$	19,312,337
Net pension liability as percentage of covered payroll		270.22%		282.99%		245.89%		197.81%		183.50%

#### Notes to Schedule:

Benefit Changes:

There were no changes in benefits.

#### Changes in Assumptions:

From fiscal year June 30, 2015 to June 30, 2016:

GASB 68, paragraph 68 states that the long-term expected rate of return should be determined net of pension plan investment expense but without reduction for pension plan administrative expense. The discount rate of 7.50% used for the June 30, 2014 measurement date was net of administrative expenses. The discount rate of 7.65% used for the June 30, 2015 measurement date is without reduction of pension plan administrative expense.

From fiscal year June 30, 2016 to June 30, 2017:

There were no significant changes in assumptions.

From fiscal year June 30, 2017 to June 30, 2018:

The discount rate was reduced from 7.65% to 7.15%.

From fiscal year June 30, 2018 to June 30, 2019: There were no significant changes in assumptions.

<sup>\*</sup> Fiscal year 2015 was the first year of implementation and therefore only five years are shown.

#### SCHEDULE OF CONTRIBUTIONS CalPERS PENSION PLANS

Last Ten Fiscal Years\*

Fiscal year ended	J	une 30, 2019	Jı	ane 30, 2018	J	une 30, 2017	Jı	ine 30, 2016	Jı	ane 30, 2015
Actuarially determined contribution	\$	5,360,960	\$	4,949,379	\$	4,429,710	\$	4,072,457	\$	3,803,574
Contributions in relation to the actuarially determined contributions		(5,360,960)		(4,949,379)		(4,429,710)		(4,072,457)		(3,803,574)
Contribution deficiency (excess)	\$		\$		\$		\$		\$	-
Covered payroll	\$	19,995,467	\$	20,482,128	\$	19,501,764	\$	19,428,612	\$	19,407,546
Contributions as a percentage of covered payroll		26.81%		24.16%		22.71%		20.96%		19.60%

#### Notes to Schedule:

#### Valuation Date

Methods and Assumptions Used to Determine Contribution Rates:

Actuarial cost method Amortization method	Entry age (1)				
Asset valuation method	Market Value	Market Value	Market Value	Market Value	15 Year Smoothed
					Market Method
Inflation	2.75%	2.75%	2.75%	2.75%	2.75%
Salary increases	(2)	(2)	(2)	(2)	(2)
Investment rate of return	7.375% (3)	7.50% (3)	7.50% (3)	7.50% (3)	7.50% (3)
Retirement age	(4)	(4)	(4)	(4)	(4)
Mortality	(5)	(5)	(5)	(5)	(5)

<sup>(1)</sup> Level percentage of payroll, closed.

<sup>(2)</sup> Depending on age, service, and type of employment.

<sup>(3)</sup> Net of pension plan investment expense, including inflation.

<sup>(4) 50</sup> years for 2.7%@55and 2%@60, 52 years for 2%@62.
(5) Mortality assumptions are based on mortality rates resulting from the most recent CalPERS Experience Study adopted by the CalPERS Board.

# SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY AND RELATED RATIOS PARS PENSION PLAN

Last Ten Fiscal Years\*

Fiscal Year Ended	June 30, 2019	June 30, 2018	June 30, 2017	June 30, 2016	June 30, 2015
Measurement Period Ended	June 30, 2018	June 30, 2017	June 30, 2016	June 30, 2015	June 30, 2014
Total Pension Liability: Service cost Interest on total pension liability Differences between expected and actual experience Changes in assumptions Changes in benefits Benefit payments, including refunds of employee	\$ 1,577 568,236 - (188,575)	\$ 1,485 578,723 89,030 (161,368)	\$ 1,000 636,000 - 1,837,000	\$ 1,000 605,000 156,000 350,000	\$ 1,000 607,000 - -
contributions	(678,957)	(665,644)	(652,000)	(640,000)	(627,000)
Net Change in Total Pension Liability	(297,719)	(157,774)	1,822,000	472,000	(19,000)
Total Pension Liability - Beginning of Year	11,771,226	11,929,000	10,107,000	9,635,000	9,654,000
Total Pension Liability - End of Year (a)	\$ 11,473,507	\$ 11,771,226	\$ 11,929,000	\$ 10,107,000	\$ 9,635,000
Plan Fiduciary Net Position: Contributions - employer Contributions - employee Net investment income (loss) Administrative expense Benefit payments	\$ - 551,796 (18,115) (678,957)	\$ - 881,421 (18,063) (665,644)	\$ - (108) (23,332) (665,644)	\$ - 230,000 (20,000) (640,000)	\$ - 1,204,000 (20,000) (627,000)
Net Change in Plan Fiduciary Net Position	(145,276)	197,714	(689,084)	(430,000)	557,000
Plan Fiduciary Net Position - Beginning of Year	9,224,630	9,026,916	9,716,000	10,146,000	9,589,000
Plan Fiduciary Net Position - End of Year (b)	\$ 9,079,354	\$ 9,224,630	\$ 9,026,916	\$ 9,716,000	\$ 10,146,000
Net Pension Liability (Asset) - Ending (a)-(b)	\$ 2,394,153	\$ 2,546,596	\$ 2,902,084	\$ 391,000	\$ (511,000)
Plan fiduciary net position as a percentage of the total pension liability	79.13%	78.37%	75.67%	96.13%	105.30%
Covered payroll	None	None	None	None	None
Net pension liability as percentage of covered payroll	N/A	N/A	N/A	N/A	N/A

Notes to Schedule:

Benefit Changes:

There were no changes in benefits.

Changes in Assumptions:

From fiscal year June 30, 2015 to June 30, 2016:

GASB 68, paragraph 68 states that the long-term expected rate of return should be determined net of pension plan investment expense but without reduction for pension plan administrative expense. The discount rate of 6.25% used for the June 30, 2014 measurement date was net of administrative expenses. The discount rate of 6.50% used for the June 30, 2015 measurement date is without reduction of pension plan administrative expenses.

From fiscal year June 30, 2016 to June 30, 2017:

The discount rate was updated from 6.50% to 4.99% and the expected long-term rate of return on investments was updated from 6.50% to 6.25%.

From fiscal year June 30, 2017 to June 30, 2018:

The discount rate was updated from 4.97% to 4.99% and the expected long-term rate of return on investments was updated from 6.25% to 6.00%.

From fiscal year June 30, 2017 to June 30, 2018:

The discount rate was updated from 4.99% to 5.12%.

<sup>\*</sup> Fiscal year 2015 was the fist year of implementation and therefore only five years are shown

# SCHEDULE OF CONTRIBUTIONS PARS PENSION PLAN

#### Last Ten Fiscal Years\*

Fiscal year ended		Jun	e 30, 2019	Jun	e 30, 2018	Jun	e 30, 2017	Jun	e 30, 2016	Jui	ne 30, 2015
Actuarially determined contribution		\$	337,000	\$	89,000	\$	93,000	\$	52,000	\$	-
Contributions in relation to the actuarially determined contributions					-		_				
Contribution deficiency (excess)		\$	337,000	\$	89,000	\$	93,000	\$	52,000	\$	
Covered payroll		\$	-		None		None	,	None		None
Contributions as a percentage of covered payroll			N/A		N/A		N/A		N/A		N/A
Notes to Schedule:											
Valuation Date		6/	30/20178	6/	30/2017	6	/30/2015	6/	30/2015	6	5/30/2013
Methods and Assumptions Used to Deterr Single and agent employers Amortization method Remaining amortization period Asset valuation method Inflation Salary scale: Aggregate Merit (CalPERS Experience Study) Investment rate of return 06/30/17 valuation 06/30/15 valuation 06/30/13 valuation Mortality assumptions for service retirements and beneficiaries:	6.5%, net 6.5%, net	Entry Level 10 Yo Mark 2.75% 3.00% 1997 of inv	y age normal I dollar ears open tet value	Level 10 Yo Mark 2.75% 3.00% 1997 nses or nses or	6 2015 aly	Leve 10 Ye Mark 3.00% 3.25% 1997		Level	6	Leve 10 Y Marl 3.00	
06/30/17 valuation	Mortality '	Table	projected ful	ly gene	rational with	Socie	ty of Actuario	es Scal	e MP-2017.		
06/30/15 valuation	•		e projected f tes in 2022.	ully go	enerational v	vith S	cale MP-201	4 mod	lified to cor	iverge	to ultimate
06/30/13 valuation	1		2007 Experie	nce Stu	ıdy, Mortalit	y proje	cted fully gen	neratio	nal with Scal	e AA.	
Mortality assumptions for disability retirements: 06/30/17 valuation	CalPERS Actuaries			ience S	Study, Morta	lity Ta	able projecte	d fully	generationa	al wit	h Society of
06/30/15 valuation	CalPERS	1997-									rojected fully 2.
06/30/13 valuation	CalPERS	1997-	2007 Experie	nce Stu	ıdy, Mortalit	y proje	cted fully gen	neratio	nal with Scal	e AA.	

st Fiscal year 2015 was the first year of implementation and therefore only five years are shown.

# SCHEDULE OF CHANGES IN THE NET OPEB LIABILITY AND RELATED RATIOS

#### Last Ten Fiscal Years\*

Fiscal year end	_	6/30/2019		6/30/2018
Measurement date	_	6/30/2018		6/30/2017
Total OPEB Liability:				
Service cost	\$	549,862	\$	533,847
Interest on total OPEB liability		1,574,306		1,500,990
Benefit payments, including refunds of		(903,880)		(851,733)
Net Change in Total OPEB Liability		1,220,288		1,183,104
Total OPEB Liability - Beginning of Year		25,090,979		23,907,875
Total OPEB Liability - End of Year (a)		26,311,267		25,090,979
Plan Fiduciary Net Position:				
Contributions - employer		2,521,850		2,757,002
Net investment income		470,766		400,018
Administrative expenses		(11,481)		(3,027)
Benefit payments		(903,880)		(851,733)
Net Change in Plan Fiduciary Net Position		2,077,255		2,302,260
Plan Fiduciary Net Position - Beginning of Year		5,561,159		3,258,899
Plan Fiduciary Net Position - End of Year (b)		7,638,414		5,561,159
Net OPEB Liability - Ending (a)-(b)	\$	18,672,853	\$	19,529,820
Not Of LD Elability - Eliding (a)-(b)	Ψ	10,072,033	Ψ	17,327,020
Plan fiduciary net position as a percentage of the				
net OPEB liability		29.03%		22.16%
Covered - employee payroll	\$	19,015,391	\$	20,878,494
Net OPEB liability as percentage of				
covered - employee payroll		98.20%		93.54%

# Notes to Schedule:

Benefit Changes:

There were no changes in benefits.

# Changes in Assumptions:

There were no changes in assumptions.

<sup>\*</sup> Fiscal year 2018 was the first year of implementation and therefore only two years are shown.

# SCHEDULE OF CONTRIBUTIONS - OPEB

#### Last Ten Fiscal Years\*

Fiscal year ended	J	une 30, 2019	Jı	ane 30, 2018
Contractually required contribution (actuarially determined)	\$	2,009,000	\$	2,099,000
Contributions in relation to the actuarially determined contributions		(2,973,720)		(2,521,850)
Contribution deficiency (excess)	\$	(964,720)	\$	(422,850)
Covered - employee payroll	\$	21,066,497	\$	19,015,391
Contributions as a percentage of covered - employee payroll		14.12%		13.26%
Notes to Schedule:				
Valuation Date		6/30/2017		6/30/2017

Methods and Assumptions Used to Determine Contribution Rates:

Single and agent employers Entry age normal, level percent of pay

Level dollar Amortization method

27 year fixed period for 2017/2018 Amortization period

3.00% Inflation Salary increases 3.000%

Health-care trend rates Non-Medicare 7.50%, decreasing to 5.00% in 2021 Medicare 7.80%, decreasing to 5.00% in 2021

CalPERS 1997-2011 Experience Study

Mortality

Mortality improvements Mortality projected fully generational with Scale MP-14 modified to coverage in 2022

<sup>\*</sup> Fiscal year 2018 was the first year of implementation and therefore only two years are shown.

# Other Post-Employment Benefits Plan Annual Money-Weighted Rate of Return on Investments

Last Ten Fiscal Years\*

# **Retiree Health Plan**

Fiscal Year Ended	Annual Money-Weighted Rate of Return, Net of Investment Expense*
6/30/19	6.19%
6/30/18	6.26%
6/30/17	10.17%

<sup>\*</sup> Ten years of historical information is required by the GASB Statement No. 74. Fiscal year ended June 30, 2017 was the first year of implementation and therefore only three years are presented.

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# **SUPPLEMENTARY INFORMATION**

# COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

# COMBINING BALANCE SHEET OTHER GOVERNMENTAL FUNDS

June 30, 2019

			Special Re	venue	Funds		
	_	Gas Tax	Community Services		Landscape Maintenance District		ousing and ommunity evelopment
ASSETS:							
Pooled cash and investments	\$	2,523,146	\$ 114,099	\$	2,180,220	\$	2,303,721
Receivables:							
Accounts		-	11,000		-		-
Taxes		246,071	-		13,363		-
Accrued interest		4,760	-		-		-
Due from other governments		528,513	-		-		34,482
Notes and loans, net		-	-		-		-
Prepaid items		-	-		-		-
Land held for resale		-	-		-		392,796
Cash and investments with fiscal agents			 				-
TOTAL ASSETS	\$	3,302,490	\$ 125,099	\$	2,193,583	\$	2,730,999
LIABILITIES:							
Accounts payable	\$	252,841	\$ 3,126	\$	146,945	\$	171,040
Accrued liabilities		32,248	-		5,029		1,992
Unearned revenues		,	_		-,		-,
Deposits payable		_	_		_		_
Due to other funds		_	_		_		278,496
Due to other funds			 	_			270,470
TOTAL LIABILITIES		285,089	 3,126		151,974		451,528
DEFERRED INFLOWS OF RESOURCES:							
Unavailable revenues							-
TOTAL DEFERRED							
INFLOWS OF RESOURCES							-
FUND BALANCES (DEFICITS):							
Nonspendable:							
Prepaid items		-	-		-		-
Restricted:							
Community development projects		-	121,973		-		2,279,471
Public safety		-	_		-		-
Parks, recreation, and arts		-	-		-		-
Development services		3,017,401	-		2,041,609		-
Debt service		-	_		-		_
Housing and neighborhood revitalization		-	_		-		-
Unassigned							-
TOTAL FUND BALANCES (DEFICITS)		3,017,401	121,973		2,041,609		2,279,471
TOTAL LIABILITIES, DEFERRED INFLOWS							
OF RESOURCES, AND FUND BALANCES	\$	3,302,490	\$ 125,099	\$	2,193,583	\$	2,730,999

Special Revenue Funds (Continued)

HOME Program	Pr	oposition A	ikeway provement	Pr	oposition C	State Grants	De	Parks velopment
\$ 834,281	\$	2,747,972	\$ 189	\$	4,814,999	\$ 230,583	\$	418,930
2,749		-	-		-	83,567		-
-		12,047	-		21,102	1,602		-
1,215,825		-	-		-	438,626		-
-		-	-		-	-		-
 			 		<u> </u>	 		
\$ 2,052,855	\$	2,760,019	\$ 189	\$	4,836,101	\$ 754,378	\$	418,930
\$ -	\$	16,318	\$ 189	\$	2,016	\$ 2,397 1,563	\$	-
-		-	-		-	151,592		-
 625,763		- -	 4,090		- -	460,640		- -
 625,763		16,318	 4,279		2,016	 616,192		<u>-</u>
 			 -			454,562		<u>-</u>
		<u> </u>	 		<u>-</u> _	454,562		
_		_	<u>-</u>		_	-		<u>-</u>
_		_	_		_	_		_
-		-	-		-	-		-
-		2,743,701	-		4,834,085	-		418,930
1,427,092		-	-		-	-		-
 <u> </u>		<u>-</u>	 (4,090)		<u> </u>	 (316,376)		
 1,427,092		2,743,701	 (4,090)		4,834,085	 (316,376)		418,930
\$ 2,052,855	\$	2,760,019	\$ 189	\$	4,836,101	\$ 754,378	\$	418,930

(Continued)

# COMBINING BALANCE SHEET OTHER GOVERNMENTAL FUNDS (CONTINUED)

June 30, 2019

			Spe	ecial Revenue	Funds	(Continued)	
		Developer Fees - Signals	Developer Fees - Drainage		Recycled Water		iological Impact Fees
ASSETS:							
Pooled cash and investments	\$	2,338,859	\$	4,248,112	\$	143,541	\$ 816,345
Receivables:							
Accounts		98,057		234,028		16,420	-
Taxes		-		-		-	-
Accrued interest		-		-		-	-
Due from other governments		-		-		-	-
Notes and loans, net		-		-		-	-
Prepaid items		-		-		-	-
Land held for resale		_		-		-	-
Cash and investments with fiscal agents							 -
TOTAL ASSETS	\$	2,436,916	\$	4,482,140	\$	159,961	\$ 816,345
LIABILITIES:							
Accounts payable	\$	-	\$	-	\$	32,886	\$ _
Accrued liabilities		49,086		_		572	130
Unearned revenues		98,057		234,028		-	-
Deposits payable		-				_	_
Due to other funds		_		_		_	_
Due to other funds	-				-		 
TOTAL LIABILITIES		147,143		234,028		33,458	 130
DEFERRED INFLOWS OF RESOURCES:							
Unavailable revenues							 -
TOTAL DEFERRED							
INFLOWS OF RESOURCES		-					-
FUND BALANCES (DEFICITS):							
Nonspendable:							
Prepaid items		_		-		-	-
Restricted:							
Community development projects		-		-		-	_
Public safety		_		_		_	_
Parks, recreation, and arts		_		_		126,503	_
Development services		2,289,773		4,248,112		-	816,215
Debt service		_,,,,,		-		_	-
Housing and neighborhood revitalization		_		_		_	_
Unassigned		=		<u>-</u>		<u>-</u>	-
TOTAL FUND BALANCES (DEFICITS)		2,289,773		4,248,112		126,503	816,215
TOTAL LIABILITIES, DEFERRED INFLOWS							
OF RESOURCES, AND FUND BALANCES	\$	2,436,916	\$	4,482,140	\$	159,961	\$ 816,345

Special	Revenue	Funde	(Continued)	
Socciai	IXC V CHUC	I unus i		

			ecial Revenue	Funds (	Continued)		
Traffic			Lancaster Drainage				ero-Net ergy Solar
Impact Fees	 AQMD	M	Iaintenance District		ellaneous Grants	Fraffic Safety	itigation In Lieu
\$ 1,817,433	\$ 7,745	\$	2,068,399	\$	1,192	\$ -	\$ 88,320
210,494	-		-		-	-	-
-	-		18,541		826	-	-
-	23,750		-		-	44,948	-
-	-		92		-	-	-
-	-		-		-	-	-
\$ 2,027,927	\$ 31,495	\$	2,087,032	\$	2,018	\$ 44,948	\$ 88,320
\$ -	\$ 10,125	\$	82,365	\$	-	\$ _	\$ -
2,086	522		5,698		-	-	-
210,494	-		-		-	-	-
	 		<u>-</u>			 25,147	 -
 212,580	 10,647		88,063			 25,147	-
	 23,750					 	 
	 23,750					 	 
-	-		92		-	-	-
-	_		_		2,018	_	_
-	-		-		-,	19,801	-
1,815,347	- -		1,998,877		-	-	88,320
-	-		-		-	-	-
<u> </u>	 (2,902)		<u> </u>		-	 	-
1,815,347	 (2,902)		1,998,969		2,018	 19,801	 88,320
\$ 2,027,927	\$ 31,495	\$	2,087,032	\$	2,018	\$ 44,948	\$ 88,320

(Continued)

# COMBINING BALANCE SHEET OTHER GOVERNMENTAL FUNDS (CONTINUED)

June 30, 2019

	Special Revenue Funds (Continued)							
AGGETS	LA County Reimbursement MTA Gra			`A Grant		Urban Structure Program	Mariposa Lily	
ASSETS:	¢.		Ф		e.	1 474 067	¢.	(0.722
Pooled cash and investments	\$	-	\$	-	\$	1,474,967	\$	62,733
Receivables:						24.255		
Accounts		-		1,344,705		24,275		-
Taxes		-		-		-		-
Accrued interest		-		-		-		-
Due from other governments	22	654		342,892		=		-
Notes and loans, net		-		-		-		-
Prepaid items		-		-		-		-
Land held for resale		-		-		-		-
Cash and investments with fiscal agents								
TOTAL ASSETS	\$ 22	654	\$	1,687,597	\$	1,499,242	\$	62,733
LIABILITIES:								
Accounts payable	\$	-	\$	_	\$	-	\$	-
Accrued liabilities		_		_		-		-
Unearned revenues		_		_		24,275		_
Deposits payable		_		_		-		_
Due to other funds	22	654		1,678,357				
TOTAL LIABILITIES	22	654		1,678,357		24,275		
DEFERRED INFLOWS OF RESOURCES:								
Unavailable revenues	22	654		1,524,105		_		_
				-,				
TOTAL DEFERRED								
INFLOWS OF RESOURCES	22	654		1,524,105				
FUND BALANCES (DEFICITS): Nonspendable:								
Prepaid items		-		-		-		-
Restricted:								
Community development projects		-		-		-		-
Public safety		-		-		-		-
Parks, recreation, and arts		-		-		1,298,153		-
Development services		-		-		176,814		62,733
Debt service		-		-		· <u>-</u>		-
Housing and neighborhood revitalization		_		_		_		_
Unassigned	(22	654)	(	1,514,865)				
TOTAL FUND BALANCES (DEFICITS)	(22)	654)	(	1,514,865)		1,474,967		62,733
TOTAL LIABILITIES, DEFERRED INFLOWS	¢ 22	651	¢	1 607 507	ø	1 400 242	6	62.722
OF RESOURCES, AND FUND BALANCES	\$ 22	654	\$	1,687,597	\$	1,499,242	\$	62,733

Special Revenue Funds (Continued)							Fund					
Sewer Maintenance District	Pro	oposition 1B	Proposition 42 Measure R		Measure M		Lancaster Financing Authority		Total Other Governmental Funds			
\$ 4,285,966	\$	184,899	\$	96,091	\$	1,573,537	\$	2,923,965	\$	-	\$	38,300,244
-		-		-		592,521		-		-		2,617,816
76,188		-		-		-		-		-		354,989
-		810		-		6,908		12,812		-		60,041
-		-		-		2,048,791		-		-		3,484,656
-		-		-		-		-		-		1,215,825
1,860		-		-		-		-		-		1,952
-		-		-		-		-		-		392,796
<u>-</u>		-				-		-	_	16,611,189		16,611,189
\$ 4,364,014	\$	185,709	\$	96,091	\$	4,221,757	\$	2,936,777	\$	16,611,189	\$	63,039,508
\$ 72,218	\$	_	\$	_	\$		\$	22,098	\$	_	\$	812,359
24,737	Ψ	_	Ψ	_	Ψ	2,427	Ψ	1,507	Ψ	_	Ψ	129,802
24,737		_		_		2,727		1,507		_		718,446
_		_		_		_		_		_		625,763
<u>-</u>		<u>-</u>		-				<u> </u>		40,264		2,509,648
96,955						2,427		23,605		40,264		4,796,018
						2,641,312						4,666,383
						2,641,312						4,666,383
1,860		-		-		-		-		-		1,952
_		_		_		_		_		_		2,403,462
_		_		_		_		_		_		19,801
_		_		_		_		_		15,165,292		17,008,878
4,265,199		185,709		96,091		1,578,018		2,913,172		-,,		33,171,176
-		,		,				-		1,405,633		1,405,633
_		_		_		_		_		-		1,427,092
-		_		_		_		_		_		(1,860,887
4,267,059		185,709		96,091		1,578,018		2,913,172		16,570,925		53,577,107
\$ 4,364,014	\$	185,709	\$	96,091	\$	4,221,757	\$	2,936,777	\$	16,611,189	\$	63,039,508

Debt Service

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OTHER GOVERNMENTAL FUNDS

For the year ended June 30, 2019

	Special Revenue Funds					
	Gas Tax	Community Services	Landscape Maintenance District	Housing and Community Development		
REVENUES:						
Taxes	\$ -	\$ -	\$ -	\$ -		
Licenses and permits	-	-	-	-		
Intergovernmental	6,220,096	-	-	1,788,778		
Charges for services	9,159	-	1,786,683	-		
Investment earnings	14,915	-	-	-		
Fines and forfeitures	-	-	-	-		
Contributions	<del>-</del>	-	8,033	-		
Miscellaneous	22,149	68,222		1,028,277		
TOTAL REVENUES	6,266,319	68,222	1,794,716	2,817,055		
EXPENDITURES:						
Current:						
General government	6,368	29,764	4,862	4,083		
Community development	-	51,478	-	1,139,911		
Parks, recreation, and arts	899,677	-	1,558,276	-		
Development services	4,098,089	-	72,949	-		
Housing and neighborhood revitalization	=	-	-	1,037,293		
Capital outlay	-	-	-	-		
Debt service:						
Principal retirement	-	-	-	454,000		
Interest and fiscal charges	-	-	-	31,530		
TOTAL EXPENDITURES	5,004,134	81,242	1,636,087	2,666,817		
EXCESS OF REVENUES OVER						
(UNDER) EXPENDITURES	1,262,185	(13,020)	158,629	150,238		
OTHER FINANCING SOURCES (USES):						
Proceeds from bond issuance	_	-	_	_		
Bond premium	_	-	_	_		
Transfers in	4,417,114	7,284	_	_		
Transfers out	(4,174,633)	<u> </u>	(452,222)			
TOTAL OTHER FINANCING						
SOURCES (USES)	242,481	7,284	(452,222)	_		
SOURCES (CSES)	212,101	7,201	(132,222)			
NET CHANGE IN FUND BALANCES	1,504,666	(5,736)	(293,593)	150,238		
FUND BALANCES (DEFICITS) -						
BEGINNING OF YEAR, AS RESTATED	1,512,735	127,709	2,335,202	2,129,233		
FUND BALANCES (DEFICITS) - END OF YEAR	\$ 3,017,401	\$ 121,973	\$ 2,041,609	\$ 2,279,471		

HOME Program	Proposition A	Bikeway Improvement	Proposition C	State Grants	Parks Development
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
93,984	3,168,410	66,861	2,628,107	571,744	126,499
-	52,426	-	79,035	3,408	-
-	-	-	-	-	-
-	-	-	-	-	-
93,984	3,220,836	66,861	2,707,142	575,152	126,499
_	3,141,251	_	-	-	<u>-</u>
-	-	-	-	26,969	-
-	-	-	-	316,189	-
-	-	-	-	-	- -
-	-	-	-	-	21,700
-	-	-	-	-	-
 -	3,141,251	<u>-</u>		343,158	21,700
 93,984	79,585	66,861	2,707,142	231,994	104,799
-	-	-	-	-	-
- -	<del>-</del>	-	12,456	36,534	-
-	(603,038)	(14,696)	(1,136,071)	(806,308)	(484,899)
 	(603,038)	(14,696)	(1,123,615)	(769,774)	(484,899)
93,984	(523,453)	52,165	1,583,527	(537,780)	(380,100)
 1,333,108	3,267,154	(56,255)	3,250,558	221,404	799,030
\$ 1,427,092	\$ 2,743,701	\$ (4,090)	\$ 4,834,085	\$ (316,376)	\$ 418,930

(Continued)

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OTHER GOVERNMENTAL FUNDS (CONTINUED)

For the year ended June 30, 2019

	Special Revenue Funds (Continued)						
	Developer Fees - Signals		Developer Fees - Drainage	R	Recycled Water		iological Impact Fees
REVENUES:		_					
Taxes	\$	-	\$ -	\$	-	\$	-
Licenses and permits	217,	118	368,330		-		596,290
Intergovernmental		-	-		-		-
Charges for services		-	-		100,655		-
Investment earnings		-	-		-		-
Fines and forfeitures		-	-		-		-
Contributions		-	-		-		-
Miscellaneous		-	_		11,416		-
TOTAL REVENUES	217,	118	368,330		112,071		596,290
EXPENDITURES:							
Current:							
General government		-	-		12,104		-
Community development		-	-		-		-
Parks, recreation, and arts		-	-		-		-
Development services		-	37,193		167,887		17,322
Housing and neighborhood revitalization		-	-		-		-
Capital outlay		-	-		-		1,220,000
Debt service:							
Principal retirement		-	-		-		-
Interest and fiscal charges					-		-
TOTAL EXPENDITURES			37,193		179,991		1,237,322
EXCESS OF REVENUES OVER							
(UNDER) EXPENDITURES	217,	118	331,137	_	(67,920)		(641,032)
OTHER FINANCING SOURCES (USES):							
Proceeds from bond issuance		-	-		-		-
Bond premium		-	-		-		-
Transfers in	1,	158	-		145,030		-
Transfers out	(839,0	579)	(336,342	)	(5,610)		(72,773)
TOTAL OTHER FINANCING							
SOURCES (USES)	(838,	521)	(336,342	)	139,420		(72,773)
NET CHANGE IN FUND BALANCES	(621,4	103)	(5,205	)	71,500		(713,805)
FUND BALANCES (DEFICITS) -							
BEGINNING OF YEAR, AS RESTATED	2,911,1	176	4,253,317		55,003		1,530,020
FUND BALANCES (DEFICITS) - END OF YEAR	\$ 2,289,7	773	\$ 4,248,112	\$	126,503	\$	816,215

Special Revenue Funds (Continued)

			Sı	pecial Revenue	Funds	(Continued)				
				Lancaster						ro-Net
	Traffic			Drainage					Energy Solar	
	Impact		Maintenance			cellaneous		Traffic		tigation
	Fees	AQMD		District		Grants		Safety	I	n Lieu
\$	_	\$ -	\$	<u>-</u>	\$	11,505	\$	_	\$	_
Ψ	310,054	-	Ψ	_	Ψ	-	Ψ	_	Ψ	_
	-	-		-		_		-		-
	_	-		1,770,348		_		_		-
	_	-		-		-		-		-
	_	-		-		-		279,801		-
	-	-		-		-		-		-
				-		-				42,208
	310,054			1,770,348		11,505		279,801		42,208
	-	-		-		_		-		-
	-	36,625		-		-		-		-
	-	-		-		-		-		-
	-	-		1,142,474		-		-		-
	-	-		-		-		-		-
	-	-		-		-		-		-
	-	-		29,856		-		-		-
				4,842		-				-
	-	36,625		1,177,172		-				-
	310,054	(36,625)	<u> </u>	593,176		11,505		279,801		42,208
	-	-		-		-		-		-
	-	-		-		-		-		-
	2,250	2,325		(472.957)		(12.500)		(2(0,000)		-
	(884,858)	(59,334)	<u> </u>	(473,857)		(12,500)		(260,000)		
	(882,608)	(57,009)	<u> </u>	(473,857)		(12,500)		(260,000)		-
	(572,554)	(93,634)	)	119,319		(995)		19,801		42,208
	2,387,901	90,732		1,879,650		3,013		_		46,112
\$	1,815,347	\$ (2,902)	\$	1,998,969	\$	2,018	\$	19,801	\$	88,320

(Continued)

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OTHER GOVERNMENTAL FUNDS (CONTINUED)

For the year ended June 30, 2019

	Special Revenue Funds (Continued)						
REVENUES:	LA County Reimbursement	MTA Grant	Urban Structure Program	Mariposa Lily			
Taxes	\$ -	\$ -	\$ -	\$ -			
Licenses and permits	<b>.</b>	Φ -	405,920	<b>.</b>			
Intergovernmental	559,994	1,059,608	403,720	_			
Charges for services	337,774	1,037,000					
Investment earnings	_	_	_	_			
Fines and forfeitures	_	_	_	_			
Contributions	_	_	_	_			
Miscellaneous	-	-	-	-			
	550,004	1.050.609	405.020				
TOTAL REVENUES	559,994	1,059,608	405,920				
EXPENDITURES:							
Current:							
General government	-	-	=	-			
Community development	70,000	-	-	-			
Parks, recreation, and arts	-	-	11,501	-			
Development services	-	-	-	-			
Housing and neighborhood revitalization	-	-	-	-			
Capital outlay	-	-	-	-			
Debt service:							
Principal retirement	-	-	-	-			
Interest and fiscal charges	-	=	=	-			
TOTAL EXPENDITURES	70,000	-	11,501				
EXCESS OF REVENUES OVER							
(UNDER) EXPENDITURES	489,994	1,059,608	394,419				
OTHER FINANCING SOURCES (USES):							
Proceeds from bond issuance	-	-	-	-			
Bond premium	-	-	-	-			
Transfers in	51,078	86,386	-	-			
Transfers out	(226,420)	(854,786)	(570,588)				
TOTAL OTHER FINANCING							
TOTAL OTHER FINANCING	(175.242)	(7(0,400)	(530.500)				
SOURCES (USES)	(175,342)	(768,400)	(570,588)				
NET CHANGE IN FUND BALANCES	314,652	291,208	(176,169)	-			
FUND BALANCES (DEFICITS) -							
BEGINNING OF YEAR, AS RESTATED	(337,306)	(1,806,073)	1,651,136	62,733			
FUND BALANCES (DEFICITS) - END OF YEAR	\$ (22,654)	\$ (1,514,865)	\$ 1,474,967	\$ 62,733			

	Special	Fund					
Sewer Maintenance District	Proposition Proposition 1B 42		Measure R	Measure M	Lancaster Financing Authority	Total Other Governmental Funds	
\$ 4,319,785	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,331,290	
191,729	-	-	-	-	-	2,215,940	
-	-	-	2,394,610	2,219,424	-	20,771,616 3,666,845	
-	4,235	- -	62,467	44,280	340,343	601,109	
-	-	_	-	-	-	279,801	
-	-	-	-	-	-	8,033	
		<u> </u>				1,172,272	
4,511,514	4,235		2,457,077	2,263,704	340,343	33,046,906	
73,530	-	-	-	-	346,464	3,618,426	
-	-	-	-	-	-	1,324,983	
3,072,591	-	-	-	-	-	2,469,454 8,924,694	
5,072,391	-	- -	<u>-</u>	-	-	1,037,293	
-	-	-	-	93,960	-	1,335,660	
-	-	-	-	-	918,911	1,402,767	
- 2.146.121					289,024	325,396	
3,146,121				93,960	1,554,399	20,438,673	
1,365,393	4,235		2,457,077	2,169,744	(1,214,056)	12,608,233	
_	_	_	_	_	14,955,000	14,955,000	
_	_	_	_	_	387,570	387,570	
-	-	_	56	-	849,842	5,611,513	
(1,650,814)	(59,930)	(553,681)	(5,997,363)	(629,634)	(36,418)	(21,196,454)	
(1,650,814)	(59,930)	(553,681)	(5,997,307)	(629,634)	16,155,994	(242,371)	
(285,421)	(55,695)	(553,681)	(3,540,230)	1,540,110	14,941,938	12,365,862	
4,552,480	241,404	649,772	5,118,248	1,373,062	1,628,987	41,211,245	
\$ 4,267,059	\$ 185,709	\$ 96,091	\$ 1,578,018	\$ 2,913,172	\$ 16,570,925	\$ 53,577,107	

Debt Service

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

# GAS TAX SPECIAL REVENUE FUND

For the year ended June 30, 2019

	Budgeted	I Amounts		Variance with Final Budget Positive
	Original	Final	Actual	(Negative)
Budgetary Fund Balance, July 1, As Restated	\$ 1,512,735	\$ 1,512,735	\$ 1,512,735	\$ -
Resources (Inflows):				
Intergovernmental	6,587,495	6,587,495	6,220,096	(367,399)
Charges for services	9,160	9,160	9,159	(1)
Use of money and property	-	-	14,915	14,915
Miscellaneous	8,200	8,200	22,149	13,949
Transfers in	3,745,000	4,900,415	4,417,114	(483,301)
Amounts Available for Appropriations	11,862,590	13,018,005	12,196,168	(821,837)
Charges to Appropriations (Outflows):				
General government	87,340	87,340	6,368	80,972
Parks, recreation, and arts	956,225	956,225	899,677	56,548
Development services	5,039,560	4,728,960	4,098,089	630,871
Transfers out	5,536,390	6,775,005	4,174,633	2,600,372
Total Charges to Appropriations	11,619,515	12,547,530	9,178,767	3,368,763
Budgetary Fund Balance, June 30	\$ 243,075	\$ 470,475	\$ 3,017,401	\$ 2,546,926

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### COMMUNITY SERVICES SPECIAL REVENUE FUND

	Budgeted Amounts Original Final				Actual	Variance with Final Budget Positive (Negative)		
Budgetary Fund Balance, July 1	\$	127,709	\$	127,709	\$ 127,709	\$	-	
Resources (Inflows):								
Miscellaneous		-		-	68,222		68,222	
Transfers in					7,284		7,284	
Amounts Available for Appropriations		127,709		127,709	203,215		75,506	
Charges to Appropriations (Outflows):								
General government		-		-	29,764		(29,764)	
Community development		-		-	51,478		(51,478)	
Transfers out		12,715		12,715	 		12,715	
Total Charges to Appropriations		12,715		12,715	 81,242		(68,527)	
Budgetary Fund Balance, June 30	\$	114,994	\$	114,994	\$ 121,973	\$	6,979	

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### LANDSCAPE MAINTENANCE DISTRICT SPECIAL REVENUE FUND

	Budgeted Amounts Original Final				Actual	Variance with Final Budget Positive (Negative)		
Budgetary Fund Balance, July 1		2,335,202	\$	2,335,202	\$ 2,335,202	\$	-	
Resources (Inflows):								
Charges for services		1,807,000		1,807,000	1,786,683		(20,317)	
Contributions		9,500		9,500	 8,033		(1,467)	
Amounts Available for Appropriations		4,151,702		4,151,702	 4,129,918		(21,784)	
Charges to Appropriations (Outflows):								
General Government		-		-	4,862		(4,862)	
Parks, recreation, and arts		1,590,280		1,590,280	1,558,276		32,004	
Development services		53,050		53,050	72,949		(19,899)	
Transfers out		1,410,935		1,513,166	 452,222		1,060,944	
Total Charges to Appropriations		3,054,265		3,156,496	 2,088,309		1,068,187	
Budgetary Fund Balance, June 30	\$	1,097,437	\$	995,206	\$ 2,041,609	\$	1,046,403	

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### HOUSING AND COMMUNITY DEVELOPMENT SPECIAL REVENUE FUND

	5.1			Variance with Final Budget	
		Amounts		Positive	
	Original	Final	Actual	(Negative)	
Budgetary Fund Balance, July 1	\$ 2,129,233	\$ 2,129,233	\$ 2,129,233	\$ -	
Resources (Inflows):					
Intergovernmental	1,776,840	1,776,840	1,788,778	11,938	
Miscellaneous	3,624,245	3,624,245	1,028,277	(2,595,968)	
Amounts Available for Appropriations	7,530,318	7,530,318	4,946,288	(2,584,030)	
Charges to Appropriations (Outflows):					
General government	-	_	4,083	(4,083)	
Community development	1,650,345	1,650,345	1,139,911	510,434	
Housing and neighborhood revitalization	1,111,420	1,111,420	1,037,293	74,127	
Debt service:	, , ,	, , -	,,	. , .	
Principal retirement	454,000	454,000	454,000	-	
Interest and fiscal charges	31,530	31,530	31,530		
Total Charges to Appropriations	3,247,295	3,247,295	2,666,817	580,478	
Budgetary Fund Balance, June 30	\$ 4,283,023	\$ 4,283,023	\$ 2,279,471	\$ (2,003,552)	

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### HOME PROGRAM SPECIAL REVENUE FUND

	Budgeted Original	l Amounts Final	Actual	Variance with Final Budget Positive (Negative)	
		¢ 1222 100	¢ 1 222 100		
Budgetary Fund Balance, July 1	\$ 1,333,108	\$ 1,333,108	\$ 1,333,108	\$ -	
Resources (Inflows):					
Intergovernmental	97,000	97,000	93,984	(3,016)	
Amounts Available for Appropriations	1,430,108	1,430,108	1,427,092	(3,016)	
Charges to Appropriations (Outflows):					
General government	10,000	10,000		10,000	
Total Charges to Appropriations	10,000	10,000		10,000	
Budgetary Fund Balance, June 30	\$ 1,420,108	\$ 1,420,108	\$ 1,427,092	\$ 6,984	

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### PROPOSITION A SPECIAL REVENUE FUND

							riance with
							nal Budget
	 Budgeted	l Amo	unts			Positive	
	Original		Final	Actual		(Negative)	
Budgetary Fund Balance, July 1	\$ 3,267,154	\$	3,267,154	\$	3,267,154	\$	-
Resources (Inflows):							
Intergovernmental	3,088,970		3,088,970		3,168,410		79,440
Investment earnings	 13,000		13,000		52,426		39,426
Amounts Available for Appropriations	 6,369,124		6,369,124		6,487,990		118,866
Charges to Appropriations (Outflows):							
General government	3,192,425		3,192,425		3,141,251		51,174
Transfers out	 3,189,225		3,261,718		603,038		2,658,680
Total Charges to Appropriations	 6,381,650		6,454,143		3,744,289		2,709,854
Budgetary Fund Balance, June 30	\$ (12,526)	\$	(85,019)	\$	2,743,701	\$	2,828,720

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### BIKEWAY IMPROVEMENT SPECIAL REVENUE FUND

	Budgeted	Amou	ınts			Fin	iance with al Budget Positive
	Original		Final	Actual		(Negative)	
Budgetary Fund Balance, July 1	\$ (56,255)	\$	(56,255)	\$	(56,255)	\$	-
Resources (Inflows):							
Intergovernmental	 106,970		106,970		66,861		(40,109)
Amounts Available for Appropriations	50,715		50,715		10,606		(40,109)
Charges to Appropriations (Outflows): Transfers out	455,040		455,040		14,696		440,344
Transfers out	 433,040		433,040		14,090		440,344
Total Charges to Appropriations	 455,040		455,040		14,696		440,344
Budgetary Fund Balance, June 30	\$ (404,325)	\$	(404,325)	\$	(4,090)	\$	400,235

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### PROPOSITION C SPECIAL REVENUE FUND

	Budgeted Original	l Amounts Final	Actual	Variance with Final Budget Positive (Negative)
Budgetary Fund Balance, July 1	\$ 3,250,558	\$ 3,250,558	\$ 3,250,558	\$ -
Resources (Inflows):				
Intergovernmental	2,562,220	2,562,220	2,628,107	65,887
Investment earnings	17,500	17,500	79,035	61,535
Transfers in		12,400	12,456	56
Amounts Available for Appropriations	5,830,278	5,842,678	5,970,156	127,478
Charges to Appropriations (Outflows):				
Development services	118,000	118,000	-	118,000
Transfers out	6,979,655	6,973,247	1,136,071	5,837,176
Total Charges to Appropriations	7,097,655	7,091,247	1,136,071	5,955,176
Budgetary Fund Balance, June 30	\$ (1,267,377)	\$ (1,248,569)	\$ 4,834,085	\$ 6,082,654

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

### STATE GRANTS SPECIAL REVENUE FUND

	Budgetee Original	d Amounts Final	Actual	Variance with Final Budget Positive		
Budgetary Fund Balance (Deficit), July 1	\$ 221,404	\$ 221,404	\$ 221,404	(Negative)		
Resources (Inflows):						
Intergovernmental	6,071,380	7,910,447	571,744	(7,338,703)		
Investment earnings	-	-	3,408	3,408		
Transfers in			36,534	36,534		
Amounts Available for Appropriations	6,292,784	8,131,851	833,090	(7,298,761)		
Charges to Appropriations (Outflows):						
Community development	-	71,164	26,969	44,195		
Development services	329,995	384,995	316,189	68,806		
Transfers out	7,531,120	7,856,160	806,308	7,049,852		
Total Charges to Appropriations	7,861,115	8,312,319	1,149,466	7,162,853		
Budgetary Fund Balance (Deficit), June 30	\$ (1,568,331)	\$ (180,468)	\$ (316,376)	\$ (135,908)		

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### PARKS DEVELOPMENT SPECIAL REVENUE FUND

	Budgeted Amounts Original Final Actual						Variance with Final Budget Positive (Negative)		
Budgetary Fund Balance, July 1	\$	799,030	\$	799,030	\$	799,030	\$	-	
Resources (Inflows):									
Licenses and permits		100,000		100,000		126,499		26,499	
Amounts Available for Appropriations		899,030		899,030		925,529		26,499	
Charges to Appropriations (Outflows):									
Capital outlay		21,700		21,700		21,700		-	
Transfers out		691,830		691,830		484,899		206,931	
Total Charges to Appropriations		713,530		713,530		506,599		206,931	
Budgetary Fund Balance, June 30	\$	185,500	\$	185,500	\$	418,930	\$	233,430	

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### DEVELOPER FEES - SIGNALS SPECIAL REVENUE FUND

	Budgeted Original	d Amounts Final	Actual	Variance with Final Budget Positive (Negative)	
Budgetary Fund Balance, July 1	\$ 2,911,176	\$ 2,911,176	\$ 2,911,176	\$ -	
Resources (Inflows):					
Licenses and permits	250,000	250,000	217,118	(32,882)	
Transfers in			1,158	1,158	
Amounts Available for Appropriations	3,161,176	3,161,176	3,129,452	(31,724)	
Charges to Appropriations (Outflows):					
Transfers out	3,218,420	3,102,509	839,679	2,262,830	
Total Charges to Appropriations	3,218,420	3,102,509	839,679	2,262,830	
Budgetary Fund Balance, June 30	\$ (57,244)	\$ 58,667	\$ 2,289,773	\$ 2,231,106	

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### DEVELOPER FEES - DRAINAGE SPECIAL REVENUE FUND

	Budgeted	Amo	ounts		Fi	nriance with nal Budget Positive
	Original		Final	Actual		Negative)
Budgetary Fund Balance, July 1	\$ 4,253,317	\$	4,253,317	\$ 4,253,317	\$	-
Resources (Inflows):						
Licenses and permits	 670,000		670,000	 368,330		(301,670)
Amounts Available for Appropriations	 4,923,317		4,923,317	 4,621,647		(301,670)
Charges to Appropriations (Outflows):						
Development services	37,280		37,280	37,193		87
Transfers out	 2,459,030		2,444,411	 336,342		2,108,069
Total Charges to Appropriations	 2,496,310		2,481,691	373,535		2,108,156
Budgetary Fund Balance, June 30	\$ 2,427,007	\$	2,441,626	\$ 4,248,112	\$	1,806,486

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### RECYCLED WATER SPECIAL REVENUE FUND

	Budget Original	ed Amounts Final	Actual	Variance with Final Budget Positive (Negative)		
Budgetary Fund Balance (Deficit), July 1	\$ 55,003	\$ 55,003	\$ 55,003	\$ -		
Resources (Inflows):						
Charges for services	90,000	90,000	100,655	10,655		
Miscellaneous	-	-	11,416	11,416		
Transfers in	145,030	145,030	145,030			
Amounts Available for Appropriations	290,033	290,033	312,104	22,071		
Charges to Appropriations (Outflows):						
General Government	-	_	12,104	(12,104)		
Development services	179,350	179,350	167,887	11,463		
Transfers out	66,145	5,610	5,610			
Total Charges to Appropriations	245,495	184,960	185,601	(641)		
Budgetary Fund Balance (Deficit), June 30	\$ 44,538	\$ 105,073	\$ 126,503	\$ 21,430		

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### BIOLOGICAL IMPACT FEES SPECIAL REVENUE FUND

	Budgeted Original	l Amounts Final	Actual	Variance with Final Budget Positive (Negative)	
Budgetary Fund Balance, July 1	\$ 1,530,020	\$ 1,530,020	\$ 1,530,020	\$ -	
Resources (Inflows):					
Licenses and permits	450,000	450,000	596,290	146,290	
Amounts Available for Appropriations	1,980,020	1,980,020	2,126,310	146,290	
Charges to Appropriations (Outflows):					
Capital outlay	1,300,000	1,300,000	1,220,000	80,000	
Development services	-	17,460	17,322	138	
Transfers out	137,510	120,050	72,773	47,277	
Total Charges to Appropriations	1,437,510	1,437,510	1,310,095	127,415	
Budgetary Fund Balance (Deficit), June 30	\$ 542,510	\$ 542,510	\$ 816,215	\$ 273,705	

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### TRAFFIC IMPACT FEES SPECIAL REVENUE FUND

	Budgeted	Amo	unts		Fi	riance with nal Budget Positive
	Original		Final	Actual	(Negative)	
Budgetary Fund Balance, July 1	\$ 2,387,901	\$	2,387,901	\$ 2,387,901	\$	-
Resources (Inflows):						
Licenses and permits	300,000		300,000	310,054		10,054
Transfers in	 			2,250		2,250
Amounts Available for Appropriations	 2,687,901		2,687,901	2,700,205		12,304
Charges to Appropriations (Outflows):						
Transfers out	 2,704,795		2,704,795	884,858		1,819,937
Total Charges to Appropriations	 2,704,795		2,704,795	 884,858		1,819,937
Budgetary Fund Balance, June 30	\$ (16,894)	\$	(16,894)	\$ 1,815,347	\$	1,832,241

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

### AQMD SPECIAL REVENUE FUND

		l Amou	Actual	Fir	riance with nal Budget Positive Negative)			
Budgetary Fund Balance, July 1	\$	90,732	\$	90,732	\$	90,732	\$	-
Resources (Inflows):								
Intergovernmental		-		40,000		-		(40,000)
Miscellaneous		86,925		86,925		-		(86,925)
Transfers in						2,325		2,325
Amounts Available for Appropriations		177,657		217,657		93,057		(124,600)
Charges to Appropriations (Outflows):								
Community development		-		52,875		36,625		16,250
Transfers out		66,285		63,991		59,334		4,657
Total Charges to Appropriations		66,285		116,866		95,959		20,907
Budgetary Fund Balance, June 30	\$	111,372	\$	100,791	\$	(2,902)	\$	(103,693)

# SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### LANCASTER DRAINAGE MAINTENANCE DISTRICT SPECIAL REVENUE FUND

				Variance with	
				Final Budget	
	Budgeted	l Amounts		Positive	
	Original	Final	Actual	(Negative)	
Budgetary Fund Balance, July 1	\$ 1,879,650	\$ 1,879,650	\$ 1,879,650	\$ -	
Resources (Inflows):					
Charges for services	1,655,000	1,655,000	1,770,348	115,348	
Amounts Available for Appropriations	3,534,650	3,534,650	3,649,998	115,348	
Charges to Appropriations (Outflows):					
Development services	1,340,535	1,424,425	1,142,474	281,951	
Transfers out	506,770	473,978	473,857	121	
Debt service:					
Principal retirement	-	-	29,856	(29,856)	
Interest and fiscal charges			4,842	(4,842)	
Total Charges to Appropriations	1,847,305	1,898,403	1,651,029	247,374	
Budgetary Fund Balance, June 30	\$ 1,687,345	\$ 1,636,247	\$ 1,998,969	\$ 362,722	

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### MISCELLANEOUS GRANTS SPECIAL REVENUE FUND

	Budgeted Amounts Original Final					A 1	Variance with Final Budget Positive (Negative)	
Budgetary Fund Balance, July 1	\$	3,013	\$	3,013	\$	Actual 3,013	\$	ganve)
Resources (Inflows): Taxes		11,000		11,000		11,505		505
Amounts Available for Appropriations		14,013		14,013		14,518		505
Charges to Appropriations (Outflows): Transfers out		12,500		12,500		12,500		
Total Charges to Appropriations		12,500		12,500		12,500		
Budgetary Fund Balance, June 30	\$	1,513	\$	1,513	\$	2,018	\$	505

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### TRAFFIC SAFETY SPECIAL REVENUE FUND

	I	Budgeted Ai	mounts			Fina	ance with al Budget ositive
	Origi	nal	Final	,	Actual	(N	egative)
Budgetary Fund Balance, July 1	\$	- :	\$	- \$	-	\$	-
Resources (Inflows):							
Fines and forfeitures	26	60,000	260,00	00	279,801		19,801
Amounts Available for Appropriations	26	60,000	260,00	00	279,801		19,801
Charges to Appropriations (Outflows):							
Transfers out	26	50,000	260,00	00	260,000		
Total Charges to Appropriations	26	60,000	260,00	00	260,000		
Budgetary Fund Balance, June 30	\$	<u>-</u>	\$	- \$	19,801	\$	19,801

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### LA COUNTY REIMBURSEMENT SPECIAL REVENUE FUND

	Budgeted Amounts           Original         Final           \$ (337,306)         \$ (337,306)					Actual	Fin	Variance with Final Budget Positive (Negative)	
Budgetary Fund Balance (Deficit), July 1	\$	(337,306)	\$	(337,306)	\$	(337,306)	\$	-	
Resources (Inflows): Intergovernmental Transfers in		514,160		858,993 -		559,994 51,078		(298,999) 51,078	
Amounts Available for Appropriations		176,854		521,687		273,766		(247,921)	
Charges to Appropriations (Outflows): Community development Transfers out		206,685		70,000 451,685		70,000 226,420		225,265	
Total Charges to Appropriations		206,685		521,685		296,420		225,265	
Budgetary Fund Balance (Deficit), June 30	\$	(29,831)	\$	2	\$	(22,654)	\$	(22,656)	

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### MTA GRANT SPECIAL REVENUE FUND

		Amounts	A 1	Variance with Final Budget Positive (Negative)	
Dudgetom: Fund Delenge (Defect) July 1	Original \$ (1,806,073)	Final \$ (1.806.073)	Actual \$ (1,806,073)		
Budgetary Fund Balance (Deficit), July 1	\$ (1,800,073)	\$ (1,806,073)	\$ (1,806,073)	5 -	
Resources (Inflows):					
Intergovernmental	3,610,645	4,993,768	1,059,608	(3,934,160)	
Transfers in		86,355	86,386	31	
Amounts Available for Appropriations	1,804,572	3,274,050	(660,079)	(3,934,129)	
Charges to Appropriations (Outflows):					
Transfers out	3,256,185	3,172,655	854,786	2,317,869	
Total Charges to Appropriations	3,256,185	3,172,655	854,786	2,317,869	
Budgetary Fund Balance (Deficit), June 30	\$ (1,451,613)	\$ 101,395	\$ (1,514,865)	\$ (1,616,260)	

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### URBAN STRUCTURE PROGRAM SPECIAL REVENUE FUND

		d Amounts		Variance with Final Budget Positive		
	Original	Final	Actual	(Negative)		
Budgetary Fund Balance, July 1	\$ 1,651,136	\$ 1,651,136	\$ 1,651,136	\$ -		
Resources (Inflows):						
Licenses and permits	314,000	314,000	405,920	91,920		
Amounts Available for Appropriations	1,965,136	1,965,136	2,057,056	91,920		
Charges to Appropriations (Outflows):						
Parks, recreation, and arts	11,501	11,501	11,501	-		
Transfers out	1,159,530	1,252,030	570,588	681,442		
Total Charges to Appropriations	1,171,031	1,263,531	582,089	681,442		
Budgetary Fund Balance, June 30	\$ 794,105	\$ 701,605	\$ 1,474,967	\$ 773,362		

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### SEWER MAINTENANCE DISTRICT SPECIAL REVENUE FUND

	Budgeted Original	l Amounts Final	Actual	Variance with Final Budget Positive (Negative)
Budgetary Fund Balance, July 1	\$ 4,552,480	\$ 4,552,480	\$ 4,552,480	\$ -
Resources (Inflows):				
Taxes	4,200,000	4,200,000	4,319,785	119,785
Licenses and permits	107,400	107,400	191,729	84,329
Amounts Available for Appropriations	8,859,880	8,859,880	9,063,994	204,114
Charges to Appropriations (Outflows):				
General government	5,120	74,789	73,530	1,259
Development services	2,936,050	3,245,881	3,072,591	173,290
Transfers out	1,981,145	2,167,725	1,650,814	516,911
Total Charges to Appropriations	4,922,315	5,488,395	4,796,935	691,460
Budgetary Fund Balance, June 30	\$ 3,937,565	\$ 3,371,485	\$ 4,267,059	\$ 895,574

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### PROPOSITION 1B SPECIAL REVENUE FUND

	Budgeted Amounts Original Final						Variance with Final Budget Positive	
Budgetary Fund Balance, July 1	\$ 241,404		\$ 241,404		Actual \$ 241,404		(Negative)	
Budgetary I and Balance, July 1	Φ	241,404	Ψ	271,707	Ψ	241,404	Ψ	_
Resources (Inflows):								
Investment earnings						4,235		4,235
Amounts Available for Appropriations		241,404		241,404		245,639		4,235
Charges to Appropriations (Outflows):								
Transfers out		59,930		59,930		59,930		
Total Charges to Appropriations		59,930		59,930		59,930		
Budgetary Fund Balance, June 30	\$	181,474	\$	181,474	\$	185,709	\$	4,235

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### PROPOSITION 42 SPECIAL REVENUE FUND

		Budgeted Original	Actual	Variance with Final Budget Positive (Negative)		
Budgetary Fund Balance, July 1	\$	649,772	\$ 649,772	\$ 649,772	\$	-
Resources (Inflows): Miscellaneous		<u>-</u>	<u>-</u>	 <u>-</u>		
Amounts Available for Appropriations		649,772	 649,772	 649,772		
Charges to Appropriations (Outflows): Transfers out		390,510	569,925	553,681		16,244
Total Charges to Appropriations		390,510	 569,925	 553,681		16,244
Budgetary Fund Balance, June 30	_\$	259,262	\$ 79,847	\$ 96,091	\$	16,244

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### MEASURE R SPECIAL REVENUE FUND

		l Amounts		Variance with Final Budget Positive
	Original	Final	Actual	(Negative)
Budgetary Fund Balance, July 1	\$ 5,118,248	\$ 5,118,248	\$ 5,118,248	\$ -
Resources (Inflows):				
Intergovernmental	19,320,055	62,655,720	2,394,610	(60,261,110)
Investment earnings	10,000	10,000	62,467	52,467
Transfers in			56	56
Amounts Available for Appropriations	24,448,303	67,783,968	7,575,381	(60,208,587)
Charges to Appropriations (Outflows):				
Transfers out	66,234,570	66,234,570	5,997,363	60,237,207
Total Charges to Appropriations	66,234,570	66,234,570	5,997,363	60,237,207
Budgetary Fund Balance, June 30	\$ (41,786,267)	\$ 1,549,398	\$ 1,578,018	\$ 28,620

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL

#### MEASURE M SPECIAL REVENUE FUND

	 Budgeted Amounts					Variance with Final Budget Positive		
	 Original		Final		Actual	(	Negative)	
Budgetary Fund Balance, July 1	\$ 1,373,062	\$	1,373,062	\$	1,373,062	\$	-	
Resources (Inflows):								
Intergovernmental	2,177,890		2,177,890		2,219,424		41,534	
Investment earnings	 <u> </u>		<u>-</u>		44,280		44,280	
Amounts Available for Appropriations	 3,550,952		3,550,952		3,636,766		85,814	
Charges to Appropriations (Outflows):								
Capital outlay	200,000		200,000		93,960		106,040	
Transfers out	3,276,840		3,373,840		629,634		2,744,206	
Total Charges to Appropriations	 3,476,840		3,573,840		723,594		2,850,246	
Budgetary Fund Balance, June 30	\$ 74,112	\$	(22,888)	\$	2,913,172	\$	2,936,060	

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# COMBINING STATEMENT OF ASSETS AND LIABILITIES ${\bf ALL\ AGENCY\ FUNDS}$

June 30, 2019

	ssessment District	Agency	I	AD 93-3	ΑI	O 92-101
ASSETS	 					
Pooled cash and investments	\$ 154,596	\$ 266,034	\$	204,619	\$	91,058
Receivable:						
Accounts	-	-		-		-
Taxes	-	925		17		-
Restricted:						
Cash and investments with fiscal agents	-	-		-		-
TOTAL ASSETS	\$ 154,596	\$ 266,959	\$	204,636	\$	91,058
LIABILITIES						
Accounts payable	\$ -	\$ -	\$	1,055	\$	-
Deposits payable	-	266,959		-		-
Due to bondholders	 154,596	 		203,581		91,058
TOTAL LIABILITIES	\$ 154,596	\$ 266,959	\$	204,636	\$	91,058

IFD 9	92-1	C	FD 89-1	C	CFD 90-1	C	CFD 91-1		CFD 91-2	Total
\$	-	\$	631,783	\$	455,144	\$	777,371	\$	438,874	\$ 3,019,479
	-		-		-		-		-	942
			1,862							1,862
\$		\$	633,645	\$	455,144	\$	777,371	\$	438,874	\$ 3,022,283
\$	- - -	\$	4,710 - 628,935	\$	455,144	\$	777,371	\$	15,810 423,064	\$ 5,765 282,769 2,733,749
\$		\$	633,645	\$	455,144	\$	777,371	\$	438,874	\$ 3,022,283

# COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS

A COECOMENT DICTRICT		Balance ly 1, 2018	A	Additions	I	Deletions	_	Balance e 30, 2019
ASSESSMENT DISTRICT								
ASSETS:								
Pooled cash and investments	<u>\$</u>	154,596	\$		\$	-	\$	154,596
TOTAL ASSETS	\$	154,596	\$	-	\$		\$	154,596
LIABILITIES:								
Due to bondholders	\$	154,596	\$	_	\$	_	\$	154,596
TOTAL LIABILITIES	\$	154,596	\$	-	\$	-	\$	154,596
AGENCY								
ASSETS:								
Pooled cash and investments	\$	541,027	\$	335,959	\$	(610,952)	\$	266,034
Receivable:								
Accounts		26,973		101,569		(128,542)		-
Taxes		4,660		925		(4,660)		925
TOTAL ASSETS	\$	572,660	\$	438,453	\$	(744,154)	\$	266,959
LIABILITIES:								
Accounts payable	\$	1,502	\$	335,959	\$	(337,461)	\$	-
Deposits payable		571,158		336,956		(641,155)		266,959
TOTAL LIABILITIES	\$	572,660	\$	672,915	\$	(978,616)	\$	266,959
AD 93-3								
ASSETS:								
Pooled cash and investments	\$	164,896	\$	93,672	\$	(53,949)	\$	204,619
Receivable:								
Taxes		486		17		(486)		17
Restricted:		456 600				(456 (22)		
Cash and investments with fiscal agents	•	456,623	•	02 (90	Φ.	(456,623)	Φ.	204 (2(
TOTAL ASSETS	\$	622,005	\$	93,689	\$	(511,058)	\$	204,636
LIABILITIES:								
Accounts payable	\$	808	\$	54,196	\$	(53,949)	\$	1,055
Due to bondholders		621,197		93,690		(511,306)		203,581
TOTAL LIABILITIES	\$	622,005	\$	147,886	\$	(565,255)	\$	204,636

# COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS (CONTINUED)

	Tı	Balance	Δ	dditions	Deletions		Balance e 30, 2019
AD 92-101		ary 1, 2010		dations	 Detetions	3411	c 30, 2017
ASSETS:							
Pooled cash and investments	\$	90,033	\$	1,025	\$ -	\$	91,058
Receivable:							
Taxes		556			(556)		-
TOTAL ASSETS	\$	90,589	\$	1,025	\$ (556)	\$	91,058
LIABILITIES:							
Due to bondholders	\$	90,589	\$	1,025	\$ (556)	\$	91,058
TOTAL LIABILITIES	\$	90,589	\$	1,025	\$ (556)	\$	91,058
CFD 89-1							
ASSETS:							
Pooled cash and investments	\$	1,098,426	\$	26,912	\$ (493,555)	\$	631,783
Receivable:							
Taxes		13,328		-	(13,328)		-
Restricted:							
Cash and investments with fiscal agents		1,743		119	 		1,862
TOTAL ASSETS	\$	1,113,497	\$	27,031	\$ (506,883)	\$	633,645
LIABILITIES:							
Accounts payable	\$	2,488	\$	491,587	\$ (489,365)	\$	4,710
Due to bondholders		1,111,009		108,070	 (590,144)		628,935
TOTAL LIABILITIES	\$	1,113,497	\$	599,657	\$ (1,079,509)	\$	633,645
CFD 90-1							
ASSETS:							
Pooled cash and investments	\$	445,503	\$	10,253	\$ (612)	\$	455,144
TOTAL ASSETS	\$	445,503	\$	10,253	\$ (612)	\$	455,144
LIABILITIES:							
Accounts payable	\$	-	\$	612	\$ (612)	\$	-
Due to bondholders		445,503		10,253	 (612)		455,144
TOTAL LIABILITIES	\$	445,503	\$	10,865	\$ (1,224)	\$	455,144

# COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS (CONTINUED)

CFD 91-1	Balance July 1, 2018	Additions	Deletions	Balance June 30, 2019
ASSETS: Pooled cash and investments TOTAL ASSETS	\$ 776,760 \$ 776,760	\$ 611 \$ 611	<u>\$</u> -	\$ 777,371 \$ 777,371
LIABILITIES: Due to bondholders TOTAL LIABILITIES	\$ 776,760 \$ 776,760	\$ 611 \$ 611	\$ - \$ -	\$ 777,371 \$ 777,371
CFD 91-2	Balance July 1, 2018	Additions	Deletions	Balance June 30, 2019
ASSETS: Pooled cash and investments TOTAL ASSETS	\$ 449,323 \$ 449,323	\$ - \$ -	\$ (10,449) \$ (10,449)	\$ 438,874 \$ 438,874
LIABILITIES: Accounts payable Deposits payable Due to bondholders TOTAL LIABILITIES	\$ 4,535 15,810 428,978 \$ 449,323	\$ 5,914	\$ (10,449) - (5,914) \$ (16,363)	\$ - 15,810 423,064 \$ 438,874

# COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS (CONTINUED)

For the year ended June 30, 2019

#### TOTAL - ALL AGENCY FUNDS

ASSETS:				
Pooled cash and investments	\$ 3,720,564	\$ 468,432	\$ (1,169,517)	\$ 3,019,479
Receivable:				
Accounts	26,973	101,569	(128,542)	-
Taxes	14,370	942	(19,030)	(3,718)
Restricted:				
Cash and investments with fiscal agents	 458,366	 119	(456,623)	1,862
TOTAL ASSETS	\$ 4,220,273	\$ 571,062	\$ (1,773,712)	\$ 3,017,623
LIABILITIES:				
Accounts payable	\$ 9,333	\$ 888,268	\$ (891,836)	\$ 5,765
Deposits payable	586,968	336,956	(641,155)	282,769
Due to bondholders	 3,628,632	 213,649	(1,108,532)	2,733,749
TOTAL LIABILITIES	\$ 4,224,933	\$ 1,438,873	\$ (2,641,523)	\$ 3,022,283

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### STATISTICAL SECTION

# City of Lancaster

# Statistical Section

This part of the City of Lancaster's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the city's overall financial health.

Contents	<u>Page</u>
Financial Trends These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	151-155
Revenue Capacity These schedules contain information to help the reader assess the factors affecting the City's ability to generate its property and sales taxes.	156-160
<b>Debt Capacity</b> These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the city's ability to issue additional debt in the future.	161-165
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place and to help make comparisons over time and with other governments.	166-167
Operating Information	168-171

These schedules contain information about the City's operations and resources to help the reader understand how the city's financial information relates to the services the city provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The city implemented Statement 34 for the fiscal year ended June 30, 2003; schedules presenting government-wide information include information beginning in that year.

Net Assets by Component Last Ten Fiscal Years (accrual basis of accounting)

					Fisca	Fiscal Year				
	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	2014	2015	<u>2016</u>	2017	2018	<u>2019</u>
Governmental activities Net investment in capital assets Restricted Unrestricted	\$ 702,012,782 102,128,746 93,233,996	\$ 726,729,266 93,277,881 71,812,198	\$ 924,786,002 172,781,575 23,048,243	\$ 937,437,269 161,081,541 5,094,946	\$ 923,425,649 154,576,976	\$ 907,594,209 156,831,806 (10,727,418)	\$ 893,340,891 148,498,481 3.063,526	\$ 868,784,058 146,632,874 (1.347,011)	\$ 858,554,529 143,457,885 (6,020,947)	\$ 850,994,405 153,574,408 (13,926,218)
Total governmental activities net assets	\$ 897,375,524	\$ 891,819,345	\$ 1,120,615,820	\$ 1,103,613,756	\$ 1,108,522,717	\$ 1,053,698,597	\$ 1,044,902,898	\$ 1,014,069,921	\$ 995,991,467	\$ 990,642,595
Business-type activities Net investment in capital assets		€	₩		\$ (4,221,367.00)	\$ (1,317,420.00)	\$ (1,175,345)	\$ (998,271)	\$ (1,551,196)	\$ (2,054,121)
Unrestricted	•		(252,698)	(1,397,269)	2,469,059	(1,234,241)	1,748,081	3,317,256	4,911,084	4,781,147
Total business-type activities net assets	₩	÷	\$ (252,698)	\$ (1,397,269)	\$ (1,752,308)	\$ (2,551,661)	\$ 572,736	\$ 2,318,985	\$ 3,359,888	\$ 2,727,026
Primary government Net investment in capital assets Restricted Unrestricted Total primary government net assets	\$ 702,012,782 102,128,746 93,233,996 \$ 897,375,524	\$ 726,729,266 93,277,881 71,812,198 \$ 891,819,345	\$ 924,786,002 172,781,575 22,795,545 \$ 1,120,363,122	\$ 937,437,269 161,081,541 3,697,677 \$ 1,102,216,487	\$ 919,204,282 154,576,976 32,989,151 \$ 1,106,770,409	\$ 906,276,789 156,831,806 (11,961,659) \$ 1,051,146,936	\$ 892,165,546 148,498,481 4,811,607 \$ 1,045,475,634	\$ 867,785,787 146,632,874 1,970,245 \$ 1,016,388,906	\$ 857,003,333 143,457,885 (1,109,863) \$ 999,351,355	\$ 848,940,284 153,574,408 (9,145,071 \$ 993,369,621

Changes in Net Assets Last Ten Fiscal Years (accrual basis of accounting)

				Fiscal Year	l Year					
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Expenses										
Governmental activities:										
General Government	\$ 37,870,880	\$ 25,975,571	\$ 24,809,328	\$ 20,108,707	\$ 20,826,798	\$ 18,151,158	\$ 24,202,118	\$ 8,960,666	\$ 25,403,881	\$ 36,559,231
Public Safety	24,802,866	25,206,610	23,493,486	25,618,865	24,042,237	26,777,341	26,305,165	28,407,266	29,600,738	30,472,647
Community Development	16,187,846	14,847,798	12,796,592	6,554,237	4,382,821	3,205,562	3,075,464	3,153,141	3,596,731	3,203,719
Parks. Recreation and Arts	12,239,846	12,526,273	52,220,277	13,049,889	13,555,843	14,096,265	16,934,244	16,693.089	18,330,765	19.055,172
Development Services	52 992 594	52 085 914	1 722 135	53 654 875	54 078 702	54 734 695	50 457 653	69 971 677	54 409 902	53 929 613
Louising and Maidhborhood Device in the	4 906 504	7000,21	40.251.00	0,00,000	201,010,0	4 244 667	00,101,000	00,07,07	20,00,00	2,325,010
Housing and Neignbornood Revitalization	4,805,507	2,993,185	10,355,215	977,1279	3,072,338	4,341,007	2,672,073	2,501,473	2,158,452	068,611,7
Interest on long-term debt	15,149,746			375,667	233,915	180,567	217,001		793,067	
Total primary governmental activities expenses	\$ 164,049,285	\$ 151,508,764	\$ 127,713,891	\$ 119,783,519	\$ 120,192,654	\$ 121,487,255	\$ 123,863,718	\$ 130,020,582	\$ 134,293,536	\$ 146,256,831
Business-type activities:										
Lancaster Power Authority	· \$	· \$	\$ 1,138,830	\$ 2,990,770	\$ 3,215,141	\$ 2,170,134	\$ 2,166,532	\$ 2,039,939	\$ 1,987,221	\$ 1,968,698
Lancaster Choice Energy		•				1.430.990	20,238,595	33,808,624	34.290.014	36,835,001
California Choice Energy Authority			•		•	•	•	52.276	2.414.623	4.287.401
Total business-type activities expenses			1,138,830	2,990,770	3,215,141	3,601,124	22,405,127	35,900,839	38,691,858	43,091,100
Total primary government expenses	\$ 164,049,285	\$ 151,508,764	\$ 128,852,721	\$ 122,774,289	\$ 123,407,795	\$ 125,088,379	\$ 146,268,845	\$ 165,921,421	\$ 172,985,394	\$ 189,347,931
Program Revenues (see Schedule 3)										
Governmental activities:										
Charges for services:										
General Government	\$ 3,976,962	\$ 1,436,838	\$ 935,460	\$ 284,461	\$ 198,193	\$ 432,988	\$ 513,200	\$ 639,962	\$ 602,044	\$ 619,995
Public Safety	3,091,957	2,729,238	1,935,658	1,070,125	978,834	818,277	751,611	984,026	1,062,896	1,085,753
Community Development	1.045.149	738.985	3.156.519	428.817	568.214	550.551	496.533	661.602	634.154	639,536
Parks. Recreation and Arts	2,814,076	3.527,840	21,175,600	3.560.430	3.683,705	3.652,517	4.277,377	4.550,335	4.321,483	4.715,881
Development Services	14 165 751	14 103 957	1 306 309	13 352 265	13 285 244	14 021 480	14 565 036	15 011 307	15 313 752	15,847,319
Housing and Neighborhood Revitalization	1,652,359	1 676 262	283.252	908 953	1,009,550	303 541	226,000,11	12,011,001	365 977	237,247
Occupied and regulation received	26,027,203	35,010,1	202,502	000,000	000,000,1	100,000	220,330	74 406 947	12,000	15,102
Operating grants and contributions	20,034,713	376,817,05	22,221,889	27,010,113	22,338,733	22,198,805	24,493,308	71,00,017	27,378,104	20,040,032
Capital grants and contributions							7,918,787			
Total governmental activities program revenues	\$ 96,079,827	\$ 77,221,869	\$ 57,147,818	\$ 57,514,985	\$ 55,219,591	\$ 62,151,383	\$ 53,242,810	\$ 49,132,735	\$ 57,845,374	\$ 68,200,180
Business-type activities:										
Charges for services:										
Lancaster Power Authority	· \$	· \$	\$ 1,479,116	\$ 2,937,736	\$ 3,402,736	\$ 3,273,181	\$ 3,512,716	\$ 2,818,772	\$ 1,861,482	\$ 1,661,277
Lancaster Choice Energy	•	•	•	•	•	275,128	23,437,682	36,023,817	37,454,517	37,059,153
California Choice Energy Authority			•					80,000	1,495,702	4,535,102
Operating grants and contributions			•	•					•	
Capital grants and contributions	•		•	•	•	•	•	•	•	
Total birdings can activities can activities	ť	6	4 470 446	367 760 6	3 400 738	2 540 200	\$ 050 050 300	0000000	C 40 044 704	4 A2 255 522
Total business-type activities program revenues	9	9								
Total primary government program revenues	\$ 96,079,827	\$ 77,221,869	\$ 58,626,934	\$ 60,452,721	\$ 58,622,327	\$ 65,699,692	\$ 80,193,208	\$ 88,055,324	\$ 98,657,075	\$ 111,455,712
Governmental activities	\$ (67,969,458)	\$ (74,286,895)	\$ (70,566,073)	\$ (62,374,602)	\$ (64,838,504)	\$ (59,335,872)	\$ (70,620,908)	\$ (80,887,847)	\$ (76,448,162)	\$ (78,056,651)
Business-type activities:  Net Primary Government Reventie (Expense)	(67 969 458)	- (74 286 895)	340,286	53,034	53,036	(52,815)	4,545,271	3,021,750	2,119,843	164,432
Net Fillialy Covering November (LAppenda)										

Changes in Net Assets Last Ten Fiscal Years (accrual basis of accounting)

				Fisc	Fiscal Year					
	<u>2010</u>	2011	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	2017	2018	2019
General Revenues and Other Changes in Net Assets Governmental activities: Taxes										
Property taxes	\$ 41,226,311	\$ 35,895,395	\$ 25,370,913	\$ 14,142,727	\$ 14,370,865	\$ 16,854,719	\$ 19,252,156	19,468,926	20,423,770	22,583,607
Transient occupancy taxes	1,380,790	1,300,067	1,338,016	1,314,747	1,313,033	1,614,404	1,866,299	2,064,522	2,202,452	2,211,230
Intergovernmental - state shared sales taxes	14,523,154	15,607,533	17,259,589	16,254,549	18,043,706	18,540,150	19,498,624	20,462,687	20,483,067	23,611,132
Franchise taxes	2,593,418	2,697,165	2,655,535	2,617,877	2,669,286	2,776,634	2,821,855	2,926,257	4,706,453	7,637,948
Business licenses taxes	883,017	1,008,810	955,466	968'906	929,618	983,968	915,740	842,598	932,469	950,998
Other taxes	430,826	310,397	284,519	406,441	413,913	419,034	428,651	630,705	991,873	885,093
Intergovernmental unrestricted	426,464	679,772	290'82	80,905	67,299	65,519	64,874	70,376	83,074	77,514
Use of money and property	4,275,530	3,952,452	2,102,259	38,131	252,605	331,645	532,869	465,226	243,124	1,980,851
Miscellaneous	293,490	336,649	3,913,577	1,008,418	331,511	1,141,731	1,041,187	2,308,190	3,393,939	10,536,241
Gain on sale of land held for resale	•	•	5,078,193	109,072	4,160,149	2,129,772	1,158,860	443,926	1,283,807	1,220,392
Transfers	•	•	000'009	000'009	000'009	800,000	1,600,000	1,358,064	1,525,000	845,513
Total governmental activities	\$ 66,033,000	\$ 61,788,240	\$ 59,636,132	\$ 37,479,763	\$ 43,151,985	\$ 45,657,576	\$ 49,181,115	\$ 51,041,477	\$ 56,269,028	\$ 72,510,519
Business-type activities:										
Use of Money and Property	· &	· \$	\$ 7,016	\$ 2,421	\$ 9,533	\$ 1,762	\$ 6,041	\$ 10,109	\$ 25,250	\$ 48,219
Miscellaneous	•	•	•	42,750	47,833	51,700	173,085	72,454	420,810	
Transfers			(000,000)	(000,000)		(800,000)	(1,600,000)	(1,358,064)	(1,525,000)	(845,513)
Total business-type activities	•	· \$	\$ (592,984)	\$ (554,829)	\$ (542,634)	\$ (746,538)	\$ (1,420,874)	\$ (1,275,501)	\$ (1,078,940)	\$ (797,294)
Extraordinary gain/(loss)	•	\$	\$ 236,809,943	\$ (14,482,945)	\$ 41,469,430	\$	\$ 11,789,312	\$	\$	•
Total Primary Government Revenues, Contributions,										
Extraordinary Items and Transfers	\$ 66,033,000	\$ 61,788,240	\$ 295,853,091	\$ 22,441,989	\$ 84,078,781	\$ 44,911,038	\$ 59,549,553	\$ 49,765,976	\$ 55,190,088	\$ 71,713,225
Change in Net Assets										
Governmental activities	\$ (1,936,458)	\$ (12,498,655)	\$ 225,880,002	(39,271,716)	\$ 19,648,352	(13,678,296)	\$ (9,650,481)	\$ (29,846,370)	\$ (20,179,134)	\$ (5,546,132)
Total Primary Government	\$ (1,936,458)	\$ (12,498,655)	\$ 225,627,304	(39,879,579)	\$ 19	(14,477,649)	\$ (6,526,084)	\$ (28,100,121)	(19,138,231)	(6,178,994)

Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)

					Fis	Fiscal Year				
	2010	2011	<u>2012</u>	<u>2013</u>	2014	<u>2015</u>	2016	2017	<u>2018</u>	2019
General Fund										
Reserved	\$ 50,723,608	· \$	ج	ج	ج	· &	· &	· &	· &	· &
Unreserved	25,945,055	•	•	•	•	•	•	•	•	
Nonspendable	•	40,175,246	22,319,854	8,852,742	28,221,235	30,146,378	35,269,352	35,371,160	34,813,055	29,262,811
Committed	•	•	•	•	•	•	•	•	•	3,365,000
Assigned	•	6,665,011	4,889,386	4,800,218	4,680,626	4,928,059	5,271,564	16,385,000	21,342,040	23,159,000
Unassigned	•	16,502,115	11,700,986	12,927,615	8,742,053	7,363,284	14,512,289	3,799,199	27,264	7,120,806
Total general fund	\$ 76,668,663	\$ 63,342,372	\$ 38,910,226	\$ 26,580,575	\$ 41,643,914	\$ 42,437,721	\$ 55,053,205	\$ 55,555,359	\$ 56,182,359	\$ 62,907,617
All Other Governmental Funds										
Reserved	\$ 105,561,942	\$ 96,050,746	· &	· &	ج	· &	· \$	· \$	· &	· &
Unreserved, reported in:										
Special revenue funds	40,794,756	44,504,625	•	•	•	•	•	•	•	•
Capital projects funds	(64,562,712)	(55,635,744)	•	•	•	•	•	•	•	
Debt service funds	14,030,167	6,665,509	•	•	•	•	•	•	•	
Nonspendable	•	•	94,373,593	87,303,062	•	47,639	138,887	302,869	•	1,952
Restricted		•	60,392,063	56,185,252	151,441,914	153,298,355	143,175,424	138,738,574	135,604,095	145,720,618
Assigned	•	•	209	209	209	17,055	•	60,647	60,647	60,647
Unassigned	•	•	(4,902,734)	(5,397,190)	(2,637,423)	(2,503,461)	(2,239,594)	(4,009,386)	(5,552,234)	(4,758,232)
Total all other governmental funds	\$ 95,824,153	\$ 91,585,136	\$ 149,863,431	\$ 138,091,633	\$ 148,805,000	\$ 150,859,588	\$ 141,074,717	\$ 135,092,704	\$ 130,112,508	\$ 141,024,985

Explanation of fund balance categories and descriptions can be found in Note 1 - Summary of Significant Accounting Policies; differences in fund balances between FY 17/18 & 18/19 are discussed in Management Discussion and Analysis section.

Changes in Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)

						Fiscal Year					
Revenues	2010	2011	2012	2013	2014		2015	2016	2017	2018	2019
Taxes Licenses, fees, and permits Intergovernmental Charges for services Investment earnings Fines and forfeitures Contributions Rental Income Miscellaneous	\$ 59,689,451 3,593,907 28,496,569 13,069,923 5,087,601 3,091,957	\$ 57,914,640 3,742,427 30,291,807 10,645,688 4,750,765 2,729,238	\$ 48,495,344 10,644,481 23,563,011 10,166,791 3,491,243 1,935,658 - 8,697,718	\$ 49,816,195 4,758,487 20,477,373 10,773,394 2,515,570 1,253,922 - 4,693,687	\$ 43,142,049 3,765,131 25,441,406 11,055,161 5,988,730 1,164,109 1,108,353	049 \$ 131 406 161 161 109	45,955,569 4,213,219 29,814,201 11,579,958 3,027,639 1,031,987 5,748 2,167,266	\$ 50,788,011 7,618,177 20,399,991 11,943,261 1,315,125 958,579 - 194,687 2,365,424	\$ 51,225,214 7,154,796 20,131,473 12,047,968 865,832 1,076,830 1,076,830 155,750 5,320,963	\$ 32,694,321 7,311,998 49,677,753 12,110,502 1,011,369 1,248,494 35,566 15,750 6,340,721	\$ 45,375,573 7,258,884 57,084,430 12,735,980 2,587,662 1,296,476 8,033 156,958 5,930,584
Total revenues Expenditures	\$ 115,563,547	\$ 112,223,448	\$ 106,994,246	\$ 94,288,628	\$ 91,664,939	\$ 686	97,795,587	\$ 95,583,255	\$ 97,979,456	\$ 110,586,494	\$ 132,434,580
General Government Public Safety Community Development Parks, Recreation and Arts Development Services Housing and Neighborhood Revitalization Capital outlay	\$ 35,400,480 24,764,758 16,000,405 10,961,119 17,517,257 4,805,507 38,183,765	\$ 20,564,844 25,188,927 14,737,406 11,335,806 17,367,107 5,993,185 20,847,133	\$ 19,429,696 23,456,553 11,423,703 16,530,854 1,722,135 10,207,101 22,019,463	\$ 16,729,037 25,349,866 7,171,105 11,639,064 18,383,201 452,079 17,762,739	\$ 13,998,033 24,238,229 4,021,302 12,324,636 17,639,737 5,063,159	033 \$ 229 302 636 737 159	15,994,460 25,019,344 2,732,422 12,819,404 19,678,403 4,341,667 14,852,578	\$ 20,261,382 26,299,308 2,796,072 15,218,338 18,634,314 2,672,073 17,109,139	\$ 19,648,188 28,401,068 2,879,556 16,157,838 34,626,426 3,564,603 13,067,378	\$ 21,765,331 29,429,466 3,322,591 16,769,802 20,337,475 2,158,452 22,380,893	\$ 31,975,792 30,290,409 2,779,144 17,655,903 19,389,078 2,115,890 24,040,695
Dent service Principal Interest Total expenditures Excess of revenues over (under) expenditures	14,262,517 12,838,000 174,733,808 \$ (59,170,261)	6,382,000 14,315,824 \$ 136,732,232 \$ (24,508,784)	4,832,000 7,195,509 \$ 116,817,014 \$ (9,822,768)	6,556,995 463,046 \$ 104,507,132 \$ (10,218,504)	528,151 244,583 \$ 89,179,667 \$ 2,485,272	528,151 244,583 ,179,667 \$ ,485,272 \$	549,758 221,672 96,209,708 1,585,879	607,293 185,367 \$ 103,783,286 \$ (8,200,031)	771,403 293,259 \$ 119,409,719 \$ (21,430,263)	1,774,883 660,933 \$ 118,629,826 \$ (8,043,332)	2,524,442 845,577 \$ 131,616,930 \$ 817,650
Other Financing Sources (Uses) Sale of capital assets Bonds, notes and loans issued Bonds issuance premium Sale of capital assets Gain/(Loss) on sale of land Proceeds from capital lease Transfers in Transfers out Total other financing sources (uses)	\$ 42,160,938 - - 82,081,243 (82,081,243) \$ 42,160,938	\$ - 48,993,462 (48,393,462)	\$ - 5,078,193 - 49,040,910 (48,440,910) \$ 5,678,193	\$ - 24,370,408 (23,770,408)	\$ - 23,056,901 (22,456,901) \$ 600,000	\$ \$	24,675,475 (23,875,475 800,000	\$ - 255,981 31,209,370 (29,609,370) \$ 1,855,981	\$ 14,250,000 529,230 - 555,221 22,640,266 (21,282,202) \$ 16,692,515	\$ - 90,300 - 36,663,811 (35,138,811) \$ 1,615,300	\$ 14,955,000 387,570 202,197 232,545 36,307,639 (35,462,126) \$ 16,622,825
Extraordinary, special gain/(loss) Net change in fund balances	- \$ (17,009,323)	\$ (24,508,784)	32,325,866 \$ 28,181,291	(14,842,945)	22,836,799 \$ 25,922,071	799	2,385,879	9,174,663	. \$ (4,737,748)	\$ (6,428,032)	- 17,440,475
Debt service as a percentage of noncapital expenditures 17. 2018 & beyond - Sales Taxes moved from Taxes category to Intercovernmental category.	19.85% category to Intergovern	17.86%	12.69%	8.09%	Ö	0.99%	0.95%	0.91%	1.00%	2.53%	3.13%

2018 & beyond - Sales Taxes moved from Taxes category to Intergovernmental category.

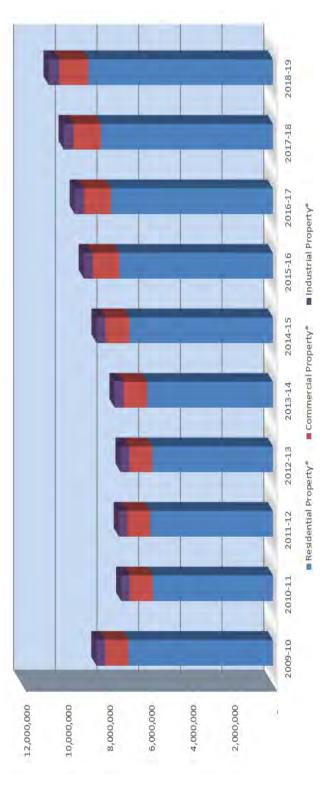
Tax Revenues by Source, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting)

			Intergovernmental				
Fiscal Year	*Property Taxes	Transient Occupancy	State Shared Sales Taxes	Franchise Taxes	Business Licenses Taxes	Other Taxes	Total
2010	41,226,311	1,380,790	14,523,154	2,593,418	883,017	430,826	61,037,516
2011	35,895,395	1,300,067	15,607,533	2,697,165	1,008,810	310,397	56,819,367
2012	25,370,913	1,338,016	16,435,979	2,655,535	1,001,935	304,942	47,107,320
2013	14,142,727	1,314,747	16,254,549	2,617,877	906,896	406,441	35,643,237
2014	14,370,865	1,313,033	18,043,706	2,669,286	929,618	413,913	37,740,421
2015	16,854,719	1,614,404	18,540,150	2,776,634	983,968	419,034	41,188,909
2016	19,252,156	1,866,299	19,498,624	2,821,855	915,740	428,651	44,783,325
2017	19,468,926	2,064,522	20,462,687	2,926,257	842,598	630,705	46,395,695
2018	20,423,770	2,202,452	20,483,067	4,706,453	932,469	991,873	49,740,084
2019	22,583,607	2,211,230	23,611,132	7,637,948	950,998	885,093	57,850,008
Change 2010-2019	-45.2%	60.1%	62.6%	194.5%	4.3%	105.4%	-5.2%

\*Since 2013 Property Taxes have been substantially less due to dissolution of Lancaster Redevelopment Agency Source: City of Lancaster Finance Department

Assessed Value and Estimated Actual Value of Taxable Property (in thousands) Last Ten Fiscal Years

Total Direct Tax Rate*	0.699620	0.667880	0.669320	0.629500	0.094360	0.092970	0.091940	0.091220	0.090230	0.089460
Total Taxable Assessed Value	9,828,033	8,397,567	8,359,886	8,258,563	8,476,065	9,339,027	9,985,444	10,560,364	11,045,188	11,799,191
Less: Tax-Exempt Property	(392,871)	(428,418)	(457,271)	(447,236)	(491,828)	(501,969)	(513,024)	(429,860)	(487,736)	(461,721)
Unsecured Property*	353,362	331,486	316,057	309,749	290,049	278,624	291,158	309,909	283,133	280,558
Other Property*	1,403,444	1,217,476	1,108,713	1,093,610	1,086,064	1,105,203	1,137,342	1,175,301	1,213,136	1,219,625
Industrial Property*	421,199	405,506	410,978	417,524	421,089	429,440	431,603	439,480	455,985	514,693
Commercial Property*	1,120,681	1,119,257	1,099,774	1,109,273	1,142,422	1,151,791	1,272,042	1,293,080	1,331,678	1,396,589
Residential Property*	6,922,218	5,752,260	5,881,635	5,775,643	6,028,269	6,875,938	7,366,323	7,772,454	8,248,993	8,849,447
Fiscal Year	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19



Source: Los Angeles County Assessor data, Hdl, Coren & Cone

<sup>\*</sup>Total Direct Rate is the weighted average of all individual direct rates applied by the City and excludes revenues derived from aircraft. Beginning in 2013/14 the Total Direct Rate no longer includes revenue generated from the former redevelopment tax rate areas.

Direct and Overlapping Property Tax Rates Last Ten Fiscal Years

Fiscal Year	General	Los Angeles County	Antelope Valley Union High School District	Elementary School Districts	Community College	Water	Total Direct & Overlapping(1)	City's Share of 1% Levy Per Prop 13(2)	Total Direct(3)
2010	1.00000%	0.00000%	0.02421%	0.12341%	0.02460%	0.07049%	1.24271%	0.06611%	0.699620
2011	1.00000%	0.00000%	0.02902%	0.16804%	0.02539%	0.07049%	1.29293%	0.06611%	0.667880
2012	1.00000%	0.00000%	0.02913%	0.16285%	0.02599%	0.07049%	1.28846%	0.06611%	0.669320
2013	1.00000%	0.00000	0.03075%	0.17208%	0.02949%	0.07049%	1.30281%	0.06611%	0.629500
2014	1.00000%	0.00000	0.02602%	0.19795%	0.02741%	0.07049%	1.32186%	0.06611%	0.094360
2015	1.00000%	0.00000%	0.02585%	0.21896%	0.02480%	0.07049%	1.34010%	0.06611%	0.092970
2016	1.00000%	0.00000	0.02428%	0.21732%	0.02556%	0.07049%	1.33765%	0.06611%	0.091940
2017	1.00000%	0.00000	0.02474%	0.21889%	0.02560%	0.07049%	1.33972%	0.06611%	0.091220
2018	1.00000%	0.00000%	0.02357%	0.21331%	0.04869%	0.07049%	1.35606%	0.06611%	0.090230
019	1.00000%	0.00000	0.02317%	0.20772%	0.04847%	0.07049%	1.34985%	0.06611%	0.089460

Source: Los Angeles County Auditor 2009/10-2018/19 Tax Rate Table, HdL Coren & Cone

(1) Overlapping rates are those of local and county governments that apply to property owners within the City. Not all overlapping rates apply to all property owners

(2) City's Share of 1% Levy is based on the City's share of the general fund tax rate area with the largest net taxable value within the City. The City's ERAF portion of the City's Levy has been subtracted where known. (3)Total Direct Rate is the weighted average of all individual direct rates applied by the City and excludes revenues derived from aircraft. Beginning in 2013/14, the Total Direct Rate no longer includes revenue generated from the former redevelopment tax rate areas.

CITY OF LANCASTER

Top Ten Property Taxpayers Last Fiscal Year and Nine Years Prior

	201	2018-2019			200	2009-2010	
			Percentage of Total City				Percentage of Total City
	Taxable		Taxable		Taxable		Taxable
<u>Taxpayer</u>	Assessed Value	Rank	Assessed Value	Taxpayer	Assessed Value	Rank	Assessed Value
Kaiser Foundation Health Plan	\$ 115,171,211	_	0.98%	US Industrial REIT II	\$ 83,607,360	<b>~</b>	0.84%
Walmart Real Estate Business Trust	59,742,176	7	0.51%	Walmart Real Estate Business Trust	65,729,750	7	%99.0
Thrifty Payless Inc.	48,256,295	က	0.41%	Ave K Lancaster UCM Cadence LLC	46,640,059	က	0.47%
Vereit Real Estate LP	45,150,000	4	0.38%	Basrock Woodcreek Gardens CA	42,123,154	4	0.42%
CP Antelope Shops LLC	40,311,898	2	0.34%	Bank of America NA	39,146,883	2	0.39%
BRE MG Cordova Park LLC	36,779,213	9	0.31%	Federal National Mortgage Assoc	38,084,191	9	0.38%
BYD Coach & Bus LLC	35,546,130	7	0.30%	Thrifty Payless Inc	34,263,008	7	0.34%
MGP IX Properties LLC	32,218,235	œ	0.27%	Basrock Antelope Pines CA LLC	30,541,556	œ	0.31%
Castleblack Lancaster Owner II LLC	26,326,037	6	0.22%	BPP Valley Central	27,534,727	6	0.28%
Rami Darghalli Trust	26,309,189	10	0.22%	Basrock Villa Mirage CA LLC	27,500,262	10	0.28%
Top Ten Total	\$ 465,810,384		3.95%	Top Ten Total	\$ 435,170,950		4.37%
City Total	11,799,191,420		100.00%	City Total	9,965,569,781		100.00%

Source: Los Angeles County Assessor data, HdL Coren & Cone

CITY OF LANCASTER

Property Tax Levies and Collections Last Ten Fiscal Years

ons to Date	Percentage	of Levy	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Total Collections to Date		Amount	1,590,352	2,947,289	3,188,619	5,545,157	3,686,297	5,101,745	6,698,981	6,205,334	6,560,915	7,931,274
Collections in	Subsequent	Years		•	•	•	•		•	•	•	
thin the the Levy	Percentage	of Levy	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Collected within the Fiscal Year of the Levy		Amount	1,590,352	2,947,289	3,188,619	5,545,157	3,686,297	5,101,745	6,698,981	6,205,334	6,560,915	7,931,274
Taxes Levied	for the	Fiscal Year	1,590,352	2,947,289	3,188,619	5,545,157	3,686,297	5,101,745	6,698,981	6,205,334	6,560,915	7,931,274
Fiscal Year	Ended	June 30,	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019

Source: City of Lancaster Finance Department

Ratios of Outstanding Debt by Type Last Ten Fiscal Years (dollars in thousands, except per capita)

Per Capita	0.03	0.03	0.19	0.19	0.18	0.17	0.16	0.24	0.23	0.31
Percentage of Personal Income	22.31%	22.83%	159.55%	148.45%	142.01%	136.81%	125.87%	195.17%	191.69%	254.71%
Total Primary Government	4,680	4,265	30,655	29,631	28,164	27,130	25,115	37,340	36,410	50,232
*Business-Type Activity Revenue Bonds			26,895	26,336	25,359	24,850	23,745	22,140	22,195	21,735
Assessment District Bonds	4,680	4,265	3,760	3,295	2,805	2,280	1,370	15,200	14,215	14,157
Lease Revenue Bonds										14,340
Fiscal Year	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019

Notes: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

Ratios of General Bonded Debt Outstanding (dollars in thousands, except per capita) Last Ten Fiscal Years

General Dobigation         lax Allocation           Bonds         Total           -         261,145         261,145           -         249,160         249,160           -         242,465         242,465           -         242,465         228,955           -         218,715         218,715           -         193,400         193,400           -         172,275         172,275	General Bonded Debt Outstanding Percentage of	4-
Bonds To  261,145 - 255,605 - 249,160 - 242,465 - 228,955 - 228,955 - 193,400 - 172,275	Actual Taxable Value <sup>a</sup> of	ole Per
	Total Property	Capita <sup>b</sup>
	261,145 2.6571%	1.81
	255,605 3.0438%	1.75
	249,160 2.9804%	1.58
	242,465 2.9359%	1.53
	228,955 2.7012%	1.43
	218,715 2.3419%	1.37
	193,400 1.9368%	1.23
	180,410 1.7084%	1.14
•	172,275 1.5597%	1.07
_	163,995 1.3899%	1.01

**Notes:** Details regarding the outstanding redevelopment debt can be found in the notes to the financial statements.

<sup>a</sup> See Schedule 6 (Exhibit C-1) for property value data.

<sup>b</sup> Population data can be found in Schedule 14 (Exhibit E-1).

	0	Total Debt outstanding	Estimated Percentage Applicable	ı	Estimated Share of Direct and everlapping Debt
Direct Debt (see Note 7 for detailed list of debt)					
Direct Borrowings	\$	4,908,968	100.00%	\$	4,908,968
Other Debt:					
Streetlight Acquisition Bonds of 2016		13,180,000	100.00%		13,180,000
Public Improvement Project Bonds of 2018		14,340,000	100.00%		14,340,000
Unamortized Bond Premiums		844,082	100.00%		844,082
CFD 89-1 Series 1997 A & B		976,510	100.00%		976,510
Other Long-Term Liabilities		5,298,974	100.00%		5,298,974
Total Direct Debt				\$	39,548,534
Overlapping Tax and Assessment Debt					
464.5 EASTSIDE UNION DS 1998 SERIES A	\$	1,172,149	61.489%	\$	720,743
464.54 EASTSIDE UNION DS 2016 REF		4,410,000	61.489%		2,711,665
529.5 LANCASTER SD DS 1999 SERIES A		2,743,784	97.162%		2,665,919
529.51 LANCASTER SD DS 1999 SERIES 2001		7,253,583	97.162%		7,047,737
529.53 LANCASTER SD DS 2012 SERIES 2013A		17,205,000	97.162%		16,716,747
529.54 LANCASTER SD DS 2012 SERIES 2013B		11,075,000	97.162%		10,760,707
529.55 LANCASTER SD DS 2012 SERIES 2018C		11,000,000	97.162%		10,687,836
689.54 WESTSIDE UNION SD DS 1998 SERIES A		2,402,579	28.813%		692,259
689.55 WESTSIDE UNION SD DS 1998 S-2001A		2,637,594	28.813%		759,974
689.56 WESTSIDE UNION SD DS 1998 S-2002A		2,008,216	28.813%		578,630
689.61 WESTSIDE UNION SD DS 2008 SERIES A		8,799,852	28.813%		2,535,514
689.62 WESTSIDE UNION SD DS 2008 SERIES B		13,868,931	28.813%		3,996,075
689.63 WESTSIDE UNION SD DS 2012 SERIES A		11,220,000	28.813%		3,232,835
689.64 WESTSIDE UNION SD DS 2012 SERIES B		890,000	28.813%		256,437
717.54 ANTELOPE VALLEY JUHSD REF SERIES 2012		49,895,000	38.195%		19,057,352
717.55 ANTELOPE VALLEY UNION HSD DS REF 2015		4,504,873	38.195%		1,720,632
792.55 ANTELOPE VALLEY CCD DS 2014 REF SERIES A		40,880,000	35.817%		14,642,173
792.56 ANTELOPE VALLEY CCD DS 2014 REF SERIES B		11,280,000	35.817%		4,040,208
792.57 ANTELOPE VALLEY CCD DS 2015 REF		77,683,682	35.817%		27,824,314
792.58 ANTELOPE VALLEY CCD DS 2016 SERIES A		116,385,000	35.817%		41,686,139
792.59 ANTELOPE VALLEY CCD DS 2016 SERIES A-1		27,215,000	35.817%		9,747,719
CFD 89-1 ASSESSMENT BONDS SERIES 1990, 1997		1,040,000	100.000%		1,040,000
Total Overlapping Tax And Assessment Debt				\$	183,121,615
Total Direct And Overlapping Governmental Funds Debt				\$	222,670,149
City Assessed Valuation	\$ 4	1,256,996,964			
Incremental Value		7,530,141,888			
Total Assessed Valuation		1,787,138,852			
Debt to Assessed Valuation Ratios:					
Direct Debt			0.336%		
Overlapping and Assessment Debt			1.554%		
Total Direct and Overlapping Governmental Funds Debt			1.889%		

#### Notes:

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City of Lancaster. The percentage of overlapping debt applicable is estimated by using taxable assessed values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable assessed value that is within the city's boundaries and dividing it by each unit's total taxable assessed value.

Source: HdL Coren & Cone, Los Angeles Co Assessor & Auditor Combined 2018/19 Lien Date Tax Rolls, City of Lancaster Finance Department

CITY OF LANCASTER

Legal Debt Margin Last Ten Fiscal Years (dollars in thousands)

							Fiscal Year	Year						
	2	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>		<u>2014</u>	20	<u>2015</u>	<u>2016</u>		<u>2017</u>	<u>2018</u>	2019
Assessed Valuation	\$6\$	\$9,828,032	\$8,397,567	\$ 8,359,886	8,359,886 \$ 8,258,563 \$ 8,476,065 \$ 9,339,027 \$ 9,985,444 \$ 10,560,364 \$ 11,045,188 \$ 11,799,191	↔	3,476,065	6,3	39,027 \$	9,985,44	\$ 10	),560,364	\$ 11,045,188	\$ 11,799,191
Debt limit (3.75% of Gross AV)		368,551	314,909	313,496	309,696		317,852	ñ	350,214	374,454	+-1	396,014	414,195	442,470
Total net debt applicable to limit		·					-							-
Legal debt margin	φ.	368,551	\$ 368,551 \$ 314,909	\$ 313,496	\$ 309,696		\$ 317,852	Ω̈́	50,214 \$	\$ 350,214 \$ 374,454		\$ 396,014	\$ 414,195	\$ 442,470
Total net debt applicable to the limit as a percentage of debt limit		%00.0	0.00%	0.00%	00:00%	٠,0	%00.0		0.00%	%00.0	%	0.00%	0.00%	0.00%

Source: Los Angeles County Assessor data, HdL Coren & Cone

Pledged-Revenue Coverage Last Ten Fiscal Years (dollars in thousands)

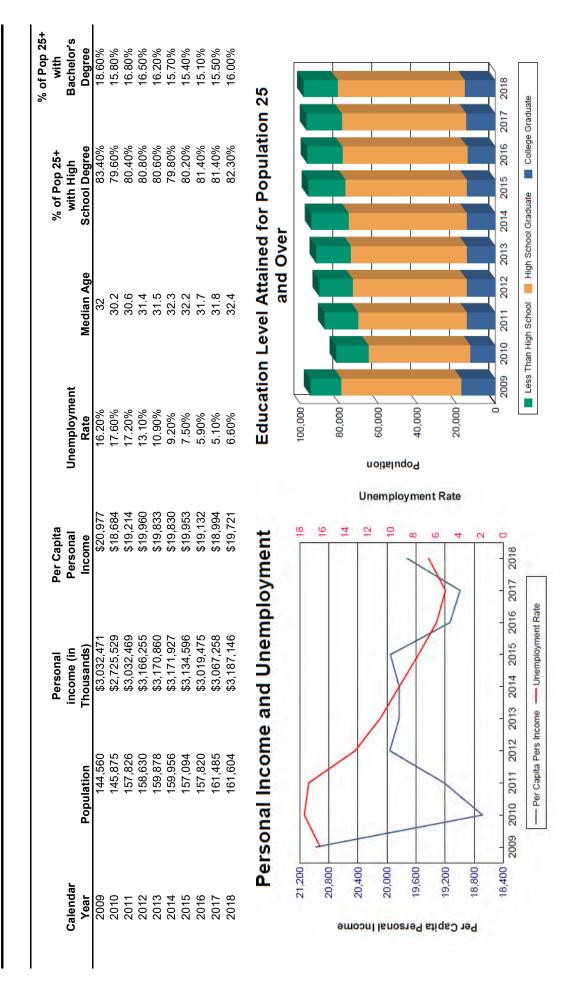
		Redevelopment Tax Allocation Bonds	Allocation Bonds	
Fiscal	Property Tax	Debt Service	rvice	
Year	Increment	Principal	Interest	Coverage
2010	66,205	6,895	12,144	3.48
2011	55,395	5,620	13,299	2.93
2012: 7/1/11-1/31/12*	24,020	4,155	6,717	2.21
2012: 1/31/12-6/30/12*	9,288	2,495	6,629	1.02
2012	33,308	6,650	13,346	1.67
2013	19,564	6,695	12,618	1.01
2014	23,252	16,005	12,313	0.82
2015	23,535	9,675	11,477	1.11
2016	25,590	11,255	10,531	1.17
2017	21,248	6,350	2,600	1.52
2018	20,826	8,285	6,729	1.39
2019	19,409	8,435	7,002	1.26

Notes: Details regarding the city's outstanding redevelopment debt can be found in the notes to the financial statements.

\*Fiscal year 2012 is split because the Redevelopment Agency officially dissolved on 2/1/2012 and started receiving property taxes from the County of Los Angeles instead of "Property Tax Increment."

CITY OF LANCASTER

Demographic and Economic Statistics Last Ten Calendar Years



Top 10 Principal Employers Current Calendar Year and Ten Years Prior

		2019				2010	
Employer	Estimated Employees	Rank	Percentage of Total Valley Employment	Employer	Estimated Employees	Rank	Percentage of Total Valley Employment
Edwards AFB China I ake NWG	11,149	<i>← ∨</i>	13.28%	Edwards AFB China I ake NWC	12,515	- 0	20.16%
County of Los Angeles	4,211	ı κ	5.01%	County of Los Angles	3,757	ı m	6.05%
Northrop Grumman	4,200	4	2.00%	Lockheed Martin	3,320	4	5.35%
Lockheed Martin	3,700	2	4.41%	Palmdale School District	2,728	2	4.39%
Antelope Valley Union Highschool District	2,500	9	2.98%	Antelope Valley Hospital	2,561	9	4.12%
Antelope Valley Hospital Medical Center	2,425	7	2.89%	Northrop Grumman	2,300	7	3.70%
Lancaster School District	2,200	œ	2.62%	Wal-Mart (5)	2,150	80	3.46%
General Atomics	2,000	6	2.38%	A V Union High School District	2,106	6	3.39%
Robertson's Ready Mix	2,000	10	2.38%	California Correctional	1,957	10	3.15%
TOTAL Employment	83,975		52.74%		62,087		63.58%

Source: GAVEA 2019: City of Lancaster CAFR FY 2009-2010

Notes: Total employment as used above may represent figures from total employment located within the Greater Antelope Valley region. The Greater Antelope Valley is considered to be the City's economic region and covers 3,514.2 square miles of area and includes Lancaster, Palmdale, Tehachapi, Mojave, Edwards AFB, and Ridgecrest.

Full-time-Equivalent City Government Employees by Function Last Ten Fiscal Years

Function	<u>2010</u>	2011	2012	2013	2014	<u>2015</u>	<u>2016</u>	2017	2018	2019
General Government Administrative Services City Clerk City Manager Economic Development Finance Housing and Neighborhood Revitalization Human Resources Planning Redevelopment City Attorney Development Services Lancaster Choice Energy Parks, Recreation and Arts	4 4 8 8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	4 4 8 . 12 . 12 . 20 . 20 . 20	2 4 8 4 2 2 2 5 1 9 1 9 1 9 1 9 1 9 1 9 1 9 1 9 1 9 1	4 4 8 2 2 2 5 5 7 7 5 1 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	88 50 50 50 50 50 50 50 50 50 50 50 50 50	9 7 5 7 7 7 8 5 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	8 8 27 4 20 5 4	1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	13 10 10 10 10 10 10 10 10 10 10 10 10 10	91 8 8 1 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
Less vacancies filled by internal recruitments  Total  Year over year	296.25	300.25	287.25	259.25	(11.00)	(8.00) 252.25 2.00	(22.00) 245.75 (6.50)	(18.75) 251.00 5.25	(19.00) 245.75 (5.25)	(8.00) 255.00 9.25

**Source:** City Human Resources Department **Note:** Note: The Lancaster Redevelopment Agency was dissolved according to ABx1 26 which was signed into law June 29, 2011.

					Fiscal	Voar				
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Function/Program										
General government										
Business licenses										
New business licenses issued	1,326	1,238	1,201	1,169	1,178	1,325	1,135	1,188	957	1.183
Business licenses renewed	3,904	4,101	3,972	3,989	4,073	4,315	4,385	4,143	3,528	3,939
Taxi Business licenses										
New business licenses issued	21	39	38	29	24	16	7	4	3	2
Business licenses renewed	27	40	45	46	39	23	25	13	10	10
Tow Business licenses										
New business licenses issued	12	23	20	25	16	24	15	9	15	8
Business licenses renewed	41	44	44	37	45	32	42	35	28	26
Group Home Business licenses					_	_		_	_	
New business licenses issued	16	6	1	2	7	7	6	7	7	4
Business licenses renewed	17	25	33	33	42	43	53	29	27	32
LANCAP Business licenses										
New business licenses issued	844	1,168	781	579	577	567	449	448	308	281
Business licenses renewed	1,864	2,693	3,228	3,522	3,774	4,058	4,147	4,094	3,318	3,372
Massage Business licenses										
New business licenses issued	103	63	43	29	16	10	24	40	24	36
Business licenses renewed	66	69	63	48	44	35	39	31	44	41
News rack Permits	_									
New permits issued	4	1	-	-	-	-	-	-	-	1
Permits renewed	-	4	3	4	5	2	1	1	1	1
Human Resource Recruitments	22	4	2	12	22	26	40	31	9	26
Public Safety										
Physical arrests	27,854	12,778	11,371	11,929	7,474	8,374	6,971	8,256	7,942	8,973
Citations	25,386	22,025	15,401	3,265	10,487	8,616	9,987	8,919	9,375	16,564
Parking violations	41,505	31,089	26,632	20,784	17,224	15,669	17,599	29,663	31,906	26,792
Development Services										
Building permits issued	1,444	2,228	2,600	3,192	1,777	1,270	3,795	3,460	3,240	3,947
Centerline miles maintained	630	630	633	640	640	640	640	640	640	642
No of Traffic Signals	141	138	138	137	139	147	139	153	153	141
Fleet Vehicles Maintained	295	292	301	301	318	323	322	320	318	321
Sponsored recycling event	-	-	5	7	4	4	4	4	7	17
Street sweeping - residential miles	15,678	16,274	16,375	16,522	16,651	16,651	16,655	14,407	14,418	16,923
Street sweeping - arterial miles	2,220	2,234	2,245	2,267	2,279	2,279	2,280	2,702	2,702	4,558
Street sweeping - alley miles	_,0	_,_0-	_,	_,_0,	_,_,_,	_,_,_,	_,_00	_,,,,,	2,702	1,550
Street sweeping - alley filles Street sweeping - raised median	-	-	-	-	-	-	-	-		
curb miles	_	_	10	_	_	_	_	631	631	631
30.2								001	001	001

					Fiscal	Year				
	2010	<u>2011</u>	2012	2013	<u>2014</u>	<u>2015</u>	2016	2017	2018	2019
Function/Program										
Parks, Recreation and Arts										
Maintenance Services										
No. of developed park sites	13	14	14	14	14	14	14	14	14	14
No. of acres maintained	449	463	463	463	463	463	463	463	463	463
No. of trees in right of way	58,987	61,225	61,324	61,462	68,000	68,320	68,320	68,320	68,320	68,320
Recreation										
Community Events Sponsored	16	21	21	21	22	23	23	23	23	23
Youth Sport Participants	315	315	323	329	349	334	417	898	1,019	1,050
Adult league basketball teams	67	65	58	63	62	44	36	55	48	42
Adult league softball teams	545	542	474	511	495	195	195	409	383	348
Softball tournaments- no. of teams	582	624	500	533	597	589	476	790	642	839
Soccer tournaments-no. of teams	2,530	1,959	2,100	2,203	3,699	2,765	3,756	1,931	1,460	1,483
Instructional class enrollments*	6,839	6,814	6,115	7,468	6,607	8,911	7,635	8,551	9,212	10,661
Performing Arts Center										
Season Performances	97	68	55	74	59	95	53	54	53	46
Tickets Sold	39,376	33,590	27,913	31,525	23,829	32,124	28,564	29,541	33,527	21,462
Outreaches	32	33	23	20	19	24	24	23	27	23
Master Classes	1	3	-	9	2	2	1	1	1	1
Acting Workshops	-	-	-	1	-	-	-	-	-	
Theater Rentals	92	51	55	75	78	75	49	71	65	65
Rental tickets sold	29,940	21,009	16,705	17,770	16,094	16,945	20,600	16,752	17,022	16,553

Sources: Various city departments.

#### Note:

Public Safety numbers are estimates by querying Lancaster sheriffs station computer assisted dispatching system and using GIS to extract citations given within city boundary

					Fiscal	Year				
Function/Program	2010	<u>2011</u>	2012	<u>2013</u>	<u>2014</u>	2015	<u>2016</u>	<u>2017</u>	<u>2018</u>	2019
General government										
City Hall	1	1	1	1	1	1	1	1	1	1
Annex/Record Center	1	1	-	-	-	-	-	-	-	-
Community Development										
Brierwood Mobile Home Park	1	1	-	-	-	-	-	-	-	-
Desert Sands Mobile Home Park	1	1	1	1	-	-	-	-	-	-
Development Services										
Maintenance Yard - Modular Office Bldg.	1	1	1	1	1	1	1	1	1	1
Maintenance Yard - Office/Warehouse	1	1	1	1	1	1	1	1	1	1
Maintenance Yard - Maintenance Garage	1	1	1	1	1	1	1	1	1	1
Maintenance Yard - Canopy	1	1	1	1	1	1	1	1	1	1
Maintenance Yard - Storage Bldg	4	4	4	4	4	3	3	3	3	3
Maintenance Yard - Wash Bay	1	1	1	1	1	1	1	1	1	1
Maintenance Yard - HazMat Storage Bldg	1	1	1	1	1	1	1	1	1	1
Streets (miles)	630	630	633	640	640	1,765	1,765	1,765	1,765	1,765
Streetlights (owned by City)	1,112	1,149	1,157	1,875	1,895	1,895	1,908	19,576	19,576	19,576
Traffic signals	141	138	138	137	139	147	145	153	153	141
Street Signs	28,533	29,058	26,334	26,378	26,400	26,412	26,472	26,759	38,000	38,000
Fleet Vehicles	295	292	301	301	318	304	322	320	318	321
Storm Drain Pipe (LF)	381,110	381,821	434,005	485,113	485,113	485,113	485,113	420,239	420,239	430,445
Storm Drain Box (LF)	31,570	31,570	26,169	27,993	27,996	27,996	27,996	27,996	27,996	9,217
Storm Drain Box (Each)								1,547	1,547	1,477
Storm Drain Channel (LF	48,715	48,715	44,883	44,883	44,883	44,883	44,883	45,733	45,733	45,951
Sewer Pipe (LF)	2,244,000*	2,077,192	2,265,580	2,261,609	2,265,120	2,265,120	2,262,626	2,268,696	2,268,527	2,265,120
Sewer Manholes	9,083*	8,089	9,005	9,035	9,188	9,042	8,966	8,975	8,977	9,073
Sewer Lift Station	1	1	1	1	1	1	1	1	1	1
Parks, Recreation and Arts										
Acreage	525	538	538	538	538	538	538	538	538	558
Developed park sites	13	14	14	14	14	14	14	14	14	14
Pools	2	2	2	2	2	2	2	2	2	2
Big 8 Tournament Baseball complex	1	1	1	1	1	1	1	1	1	1
Batting Cage Facility	1	1	1	1	1	1	1	1	1	1
Soccer complex	1	1	1	1	1	1	1	1	1	1
Community/Activity Centers	7	7	7	8	8	8	8	8	8	8
Cedar Center	1	1	1	1	1	1	1	1	1	1
Prime Desert Woodlands Preserve/										
Nature Cntr	1	1	1	1	1	1	1	1	1	1
Municipal Baseball Stadium	1	1	1	1	1	1	1	1	1	1
Performing Arts Center	1	1	1	1	1	1	1	1	1	1
Museum and Art Gallery	1	1	1	1	1	1	1	1	1	1
Western Hotel (historic site)	1	1	1	1	1	1	1	1	1	1
Metrolink Station	1	1	1	1	1	1	1	1	1	1
Park and Ride Lots	8	8	8	8	8	8	8	8	8	8

Sources:

Various city departments.

\*Estimated figures

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